ANNUAL BUDGET OF Hessequa Municipality

2026/27 TO 2028/29 MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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Abbreviations and Acronyms

AMR	Automated Meter Reading
ASGISA	Accelerated and Shared Growth Initiative
BCX	Business Connexion
BPC	Budget Planning Committee
CBD	Central Business District
CFO	Chief Financial Officer
Cllr	Councillor
CM	City Manager
COGTA	Cooperative Governance and Traditional Affairs
CPI	Consumer Price Index
CRR	Capital Replacement Reserve
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DPLG	Department Provincial of Local Government
DWA	Department of Water Affairs
EE	Employment Equity
EEDSM	Energy Efficiency Demand Side Management
EM	Executive Mayor
EPWP	Expanded Public Works Programme
FBS	Free basic services
FFC	Finance and Fiscal Commission
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross domestic product
GDS	Gauteng Growth and Development Strategy
GFS	Government Financial Statistics
GRAP	Generally Recognised Accounting Practice
HR	Human Resources
HSRC	Human Science Research Council
IDP	Integrated Development Strategy
IGR	Inter-Governmental Relations
IT	Information Technology
kℓ	kilolitre
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt per hour
ℓ	litre
LED	Local Economic Development
LGMTEC	Local Government Technical Evaluation Committee
LTFP	Long Term Financial Plan
MBRR	Municipal Budget and Reporting Regulations
MEC	Member of the Executive Committee
MFMA	Municipal Financial Management Act
MFPFA	Municipal Fiscal Powers and Functions Act
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
mSCOA	Municipal Standard Chartered of Account
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
NT	National Treasury
NRW	Non-Revenue Water
OHS	Occupational Health and Safety
OP	Operational Plan
PBO	Public Benefit Organisations
PDF	Portable Document Format
PDO's	Pre-Determined Objectives
PFA	Pension Fund Adjudicator
PHC	Provincial Health Care
PMS	Performance Management System
PPE	Property Plant and Equipment
PPP	Public Private Partnership
PSP	Public Service Purposes
PTIS	Public Transport Infrastructure System
RG	Restructuring Grant
RSC	Regional Services Council
SALGA	South African Local Government Association
SAPS	South African Police Service
SCM	Supply Chain Management
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises
T.O.U	Time of use
VAT	Value Added Tax
WCWDM	Water Conservation and Waste Demand Management

1 PART 1 – ANNUAL BUDGET

1.1 MAYORS SPEECH

BUDGET SPEECH BY THE MAYOR FOR THE MTREF PERIOD 2026/27

Speaker
Members of the Executive Committee
Councillors
Municipal Manager
Directors
Employees
Members of the Public

We table a budget today and the credit must go to the residents of Hessequa who responded to our call to participate by providing public input. They shared valuable knowledge, provided insight and ensured that we are able to address their needs.

I can proudly proclaim that we can call this budget the “people’s budget”.

A warm welcome to everyone in attendance at this budget tabling where we present the prospects for the coming years to all our residents.

The budget is a direct result of our commitment to transparency and the needs of our community.

The Integrated Development Plan (IDP) has set guidelines which informed the budget process that culminates in the tabling of the budget today. The 2026/27 budget thus contains new and amended strategies.

The Constitution of South Africa assigned Local government to play a crucial role in building up communities and their environment.

1. SUMMARY

Speaker, the 2026/2027 budget highlights our strategic and fiscal policies that are the benchmark for sustaining our current service standards and dealing with our current challenges, but then also for seizing future opportunities with both hands. Our work was rewarded when Hessequa Municipality was named the third best municipality in the country by Ratings Afrika.

We want to maintain and even improve our position. This can only happen through hard work, unity and perseverance.

Forty-seven land use applications were received for the current financial year-to-date while applications for new developments are expected to add 1 096 new units in Hessequa. Building plans received currently totals 362.

Speaker, as you can see from the figures above, the new opportunities also bring about large challenges for the municipality on an operational level. More applications are reaching our offices on a regular basis.

2 Medium Term Revenue and Expenditure Framework

Operating revenue increases by 4.13% to approximately R882,4 million for the 2026/2027 budget year, Operating expenditure increases by 5.07% to R881,8 million, and the capital budget for 2026/2027 is approximately R175,4 million.

3 Staff

We are proud to inform you that 577 permanent staff, 132 contract workers and 22 fixed-term contract workers, are currently employed by Hessequa Municipality.

We are trying to reduce the percentage spent on employee-related costs. It is becoming a challenge to reduce the staff numbers due to the growth in our towns.

Four additional posts have been budgeted for 2026/27, namely:

- 2 Law Enforcement Officers
- 1 Assistant Town Planner
- 1 Media Officer

The total employee related cost amounts to R290,1 million, which currently translates to 32.9% of total expenditure. This is within the National Treasury Norm of between 25% and 40%.

Under difficult circumstances Hessequa Municipality remained focused on delivering basic services sustainably. It is also our commitment to ensure that these services are delivered affordably.

Employee related costs increases by 4.75% for 2026/27, as per the Collective Agreement negotiated by SALGA.

4 Property Rates

The following guidelines were followed to prepare the 2026/2027 budget:

- Service delivery must be kept sustainable by making use of service standards.
- The tariff increases must be affordable and measurable.

Revenue generated from property rates forms a significant percentage of the municipality's total revenue. Budgeted revenue is 17.8% of total operating revenue with an amount of R156, 7 million.

To collect the budgeted amount, property rates must be increased by 4.5%.

5 Electricity

Since last year the solar farm has been discussed on various platforms and in various formal and informal conversations. The project is expected to be completed by the end of 2026.

Speaker, the budgeted revenue from electricity amounts to R276.3 million, which constitutes 31.3% of the total revenue.

The Solar Farm project kicked off on 24 January 2025 when the land was handed over to the consultants and contractors. The project is expected to be completed by the end of this calendar year.

NERSA approved an increase of 9.01% for municipal customers for the 2026/2027 financial year.

The calculation was conservatively made on a 9-month forecast. The actual saving will only be measured at the end of 2026/2027 and will be used to inform future tariff increases.

Hessequa, with the new solar farm entering service, will subsidize this increase by 2%. The increase for Hessequa residents will therefore only be 7.01%.

Plans and negotiations are also already underway to replace the Eskom line in Jongensfontein with a Hessequa line. This should take the frustration out of Jongensfontein regarding the poor service it receives from Eskom.

5 Water

The Provincial Government initially allocated an amount of R1 million to Hessequa to conduct a feasibility study for the possibility of establishing a new water treatment plant in Heidelberg. The geotechnical report has already been completed. A further amount of R13.6 million has been gazetted over the MTREF for construction of the water treatment facility to commence.

The final approval of the Environmental Impact Assessment (EIS) is currently awaited. Various other projects have also been included in the budget to improve water security and water quality and to reduce water losses.

Overberg Water proposed a 10% tariff increase for the 2026/2027 financial year. The municipality opposed the increase in writing. Although we took the 10% increase and other increases into account, the budget steering committee only proposes a 4.5% tariff increase. This was made possible through various budget cuts.

6 Sanitation

The budgeted revenue from sanitation increases by 4.5% to R34,2 million, which constitutes 3.9% of the total revenue budget.

R25,7 million will be spent in 2026/2027 on the upgrading and renewal of sanitation infrastructure in Hessequa. This includes the following projects, among others:

- The upgrading of the waste water treatment works in Riversdale (Phase 3)- R15,2 million
- The construction of a new sewer pumpstation in Still Bay- R3 million
- New reticulation in Heidelberg- R2 million
- New reticulation in Albertinia- R1 million
- Upgrading of Slangrivier Pumpstation and the construction of a bulk line from the pumpstation to the Slangrivier Sports Grounds with a total allocation of R1 million

7 Free basic services

The social assistance package is intended for the needy in Hessequa. To obtain the free services it is essential to first apply by completing the prescribed application forms. Currently there are 4,607 households in Hessequa who are funded by the Equitable Share allocation from the National government.

Even though the following proposed changes will lead to an increase in the number of indigent beneficiaries and a greater reliance on a reduced Equitable Share allocation, it is necessary to provide some economic relief to deserving households.

Despite the reduction from National Treasury, Hessequa managed to increase the indigent threshold.

Comments and inputs from the public were received during the public outreaches and policy workshops. These inputs were considered and changes to the indigent policy were recommended as follows:

SUBSIDIES TO INDIGENT HOUSEHOLDS:

CATEGORY A:

- Income per household – R5 500
- Water – 6kl per household - free
- Electricity – 50KwH per household – free
- 100% Rebate – Property Rates (Valuation up to R850 000)
- No basic fees for Sewerage, Refuse and Water

CATEGORY C:

- R150 contribution per qualifying person

CATEGORY D – Residents who do not receive accounts

- As per category A

CATEGORY E – CHURCHES

- 100% of basic services if 50% of the members of the church are on the indigent register of the municipality.

CATEGORY F – CRECHE

- 100% of basic services if 50% of the learners' parents are on the indigent register of the municipality.

CATEGORY G – Senior Citizen Clubs

- 100% of basic services if 50% of the club members are on the indigent register of the municipality.

8 MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK

Revenue to be generated from rates and service charges, constitute a significant part of the revenue basket of the municipality. The main contributors to the operating revenue are the following:

- Rates: R 156,7 million (representing 17,8 % of total operating revenue),
- Electricity: R 276,3 million (representing 31,3% of total operating revenue),
- Water: R 61,4 million (representing 7,0% of total operating revenue),
- Sanitation: R 34,2 million (representing 3,9 % of total operating revenue),

- Refuse Removal: R 39,6 million (representing 4,5% of total operating revenue

The combined contribution from property rates and service charges is 64.4% of total revenue.

To support the operating budget, the municipality proposes the following tariff increases:

- Property rates will be increased by 4.5%
- Sewerage charges will be increased by 4.5%
- Refuse removal will be increased by 4.5%
- Water tariffs will be increased by 4.5%
- Electricity tariffs will be increased by an average of 7.01% (subject to NERSA approval)

The proposed tariffs are likely to come under significant pressure due to the current war in Iran, which is currently expected to increase fuel prices by approximately R7 per litre. There are also reports of fuel shortages in various parts of the country and the world, which could have a negative impact on service delivery.

The municipality will monitor the situation over the next few weeks and inform the budget committee of any necessary adjustments to the final budget in May 2026.

9 CAPITAL EXPENDITURE

The following projects are planned for the 2026/2027 financial year:

a) Upgrading and expansion of municipal building in Riversdale	R10 million
b) Upgrading of Roads and Stormwater throughout Hessequa	R10 million
c) New 1 megalitre water reservoir in Jongensfontein	R4 million
d) Construction of Jongensfontein Powerline (Phase 1)	R2.4 Million
e) Widening of Roads at the Melkhoutfontein Housing Project	R3 million
f) New Water Treatment Works Heidelberg	R13.6 million
g) New sewer pumpstation 3 in Still Bay	R3 million
h) Upgrading Stasie street in Albertinia	R17.7 million
i) Renewable Energy Plant in Witsand	R2.5 million

j) Refurbishment of Gouritsmond Water Treatment Works R1 million

Speaker, you will notice that the expansion of the municipal building is approximately R10 million in 2026/2027. This is a two-year project. A further R10 million is budgeted for the following year.

The MIG capital allocation is approximately R24.5 million and is prioritised as follows:

Upgrading of Wastewater Treatment Works in Riversdale Phase 3 R15.2 million

The construction of a recreational swimming pool in Albertinia R9.3 million

The key to sustaining expansion is to remain focused on medium and long-term issues of sustainability, stability and growth as opposed to short-term gains.

Speaker

I wish to place on record my thanks and appreciation to the members of the Executive Mayoral Committee, the Municipal Manager, the Director of Financial Services, all directors and the administration who all assisted in compiling the budget.

It is really an honor to table the 2026/2027 budget to Hessequa Municipality's Council and residents for consideration and approval.

Mr. Nelson Mandela once said: "What counts in life is not the mere fact that we have lived. It is what difference we have made to the lives of others."

I thank you,

Grant Riddles
Executive Mayor

1.2 COUNCIL RESOLUTIONS

The MFMA 16(2) stipulates that the Mayor of the municipality must table the Annual budget at a council meeting 90 days before the start of the budget year.

RESOLVED

1. That the Executive Mayoral Committee supports and recommends that the 2026/27 draft MTREF operating budget be approved as follows:

Description	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29
Total Revenue	882 391 564	930 599 843	963 740 175
Total Expenditure	881 766 438	912 769 327	962 514 383
Surplus/(Deficit)	625 126	17 830 516	1 225 792
Capital Transfers & Subsidies	55 799 150	32 485 250	68 062 600
Surplus/(Deficit) after capital transfers	56 424 276	50 315 766	69 288 392
(Including Capital Transfers Excluding internal Transfers)			

2. That the following draft tariff increases for 2026/27 be approved:

PROPERTY RATES: 4.50%

WATER: 4.50%

SOLID WASTE: 4.50%

SEWERAGE: 4.50%

ELECTRICITY

All customers except indigent customers		Average 7.01%
Indigent 0 – 50kwh	Tariffs Annexure A	Free
51 – 350kwh	Tariffs Annexure A	7.01%

SUNDRY TARIFFS: 0 – 5.6%

RENTALS: Per Contracts

DEVELOPMENT CHARGES

1. Approval in terms of Hessequa Municipal Planning Bylaw of 2015 before 1 July 2023 – unchanged from 2025/2026

2. Approval in terms of Hessequa Municipal Planning Bylaw of 2015 after 1 July 2023 – as per table below (unchanged from 2025/2026):

		VAT excluded Rand	VAT included Rand
Water	Kiloliter per day	31 726.00	36 484.90
Sewerage	Kiloliter per day	32 564.00	37 448.60
Stormwater	Run-off Coeficient per hectare	281 250.00	323 437.50
Solid Waste	Removals per week	12 800.00	14 720.00
Roads	Vehicle trip generation per day	3 267.00	3 757.05

3. That the draft tariffs as set out in Annexure A be approved with effect from 1 July 2026.
4. That the draft electricity tariffs be approved, **subject to NERSA's approval**.
5. The following positions are included in the draft MTREF budget for 2026/27.

POST DESIGNATION	DEPARTMENT	DIRECTORATE	T-GRADING	COST TO COMPANY
LAW ENFORCEMENT OFFICER	LAW ENFORCEMENT	COMMUNITY SERVICES	T6	R 308 239
LAW ENFORCEMENT OFFICER	LAW ENFORCEMENT	COMMUNITY SERVICES	T6	R 308 238
ASSISTANT TOWN PLANNER	TOWN PLANNING	DEVELOPMENT PLANNING	T12	R 617 447
MEDIA OFFICER	CORPORATE SERVICES	CORPORATE MANAGEMENT	T6 (Subject to Task evaluation)	R 191 872
				R 1 425 796

6. That the 2026/27 MTREF draft capital budget be approved and financed as follows:

	Budget 2026/27	Budget 2027/28	Budget 2028/29
Capital Expenditure	**175 369 762**	**140 818 450**	**172 451 600**
Finance Source			
Internally Generated funds	99 570 612	38 333 200	69 789 000
Borrowing	20 000 000	70 000 000	34 600 000
Grants & Subsidies	55 799 150	32 485 250	68 062 600

7. That the draft budget related policies and By-Laws as set out in Annexure B be approved.
   - Draft Property Rates Policy & By-Law (B1)
   - Draft Indigent Policy (B2)
   - Draft Credit Control and Debt Collection Policy & By-Law (B3)
   - Draft Principles and Policy on Tariffs and Free Basic Services & By-Law (B4)
   - Draft Write-off Policy (B5)
   - Draft Cash Management and Investment Policy (B6)
   - Draft Asset Management Policy (B7)
   - Draft SCM Policy (B8)

- Draft Virement Policy (B9)
- Draft Liquidity Policy (B10)
- Draft Borrowing Funds and Reserve Policy (B11)
- Draft Cost Containment Policy (B12)
- Draft Development Charges Policy (B13)
- Draft Budget Policy (B14)
- Draft Long Term Financial Policy (B15)
- Draft UIFW Reduction Strategy Policy and Procedures (B16)
- Draft Prioritisation Progress Capital Expenditure Framework (B17)

8. That National Treasury's Circular no. 132 as per annexure C, be noted.
9. That the draft capital procurement plan as per Annexure D, be approved.
10. That the draft Property Rates Reconciliation as per Annexure E, be approved
11. That the draft MTREF and National Treasury budget schedules attached as Annexure F, be approved.
12. That the tariff Tool as per Annexure G, be approved.
13. That the Provincial Government's SIME report/ presentation and Councils response as per Annexure H, be noted.
14. That the draft Mscoa roadmap as per annexure I, be approved.
15. That the draft Long term financial plan as per annexure J, be approved.
16. That the item be referred to Council for approval.

1.3 EXECUTIVE SUMMARY

National interest is captured in governance goals that benefit the country. This is done via the National Development Plan which sets out a long-term vision for the country's development, economic development, environmental sustainability and building a capable and developmental state. This also sets goals for provincial and local government functions.

The South African economy is expected to frow by 1.2 per cent in 2025/26, down from the estimated 1.4 per cent in the 2025/26 budget. Real GDP growth is forecasted to strengthen and average 1.8 per cent over the medium-term. This is supported by a revival in investment as new infrastructure allocations take effect and reform implementation builds.

Headline inflation decreased to 4.4 per cent in the fourth quarter of 2024/25 which resulted in a 4.4 per cent average inflation. The projected average consumer inflation is 3.3 per cent in 2025/26 and increase to 3.7 per cent in 2026/27. Reducing the inflation target to 3 per cent will result in more interest rates cuts in the short term. Permanently lower interest rates will support household spending and investment which will in turn boost economic growth and create jobs.

Even on the back of improved consumer confidence and an improved economy, households are still struggling to pay their municipal accounts which has a negative impact on municipal revenues. The impact is expected to vary across regions, any variations of assumptions will be explained in the budget narratives in this document.

The macro-economic forecasts to be considered when preparing the 2026/27 MTREF budgets are 3.7% (2026/27), 3.3% (2027/28) and 3.2% (2028/29).

Municipalities are required to structure tariffs for utility services, encourage efficient use of services, and generate resources required for maintenance, renewal and expansion of infrastructure. Municipalities must keep increases in rates, tariffs and other charges at levels that reflect appropriate balance between the interest of poor households, other customers and ensuring the financial sustainability of the municipality.
The local economy still has very low momentum, and this had a direct impact in the compilation of the budget. Trends in income growth statistics are still low and indigent and poor households are growing.

The tariff increases, except for electricity, proposed in the budget is pegged at 4.50 per cent which is above the forecasted inflation. The reasons for the higher than forecasted inflation is mainly due to the high input cost increases of electricity and employee related costs which are significant cost drivers in all services. Various budget cuts and efficiencies had to be introduced to limit the tariff increase and any further reductions would have compromised the quality-of-service delivery negatively.

The budget was made possible through consultation with the local community, the relevant government departments and internal departments of the Municipality to ensure that the priorities are properly aligned and addressed. Yet again expenditures on non-core and "nice-to-have" items were critically reviewed and cut back as far as possible.

National Treasury's MFMA Circular No's 132 and previous relevant circulars were used to guide the compilation of the 2026/27 MTREF.

Overview of the 2026/27 Draft MTREF

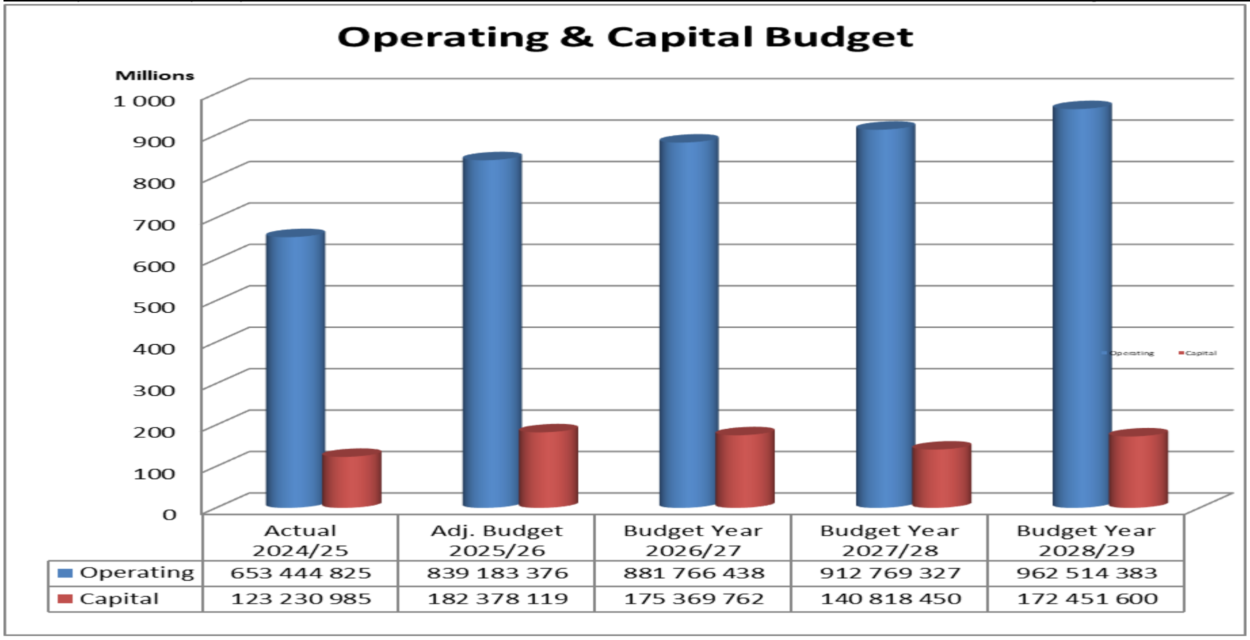
Description	2026/27 Medium Term Revenue & Expenditure			
	Adj. Budget 2025/26	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29
Total Operating Revenue	847 377 139	882 391 564	930 599 843	963 740 175
Total Operating Expenditure	839 183 376	881 766 438	912 769 327	962 514 383
Surplus/(Deficit)	8 193 763	625 126	17 830 516	1 225 792
Capital Transfers & Subsidies	55 169 275	55 799 150	32 485 250	68 062 600
Surplus/(Deficit) after capital transfers & contributions	63 363 038	56 424 276	50 315 766	69 288 392
Capital Expenditure	182 378 119	175 369 762	140 818 450	172 451 600

Total operating revenue has increased by 4.13% or R35,014 million for the 2026/27 financial year when compared to the 2025/26 adjustment budget and increases by 5.46% and 3.56% for each of the respective outer years of the MTREF.

Total operating expenditure for the 2026/27 financial year shows a 5.07% or R42,583 million increase when compared to the 2025/26 adjustment budget and increases by 3.52% and 5.45% for each of the respective outer years of the MTREF.

The total 2026/27 budget amounts to R1, 057 billion. It consists of a capital budget of R175,370 million or 16.59% of the total budget, and an operating budget of R881,766 million.

The graph below shows the operating expenditure- and capital budget (actual) for the 2024/25 financial year, the revised budget for 2025/26, and proposed budgets for the 2026/27 to 2028/29 financial years:



1.4 OVERVIEW ON MFMA CIRCULARS

MFMA Circular No 132

The purpose of the annual budget circular is to guide municipalities with their compilation of the 2026/27 Medium Term Revenue and Expenditure Framework (MTREF) and is linked to the Municipal Budget and Reporting Regulations (MBRR) and the municipal Standard Chart of Accounts (*m*SCOA); and strives to support municipalities' budget preparation processes so that the minimum requirements are achieved.

1. The South African economy and Inflation targets

National Treasury projects real economic growth of 1.2 per cent in 2025/26, following an expected growth of 1.4 per cent in the 2025/26 budget. Real GDP growth is expected to average 1.8 per cent over the medium term.

The forecasted growth in Real GDP is supported by a revival in investment as new infrastructure allocations take effect and reform implementation builds.

The following macro-economic forecasts must be considered when preparing the 2026/27 MTREF municipal budgets.

Fiscal year	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	Actual	Actual	Actual	Estimate	Forecast		
CPI Inflation	6.9%	5.9%	4.4%	3.3%	3.7%	3.3%	3.2%

2. Key focus areas for the 2026/27 budget process

2.1 Local government allocations

- The annual Division of Revenue Bill was published on 25 February 2026. The Bill specifies the grant allocations and municipality must reconcile their budgets to the numbers published therein in compiling their 2026/27 MTREF.
- Local government funding is projected to increase from R192.9 billion in 2026/27 to R204.9 billion in 2028/29. This translates to an allocation of 9.7 percent to local government. The increased allocations to local government reflect the government's commitment to social protection as a cornerstone of its fiscal strategy, ensuring ongoing support for indigent populations and the expansion of critical infrastructure through conditional grants.
- The conditional grant system has been reviewed by government. These reforms aim to rationalise conditional grants and enhance their effectiveness and some have already been implemented during 2025/26.

2.2 Reporting Requirements for Disaster Allocations, Metro Trading Services Programme (MTSP) – Rollover and the stopping and re-allocation guidelines

Reporting requirements for Disaster Allocations

- The unallocated funds to Local government through the Municipal Disaster Response Grant schedule 7B and the Municipal Recovery Grant schedule 5B are provided for in the Division of Revenue Act, 2025 (Act No.2 of 2025). The MDRG 7B makes provision for the immediate release of funds for disaster response while the MDRG 5B provides for rehabilitation and reconstruction of municipal infrastructure damaged by a disaster.
- Upon approval by National Treasury either through section 25(3)(a) or section 19(6), municipalities are required to follow all reporting requirements in terms of the DORA. Municipalities are required (section 12 in respect of schedule 5 or 7 allocations) to report expenditure and transfers received monthly, not later than 10 working days after the end of each month.
- Lastly, municipalities must evaluate its financial and non-financial performance in respect of programmes partially or fully funded by a schedule 5 allocation and submit such evaluation to the transferring officer and the relevant provincial treasury within two months after the end of the 2024/25 municipal financial year.
- Municipalities should submit disaster assessment reports and funding requests, signed by the Accounting Officer, to the Provincial Disaster Management Centre (PDMC) within 14 days of the disaster classification.
- A performance report, including supporting evidence demonstrating project implementation progress must be submitted to the PDMC by municipalities within 30 days after the end of each quarter in which the funds were utilized.
- National Treasury may withhold and/ or stop any funds due to the municipality that does not adhere to the reporting requirements in the DORA.
- A rollover request must be submitted for any unspent disaster funding received between 01 July and 31 March as a rollover is not deemed automatic.

Rollover of the Urban Development financing Grant: Metro Trading Services Component

- The deadline for applications for rollovers is 31 July 2026 rather than 31 August 2026.

Metro Trading Services Reform Incentive

● **Metro Trading Services Reform: Implications for the 2025/26 Adjustments Budget and 2026/27 Budget Preparation:** The reform introduces a performance-based financing incentive designed to improve accountability, financial management, and operational performance in water and sanitation, electricity and energy, and solid waste management.

2.3 Criteria for the release of the Equitable Share

- MFMA Circular No. 122 covers the criteria for the release of the Equitable share as is relevant and applicable for the release of the equitable share instalments in the 2026/27 financial year.
- Failure to comply with the criteria will result in the National Treasury withholding a municipality's equitable share.
- The following criteria will be applied in relation to addressing UIFWe and the implementation of consequence management in terms of Chapter 5 of the MFMA, read with the Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings:
  - *The municipality's audited UIFWe balances as at 30 June 2025 has not decreased by 75% in the unaudited 2025/2026 AFS submitted to the AGSA;*
  - As at 30 June 2026, the municipality did not have a disciplinary board in place; and/or
  - Notwithstanding a DC Board is in place, not all the UIFWe matters have been referred to the DC Board during the 2024/2025 financial period and/or
  - The municipality have not instituted disciplinary measures in the 2025/26 financial year stemming from the UIFWe incurred up to 30 June 2025.
- National Treasury will start using the prevention of UIFWe as a criteria from the 2026/27 financial year.

2.4 Stopping and reallocation guidelines

- National Treasury intends to invoke section 18 of the DoRA following the 2025/26 mid-year expenditure reports. National Treasury may at its discretion or at the request of the transferring officer stop and reallocate the conditional grants from non- complying municipalities to best performing municipalities.

3. 2026 Local Government Elections and the budget process

3.1 Transitional processes – development and adoption of IDPs during the 2026 election year

- The 2025/26 financial year is the last year of the current municipal councils' electoral term as the next election to usher in new councils is expected to take place between November 2026 and January 2027. This expected election date takes place after the start of a new financial year which poses a latent challenge in so far as adherence to the legislated timeframes regarding the adoption of the 5-year IDP and the subsequent implementation thereof.

- The current council therefor has an obligation to ensure that the IDP and budget review and adoption takes place by 30 June 2026.

3.2 Hand-over reports for the newly elected councils

- Each municipal manager, together with the CFO and senior managers are encouraged to prepare a handover report to be tables at the first meeting of the newly elected council. This handover report provides the new council with important orientation information regarding the municipality, state of the finances, service delivery and capital programme and key issues that need to be addressed.

4. Revenue Management

4.1 Prioritise funding the Electricity Revenue Protection Programme

The consumers' ability to pay for services are strained due to the impact of the increasing electricity tariffs which result in a higher risk of non-technical losses relating to theft and illegal by-passing. Revenue Protection staff are not in place in many municipalities or the operational funding for Revenue Protection have been reduced which results in reduced collections and a related strain on the cash flow and ability to pay the creditors. Municipalities are advised to implement the following Revenue Protection measures if not already implemented:

- A dedicated Revenue Protection Unit for Electricity, Water, Wastewater and Refuse services administered by the senior manager responsible for the Electricity Infrastructure Directorate;
- Allocating adequate funding for Electricity, Water, Wastewater and Refuse services and the operational needs of the Revenue Protection Unit in the budget;
- The business threat of increasing non-technical losses must be considered when allocating funds to achieve a balance while insuring adequate funding for the Revenue Protection staff organogram and operational programme;
- The municipality must demonstrate in the MTREF submission (narrative and mscoa data strings) that a percentage of the Energy, Water, Wastewater and Refuse function is ring-fenced to fund the Revenue Protection Programme; and
- The municipality must implement the Municipal Systems Act principle of consolidated billing and strengthen the revenue policies to use electricity and water to collect on the consolidated municipal bill in Eskom supply areas or areas where the municipality does not have the electricity function.

4.2 Revenue Management Assessment Tool

- Municipalities should assess and review its revenue management value chain to identify any gaps, duplications, and / or inefficiencies, aligning with the approved organogram and delegations. The municipality is required to annually submit its assessment or review thereof to National Treasury in the form of the Municipal Revenue Management Assessment Tool.
- The Revenue Assessment Tool was developed to integrate and align our support in this area, prevent duplicated efforts and to facilitate stronger and

systemic change across municipalities through the Single Integrated Revenue Management Framework (SIRMF). The SIRMF guides and outlines the intervention and leadership role both municipalities and oversight bodies should play in addressing revenue management value chain challenges and financial sustainability.

- The SIRMF aligns with existing statutory frameworks and emphasises compliance as it set out the tasks and responsibilities which provides guidance on how the municipality can enhance revenue management as a key approach to increasing the municipality’s viability and sustainability.
- The Revenue Assessment Tool provides an indication of gaps, flaws, duplications, inefficiencies, and risks in the existing revenue value chain which could compromise or affect whether the revenue component of the budget is credible, funded and caters sufficiently for long-term planning.

4.3 Cost Reflective Tariff Tool

- It is important that municipalities annually undertake an assessment to determine if the intended and implemented tariffs are cost reflective, whether all critical cost components were considered in the calculation for the tariff, whether the Equitable Share component for basic services were allocated to the actual service(s) and to show that the Revenue Component of the budget is credible ad funded.
- Municipalities must complete and submit these calculations and or tariff assessment in the format of the National Treasury Tariff Tool as part of its tabled, adopted and adjusted MTREF submissions to the National Treasury GoMuni portal. The outcomes of the Cost Reflective Tariff Tool must be reported to and approved by Council as part of the respective tabled and adopted MTREF submissions.
- Should the Tariff Tool identify major flaws and or gaps in any tariff, the National Treasury recommends that the municipality undertake a fill Cost of Supply study for that service since tariff gaps may be indicative of an unfunded revenue component of the MTREF.

4.4 Electricity Tariffs

Cost of Supply Study (COS) and NERSA D-forms for electricity tariff applications

- The submission of tartiff applications is an obligation enshrined in the Electricity Regulation Act, 2006, read with the MFMA and incorporated in the licence conditions of the licensees. All 2026/27 financial year municipal tariff applications must be accompanied by the required Cost of Supply studies and submitted to NERSA before the outer deadline of 12 December 2025.
- Failure to apply to NERSA for approval of tariffs is a breach of the licence conditions and a violation of the ERA provisions.

4.5 Municipal Valuation Roll Reconciliation Tool

- The municipality needs to monthly undertake the reconciliation in the format of the updated National Treasury Municipal Valuation Roll Reconciliation Tool. Changes were made to some formula calculations to simplify the municipal experience of the tool.

- Municipalities must submit the completed tool together with the related documentation to the National Treasury GoMuni portal.

4.6 Prohibition on vending system(s)/ third party vending solutions without consulting the National Treasury

- Municipalities are cautioned on the iterations on private service offerings of vending system(s)/ solutions offered to municipalities. These service offerings include funding metering solutions and parallel to pre-paid solutions where these service providers then collect on behalf of the municipality in exchange for a fee. The service provider does not remit to the municipality what was collected and/ or claims a fee that is out of proportion to what is reasonable in some cases.
- National Treasury therefore confirms that no municipality may enter into or extend any related vending system(s) / solutions without the views of the provincial and National Treasury with immediate effect. Should any municipal official and/ or political office bearer fail to honour this prohibition, he / she could be held personally liable for any related financial loss as well as potential criminal liability for financial misconduct.
- The municipality must first request the National Treasury and relevant provincial treasury for written input before procuring.
- Municipalities are advised that the Office of the Chief Procurement Officer will soon initiate a tender process for a transversal contract establishing a panel of vending services providers.

4.6A Smart Meter end-to-end solutions

- Smart meter are meters that are components of an integrated end-to-end solution procured under the transversal contract RT29-2024, or any future transversal contract replacing RT29-2024. This includes smart meter hardware, installation, the central platform, systems integration, training and skills transfer, support, and ongoing monitoring.
- Municipalities are reminded that a smart meter in not just the physical device and are cautioned against only procuring the hardware which is insufficient as the full value is realised only when the meter is connected to a functioning platform, integrated with the billing system, supported by trained staff, and monitored continuously.

4.6B Large Power Users (LPU) – Advanced Metering Infrastructure (AMI)

- This is not a technical luxury but a core financial control that helps municipalities stabilise cashflow, protect the bulk supply account (Eskom), and reduce billing and losses audit queries. National Treasury urges municipalities to treat AMI as essential revenue infrastructure and to plan, fund and implement for such accordingly.
- Municipalities should invest in bulk intake points to reconcile the volume of electricity consumed. AMI addresses the risk of the municipality under-bill, losing revenue and reconciliation of its bulk electricity account.
- Municipalities are expected to identify all LPIs, bulk intake points and key zones that must be brought onto AMI over the 2026 MTREFG and beyond in order to prioritize funding for this rollout. AMI commitments should be clearly

reflected in the capital budget, revenue enhancement or loss-reduction strategy, and in the assumptions used for medium term revenue projections.

4.6C Request for Meter Statistical Information in terms of MFMA Section 74

- Municipalities are requested to provide certain minimum statistical meter information and in the format of the "Meter Statistical I=information – Water and Electricity" workbook which is designed to assist municipalities to move from high-level smart metering decisions to concrete MTREF's, credible schedules, and monthly reporting.

4.6D Smart Metering Financing Solutions

- Municipalities are cautioned against concluding agreements for smart meter solutions at unreasonable costs. National Treasury are developing alternative funding solutions that will be more affordable, equitable, fair, and transparent, while also protecting the municipality and their revenue sources. Municipalities are therefore advised to wait for this official communication from National Treasury before concluding any smart meter-related agreements, or alternatively to formally request input from National Treasury on such solutions before proceeding.

4.6E Transversal Contract for the Procurement of Smart Metering end-to-end solutions

- Municipalities must note and consider the guidance and contact information for participation in the transversal contract RT29-2024. Municipalities must familiarise themselves with the pricing schedule and related documentation of RT29-2024 that was published on National Treasury's website.

4.7 Training Tools of the National Treasury

Revenue Management Assessment Tool

- This tool must be submitted annually. Training was done across all provinces.

Tariff Tool

- National Treasury will facilitate training during January to March 2026 and training must be scheduled for a full day.

Municipal Valuation Roll Reconciliation Tool

- MFMA Circular No. 130 provides guidance on the monthly reconciliation of the valuation rolls. National Treasury will facilitate follow-up training during January to March 2026.

4.8 GoMuni Portal – Revenue Management Documents Uploads required

- Noted

4.9 Monitoring – Water Debt Relief

- National Treasury and Provincial Treasury will closely monitor the municipality's compliance with the conditions in its water debt relief approval. Municipalities must upload their Water Debt Relief application and the

Department of Water and Sanitation approval letter as a single PDF to the GoMuni Revenue Documents Upload Portal.

4.10 Delivery Agency Agreement(s) (DAA) with Eskom

- Municipalities who intend to enter into Delivery Agency Agreement(s) with Eskom should take note of the following with immediate effect:
  - *Step 1: The Municipal Systems Act section 78 process is required before the DAA can be finalised.*
  - *Step 2: A standardised DAA – municipalities must maintain the standardised terms in the agreement and not deviate from them.*
  - *Step 3: Municipalities participating in Municipal (Eskom) Debt Relief must inform and obtain the Treasuries and DCoG's input, demonstrating that the proposed DAA will facilitate the municipality's compliance with the debt relief conditions contained in National Treasury's 2023 approval letter.*
  - *Step 4: Submission of the DAA with Eskom must be accompanied by the municipal council resolution approving such.*

5. Budget and other management issues

5.1 National Treasury Guideline of Budgeting for a Funded Budget

- National Treasury is concerned by the many unfunded budgets being adopted. The municipal funding plans are not realistic, lacks credibility and effort to chieve financial turnaround and progress from an unfunded budget to a funded budget is insufficient. Municipalities are reminded to consult the National Treasury 2028/19 MTREF guidelines on budgeting for a funded budget.

5.2 Employee Related Costs

- The salary and wage collective agreement were signed by the parties of the South African Local Government Bargaining Council (SALGBC) on Friday, 6 September 2024 for a five-year period from 1 July 2024 to 30 June 2029.
- For 2026/27 all employees covered by this agreement shall receive, with effect from 1 July 2026, an increase based on the average CPI percentage plus 0.75 per cent.

5.3 Remuneration of Councillors

- Overpayments to councillors contrary to the upper limits as published by the Minister of Cooperative Governance and Traditional Affairs will be classified as irregular expenditure in terms of MFMA Section 167 and must be recovered from the councillor(s) concerned.

5.4 Using section 67 transfers to pay councillor funeral costs

- National Treasury are aware that municipalities are erroneously applying the provision of MFMA section 67 to pay for councillors' funeral costs which constitutes non-compliance to Section 67 of the MFMA. Such transfers paid are deemed irregular expenditure and must be stopped immediately. Any council policy that makes provision for the use of MFMA section 67 to pay for councillors' funeral costs must be rescinded with immediate effect.

5.5 Review of human resource policies, benefits not provided for in collective agreements

- Municipalities must review all benefits provided to current and former employees to identify benefits that fall outside the SALGBC agreement and identify any practices or policies that create irregular, unnecessary, or unaffordable expenditure. These benefits strain operating budgets and post a risk of irregular, unauthorised, fruitless and wasteful expenditure. If such benefits exist, municipalities must consult with labour unions and discontinue the expenditure or continue a phased approach to discontinue the expenditure. The municipality should identify benefits to discontinue with effect from 01 July 2026.

5.6 Submission of payroll information on Central Supplier Database

- More municipalities and municipal entities are incurring irregular expenditure by awards made to people in the service of the state and are therefore urged to submit all relevant information to CSD. It will enable all municipalities and municipal entities to be able to verify information and avoid non-compliance findings.

5.7 Unauthorised, irregular, fruitless and wasteful expenditure reduction and implantation of consequence management

- Municipalities are continuing to incur unauthorised, irregular, fruitless and wasteful expenditure. Whilst more municipalities are establishing disciplinary boards, such boards are not investigating the matters as required and where the matters are being investigated, municipal councils are not implementing the recommendations from the board. Municipalities are required to submit an action plan with monthly calendar actions which address the period from 02 January 2025 to 31 August 2026.

5.8 Fruitless and Wasteful External Legal and Consultants Costs

- Municipalities incur legal and consulting fees on matters that could have been avoided had officials followed proper procedures, or had officials or councillors not been negligent or acted deliberately, thereby causing legal disputes. Legal costs or consultancy fees arising from non-compliance, negligence, inaction, deliberate conduct, flawed processed, or attempts to justify irregular decisions constitute fruitless and wasteful expenditure.

5.9 Fruitless and Wasteful Expenditure Audit Findings Disputes

- Municipalities are warned not to use external lawyers and consultants to respond to or dispute AGSA audit findings but instead follow the AGSA's dispute resolution procedures to address audit disputes.

5.10 Request for information regarding procurement spend, employee related data and audit management reports

- Noted

5.11 Additional in-year reporting requirements

- This additional information include:
  - *Trial Balance extract*
  - *Actual monthly bank statement copies*
  - *Bank reconciliation of the primary bank account*
  - *Quarterly tabled S71 documents in the prescribed Schedule C format with the applicable council resolution.*

6. Municipal Standard Chart of Accounts (mSCOA)

6.1 Release of Version 7.1 of the Chart

- Version 7.1 of the mSCOA must be used to compile the 2026/27 MTREF.

6.2 Important changes in mSCOA chart version 7.1

- Capitalisation of conversion costs to water inventory
- Alignment of cash flow linkages
- Intercompany Transfers

6.3 Improving mSCOA implementation

- ***mSCOA e-Road Map*** – Municipalities are required to develop and implement a mSCOA road map to address gaps in the implementation of the mSCOA Regulations and the minimum business processes and specifications outlined in Circular No 80 and its Annexure B. Progress will be monitored by National and Provincial Treasuries on the FMCMM platform.
- ***Regulation of the minimum business process and system specifications for mSCOA*** – Municipalities are encouraged to start preparing for these regulations by addressing and resolving the gaps in their current mSCOA implementation before the promulgation of these regulations.

6.4 Improving mSCOA data strings credibility

- Noted.

7. The Municipal Budget and Reporting Regulations

7.1 Assistance with the compilation of budgets

- Any queries can be directed to the respective provincial treasuries

8. Submitting budget documentation and A Schedules for the 2026/27 MTREF

8.1 Submissions to National Treasury

- The correct portal and mailboxes are noted.

8.2 Time frames for submission

- Noted

8.3 Updating of contact details on GoMuni

- Noted

8.4 Training on GoMuni and mSCOA

- Training is available on the GoMuni/ Go Training portal.

1.5 LONG TERM FINANCIAL PLAN

The Long-Term Financial Plan was updated by INCA Portfolio Managers during December 2025. The amounts in the plan informs the Capital budget for the 2026/2027 MTREF budget. The plan will be updated with the budget figures for the MTREF period 2026/2027 after which it will be workshopped with Council during May 2026.

The following aspects for Capital Investment in the report must be highlighted: -

Capital Investment Demand and Affordability

Based on estimates of future asset replacement costs and costs to provide new assets, the capital expenditure demand over the 10-year planning period, amounts to R 2 882 million.

The total affordable capex for the10-year planning period amounts to R 1 620 million, which is significantly less than the future capex demand of R 2 882 million.

CAPEX Demand vs CAPEX Affordability

Total 10-year CAPEX **Demand (Adjusted)**	**=**	R2 882 million
Total 10-year CAPEX **Affordability:**	=	R1 620 million

The estimated 10-year capex funding is shown in the table below:

TABLE 11: BASE CASE 10-YEAR CAPITAL FUNDING MIX

Source	Rm	%
Public & Developers' Contributions	0	0 %
Capital Grants	391	24 %
Financing	416	26 %
Cash Reserves and Funds	813	50 %
Cash Shortfall	0	0 %
Capital Expenditure	**1 620**	**100 %**

In accordance with the model the capex will be funded as follows:

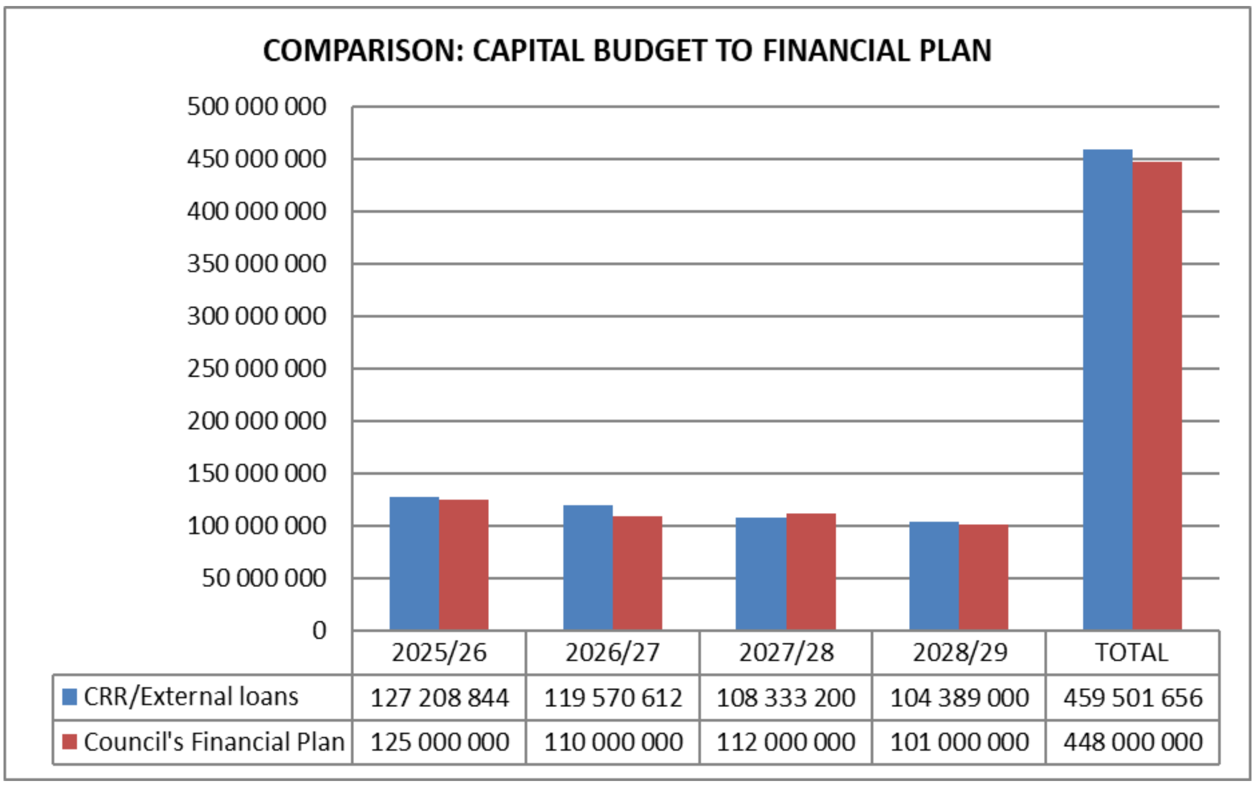
Estimated 10-year funding of Capital Expenditure - R million

Year	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Public & Developers Contributions	0	0	0	0	0	0	0	0	0	0
Capital Grants	62	43	33	34	35	35	36	37	37	38
Financing (Loans)	50	20	70	35	36	38	39	41	43	44
Capital Replacemend Fund	75	90	42	66	72	79	85	93	101	110
Capital Expenditure	187	153	145	135	143	152	160	171	181	192
Own Funds	125	110	112	101	108	117	124	134	144	154

Funding of future Capital Investment per year, R million

The municipality has a strong historic track record of sustained capital expenditure. The model builds on this track record and sustains capital expenditure over the 10-year period. Although the municipality is in a strong financial position to accelerate its capital investment program, it remains essential to ensure such investment is focused, prioritised and accurately sequenced for optimal development impact. The budget for 2026/27 from own funds as tabled is R119 570 612, **which is R 9 570 612 more than the long-term financial plan**.

The graph below compares the own funding of the Capital Budget (MTREF 2026/27) to that of the Long-Term Financial plan. **Rollovers were excluded in the graph**.



The following strengths and weaknesses from the conclusion in the Long-Term Financial Plan:

STRENGHTS

- Healthy collection rate of 98%
- Healthy liquidity ratio of 3.58:1
- Strong financial performance
- Ability to generate cash from operations
- Balanced funding mix over review period

WEAKNESSES

- Excessive expenditure on contracted services
- Employee related expenditure profile approaching upper limits

1.6 FINANCIAL RATIOS & NORMS

The financial ratios are calculated in accordance with MFMA circular 71.

1.6.1 CAPITAL EXPENDITURE TO TOTAL EXPENDITURE

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Total Expenditure	683 307 016	653 444 825	977 483 253	1 021 561 495	1 057 136 200	1 053 587 777	1 134 965 983
Capital Expenditure	84 149 693	123 230 985	241 619 139	182 378 119	175 369 762	140 818 450	172 451 600
Percentage	12%	19%	25%	18%	17%	13%	15%

The norm range is between 10% and 20%.

When assessing the level of investment in assets, a ratio less than 10% reflects lower spending by the municipality in Infrastructure and holds potential risks to service delivery. A ratio of more than 20% reflects higher spending on infrastructure and acceleration in service delivery but could also hold financial sustainability risks if the infrastructure does not include both economic (revenue generating) and social type infrastructure.

1.6.2. REPAIRS & MAINTENANCE AS A % OF PROPERTY PLANT AND EQUIPMENT

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Total Repairs & Maintenance	107 735 069	107 735 069	123 583 703	131 256 850	131 687 440	137 871 907	143 719 861
PPE, Investment Property & Intangible	1 132 919 987	1 241 463 727	1 411 470 543	1 452 043 785	1 576 376 585	1 650 260 637	1 846 199 027
Percentage	10%	9%	9%	9%	8%	8%	8%

The norm is 8%.

A ratio below the norm is a reflection that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful lives of assets. An increasing expenditure trend may be indicative of high asset-usage levels, which can prematurely require advanced levels of repairs and maintenance or a need for Asset Renewal/Replacements. The Hessequa Municipality has dedicated 48.1% of its 2026/27 Capital Expenditure towards renewal and upgrading of existing assets.

1.6.3. CURRENT RATIO

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Current Assets	479 330 240	562 695 659	520 034 112	490 445 694	494 195 734	513 786 046	570 999 945
Current Liabilities	129 536 384	209 560 085	148 527 009	132 040 374	151 739 059	161 405 259	175 230 880
Percentage	3.70	2.69	3.50	3.71	3.26	3.18	3.26

The Norm range is between 1.5 to 2:1

The higher the current ratio, the more capable the municipality is to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point. The municipality's ratio over the whole MTREF period is sound.

1.6.4. CAPITAL COST (INTEREST PAID AND REDEMPTION) AS A % OF TOTAL OPERATING EXPENDITURE

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Interest and Redemption	35 197 234	39 523 373	35 509 742	35 503 946	35 878 536	36 058 035	48 023 164
Total Operating Expenditure	605 076 568	654 057 336	686 379 542	839 183 376	881 766 438	912 769 327	962 514 383
Percentage	5.8%	6.0%	5.2%	4.2%	4.1%	4.0%	5.0%

The norm is 6% to 8%

Operating below the Norm could indicate that the Municipality has the capacity to take on additional financing from borrowing to invest in infrastructure projects or it could relate to cash flow problems where it is unable to access borrowed funds, or the funding decisions of the municipality impacts of these levels. On the other hand, exceeding the norm could pose a risk to the municipality should changes or fluctuations in financing costs arise.

Requirements of the Borrowing, Funds and Reserves Policy (Hessequa Municipality)

- Percentages of Total Annual Repayment (Capital and Interest) to Operating Expenditure to be less than 10%.

1.6.5. REMUNERATION (EMPLOYEE RELATED COSTS & COUNCILLORS REMUNERATION) AS % OF TOTAL OPERATING EXPENDITURE)

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Employee Related Cost	210 125 342	218 342 914	231 995 154	268 116 682	290 063 366	303 304 008	318 955 438
Councillors Remuneration	8 412 974	8 470 688	9 128 113	10 038 613	10 536 716	10 968 720	11 418 435
Total Operating Expenditure	605 076 568	654 057 336	686 379 542	837 970 892	881 766 438	912 769 327	962 514 383
Percentage	36%	35%	35%	33%	34%	34%	34%

The norm range is between 25% and 40%. Hessequa Municipality is within the norm.

If the ratio exceeds the norm, it could indicate inefficiencies, overstaffing or even the incorrect focus due to misdirected expenditure to non-essentials or non-service delivery related expenditure.

1.6.6. CONTRACTED SERVICES % OF TOTAL OPERATING EXPENDITURE

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Contracted Services	63 942 299	66 722 855	71 919 845	70 151 954	82 576 825	67 266 493	63 198 985
Total Operating Expenditure	605 076 568	654 057 336	686 379 542	837 970 892	881 766 438	912 769 327	962 514 383
Percentage	11%	10%	10%	8%	9%	7%	7%

The norm range is between 2% and 5%

Ratios of Contracted Services is much higher because of the implementation of the new SCOA accounts. Before implementation of SCOA some of the Contracted Services was reflected under general expenses. The Housing grant allocation has a huge impact on this ratio.

1.7 OPERATING REVENUE FRAMEWORK

The operating revenue budget, excluding capital transfers and contributions for 2026/27, amounts to R882,392 million. This is a 4.13% increase when compared to the 2025/26 adjustment budget. For the 2027/28 financial year the revenue, excluding capital transfers and contributions, is R930,600 million and shows an increase of 5.46% when compared to 2026/27 budget. For the 2028/29 financial year, the revenue amounts to R963,740 million and shows a 3.56% growth when compared to 2027/28 budget.

<u>The following table is a summary of the 2026/27 MTREF (classified by main revenue source):</u>

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue											
Exchange Revenue											
Service charges - Electricity	2	184 506	204 277	236 044	256 387	258 387	258 387	258 387	276 282	300 678	327 228
Service charges - Water	2	51 281	53 167	59 596	58 186	58 186	58 186	58 186	61 386	64 148	67 035
Service charges - Waste Water Management	2	29 630	28 865	31 842	32 413	32 413	32 413	32 413	34 195	35 734	37 342
Service charges - Waste Management	2	31 316	34 192	37 892	37 496	37 496	37 496	37 496	39 599	41 381	43 243
Sale of Goods and Rendering of Services	2	18 651	28 215	28 772	31 454	27 524	27 524	27 524	20 711	21 635	22 600
Agency services	2	3 062	2 997	3 213	3 716	3 716	3 716	3 716	3 884	4 012	4 144
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	2	2 331	2 840	3 440	3 019	3 019	3 019	3 019	3 511	3 669	3 834
Interest earned from Current and Non Current Assets	2	29 341	43 386	46 305	36 046	36 046	36 046	36 046	31 761	30 585	32 410
Dividends	2	-	-	-	-	-	-	-	-	-	-
Rent on Land	2	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2	3 533	3 762	4 431	4 622	4 622	4 622	4 622	4 992	5 391	5 822
Licence and permits	2	-	-	2	-	7	7	7	2	2	2
Special rating levies	2	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	2	29 619	22 295	23 128	21 214	5 743	5 743	5 743	21 100	2 888	1 333
Development Charges	2	3 195	5 600	4 139	9 000	9 000	9 000	9 000	8 800	9 196	9 610
Operational Revenue	2	1 634	1 720	889	2 390	2 390	2 390	2 390	2 493	2 555	2 621
Non-Exchange Revenue											
Property rates	2	119 965	130 038	140 197	148 312	148 312	148 312	148 312	156 655	165 109	174 021
Surcharges and Taxes	2	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2	54 440	54 907	44 899	60 606	110 061	110 061	110 061	102 834	107 458	112 291
Licences or permits	2	2 020	2 070	2 344	2 552	2 552	2 552	2 552	2 691	2 812	2 938
Transfer and subsidies - Operational	2	67 557	63 785	68 053	75 755	79 731	79 731	79 731	89 081	90 921	92 835
Interest	2	779	820	837	911	911	911	911	1 021	1 030	1 035
Fuel Levy	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	-	11 142	11 374	13 264	13 264	13 264	13 264	13 396	13 396	13 396
Gains on disposal of Fixed and Intangible Assets	2	1 865	853	1 258	10 000	14 000	14 000	14 000	8 000	28 000	10 000
Other Gains	2	17 575	19 031	19 676	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		**652 300**	**713 963**	**768 330**	**807 340**	**847 377**	**847 377**	**847 377**	**882 392**	**930 600**	**963 740**

<u>Revenue principles accepted by the Budget Committee and used in finalizing the final budget</u>

Council's budget guidelines stipulated that rates and service tariffs must increase with a maximum of 4.5%, and that the growth the municipality is currently experiencing should be factored into the revenue calculations. A conservative 1% was used to project the growth. The reason that revenue increases more than the expected CPI inflation of 3.7% is attributed to external cost drivers in the form of the salary and wage collective agreement and a 9.01% increase in bulk purchases of electricity. Other expenditure line items were mostly restricted to a 3.3% increase except where existing contracts does not allow it.

Proposed tariff increases over the medium term – (Property rates calculated from the previous year's income)

Description	2026/27 Medium Term Revenue & Expenditure Framework		
	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29
Property Rates	4.5%	4.5%	4.5%
Electricity (Average)	7.01%	7.01%	7.01%
Water	4.5%	4.5%	4.5%
Sanitation Revenue	4.5%	4.5%	4.5%
Refuse Revenue	4.5%	4.5%	4.5%
Sundry Tariffs	0-5.6%	0-5.6%	0-5.6%
Development Charges	0.0%	0.0%	0.0%

Table A4: Percentage growth in revenue by main revenue source – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue)

Description			2026/27 Medium Term Revenue & Expenditure Framework					
R thousand	Adjusted Budget 2025/26	% Share	Budget Year 2026/27	% Share	Budget Year 2027/28	% Share	Budget Year 2028/29	% Share
Revenue By Source								
Property rates	148 312	17.5%	156 655	17.8%	165 109	17.7%	174 021	18.1%
Service charges - electricity revenue	258 387	30.5%	276 282	31.3%	300 678	32.3%	327 228	34.0%
Service charges - water revenue	58 186	6.9%	61 386	7.0%	64 148	6.9%	67 035	7.0%
Service charges - sanitation revenue	32 413	3.8%	34 195	3.9%	35 734	3.8%	37 342	3.9%
Service charges - refuse revenue	37 496	4.4%	39 599	4.5%	41 381	4.4%	43 243	4.5%
Rental from fixed assets	4 622	0.5%	4 992	0.6%	5 391	0.6%	5 822	0.6%
Interest earned from Current and Non Current Assets	36 046	4.3%	31 761	3.6%	30 585	3.3%	32 410	3.4%
Interest earned from Receivables	3 019	0.4%	3 511	0.4%	3 669	0.4%	3 834	0.4%
Interest (Non- Exchange)	911	0.1%	1 021	0.1%	1 030	0.1%	1 035	0.1%
Fines, Penalties And Forfeits	110 061	13.0%	102 834	11.7%	107 458	11.5%	112 291	11.7%
Licences and permits (Exchange)	7	0.0%	2	0.0%	2	0.0%	2	0.0%
Licences and permits (Non-Exchange)	2 552	0.5%	2 691	0.3%	2 812	0.3%	2 938	0.3%
Agency services	3 716	0.4%	3 884	0.4%	4 012	0.4%	4 144	0.4%
Transfers recognised - operational	79 731	9.4%	89 081	10.1%	90 921	9.8%	92 835	9.6%
Sale of Goods and Rendering of Services	33 267	3.9%	41 811	4.7%	24 523	2.6%	23 933	2.5%
Operational revenue (Exchange)	11 390	1.3%	11 293	1.3%	11 751	1.3%	12 231	1.3%
Operational revenue (Non- Exchange)	13 264	1.6%	13 396	1.5%	13 396	1.4%	13 396	1.4%
Gains on disposal of Assets	14 000	1.7%	8 000	0.9%	28 000	3.0%	10 000	1.0%
Total Revenue (excluding capital transfers and contributions)	**847 377**	**100.2%**	**882 392**	**100.0%**	**930 600**	**100.0%**	**963 740**	**100.0%**
Total Revenue from Rates & Service Charges	**534 793**	**63.1%**	**568 117**	**64.4%**	**607 050**	**65.2%**	**648 869**	**67.3%**

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit. Availability charges are included in the services totals

In the table above it can be seen that revenue generated from rates and service charges forms a significant percentage of the revenue basket of the Municipality. In the 2026/27 financial year, revenue from rates and service charges totals to a budget of R568,117 million which is 64.4% of the total revenue budget, excluding capital transfers and contributions. This increases to R607,050 million (65.2%) and R648,869 million (67,3%) in the respective outer financial years of the MTREF budget.
Operating grants and transfers totals R89,081 million in the 2026/27 financial year and increases to R90,921 million by 2027/28 and increases to R92,835 million in the 2028/29 financial year. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Capital Grants totals R55,799 million in the 2026/27 Financial year and decreases to R32,485 million by 2027/28 and increases to R68,063 in 2028/29.

Operating and Capital Transfers and Grant Receipts

Western Cape - DORA - 2026/27 MTREF

Hessequa Municipality	2026/27	2027/28	2028/29
Regional Socio-Economic Projects Programme - Municipal Projects	200 000		
Human Settlements Dev elopment Grant (Beneficiaries)	34 682 000	2 888 000	33 333 000
Informal Settlements Upgrading Partnership Grant	0	0	12 000 000
Title Deeds Restoration Grant	308 000	300 000	400 000
Provincial Contribution towards the Acceleration of Housing Delivery			
Maintenance and Construction of Transport Infrastructure	17 740 000	8 957 000	157 000
Western Cape Financial Management Capability Grant	350 000		
Municipal Energy Resilience Grant			
Municipal Fire Service Capacity Support Grant	250 000		
Community library services grant	4 684 000	4 731 000	4 778 000
Library services replacement funding	7 590 000	7 666 000	7 743 000
Community Dev elopment Worker Operational Support Grant	21 000	21 000	21 000
Thusong Services Centres Grant (Sustainability: Operational Support Grant)			
Municipal Water Resilience Grant			
Total Transfers	**65 825 000**	**24 563 000**	**58 432 000**

National Treasury - DORA - 2026/27 MTREF

Hessequa Municipality	2026/27	2027/28	2028/29
Equitable Share	71 102 000	74 840 000	76 253 000
Local Government Financial Management	1 900 000	2 000 000	2 100 000
Expanded Public Works Programme	1 378 000		
Municipal Infrastructure Grant	25 275 000	17 255 000	17 668 000
Integrated National Electrification Programme		7 136 000	7 278 000
Integrated National Electrification Programme (Eskom) Grant	374 000		
Total Transfers	**100 029 000**	**101 231 000**	**103 299 000**

1.7.1 ELECTRICITY TARIFFS

The 2026/27 Draft MTREF budget, provides for the following increases:

- All customers except indigent customers (average) 7.01%
- Indigent 0 – 50kwh Free
  51 – 350kwh 7.01%

Eskom tariff increase in respect of purchase of electricity 9.01%

Revenue from electricity is growing slower than projected in the 2025/2026 adjustments budget. The slightly lower increase in revenue (6.93%) in the budget compared to the tariffs (7.01%) in year 1 can be attributed to this.

<u>For indigent households the tariff increases for electricity consumption (51 to 350 Kwh) per month will increase by 7.01%. – (0 - 50Kwh free)</u>

The tables below provides a summary of the sales and bulk purchases in respect of electricity.

	Adj Budget 2025/26	Budget 2026/27
Total Sales of Electricity	258 386 803	276 282 419
Total Purchases of Electricity	214 192 480	223 017 745
NETT PROFIT / (LOSS)	**44 194 323**	**53 264 674**
Percentage Gross Profit	**20.63%**	**23.88%**

<u>Revenue and Expenditure in respect of the Electricity Department</u>

(Excl. capital grant & Free Basic Services)	Adj Budget 2025/26	Budget 2026/27
Total Electricity Revenue	306 024 787	313 701 498
Total Electricity Expenditure	268 762 395	281 796 174
NETT PROFIT / (LOSS)	**37 262 392**	**31 905 324**
Percentage Gross Profit	**13.86%**	**11.32%**

<u>The table excludes capital grant income and the cost of free basic services</u>.

The budget for 2024/2025 has been adjusted from a surplus of R36 297 099 in the original budget to a surplus of R37 262 392. This is because of savings identified during the main adjustment budget, mainly in vehicle maintenance costs and fuel. The 2026/2027 budget provides for a surplus of 11.32%, which is within the norm of between 8 and 15%.

The municipality purchases all its energy from Eskom via 8 points of delivery (PODs that it uses for distribution, namely Riversdale, Still Bay, Heidelberg, Gouritzmond, Witsand, Albertinia, Slangrivier and Jongensfontein. The total energy sales of the municipality were 77,842,932 kWh in the 2024/25 financial year. In 2024/25, most of the electricity sales (55%) came from domestic customers, while 17% came from industrial customers.

Hessequa Municipality has undertaken a detailed assessment of its long-term electricity supply sustainability, driven by rapidly rising bulk supply costs, increasing load volatility, and the financial risks associated with sole reliance on Eskom. To address these challenges, the Municipality commissioned a large-scale solar PV and battery storage assessment from Herholdts Group.

The simulation results show that the municipality currently consumes approximately 82,682 kWh per day, while the proposed system will produce an estimated 53,619 kWh per day, supporting substantial grid-independent supply.

Financial modelling demonstrates a projected 14% reduction in year 1 annual electricity expenditure. These outcomes confirm that the renewable energy investment is financially justified and is a necessary intervention to secure long-term municipal energy stability.

The Municipality seeks approval from NERSA for a tariff increase that will support the implementation of its renewable energy programme and ensure long-term electricity supply sustainability.

The Cost of Supply study was based on a 8,76% bulk purchase increase from ESKOM and required a tariff increase of 8,95% to cover all the planned expenditure in the Electricity trading service. NERSA communicated on 10 March 2026 that the actual ESKOM increase applicable to Municipalities is 9,01% effective 01 July 2026 which would translate to a higher increase to consumers at approximately 9,20%

The Budget Steering Committee considered the potential savings from the Riversdale Solar Plant to be commissioned at an estimated date of October 2026 and decided to pass the initial saving to the consumer instead of repaying the Capital outlay made by the municipality and Western Cape Government for the construction of the plant.

The Budget Steering Committee then recommended on 26 February 2026, to Council, that the electricity tariff increase passed on to customers should be 2% less than what ESKOM would charge the municipality and this therefore translates to a 7,01% tariff increase as contained in the draft electricity tariff application to NERSA.

1.7.2 WATER TARIFFS

The budget provides for the tariffs below.

- ❖ All customers 4.50%
- ❖ Overberg Water – proposed tariff increases 10.0%

For detail refer to Annexure A.
Attention is also directed to the tariffs in periods of drought which is also shown in Annexure A. The tariff structure for the 2026/27 financial year has not been changed. The structure is designed to charge higher levels of consumption at a higher rate. The revenue is based on a normal rainfall year.

A growth factor of 1% has been built in for Year 1 of the budget.

Water is a scarce commodity, and its usage must be managed carefully by everyone.

Revenue and Expenditure in respect of the Water Department

(Excl. capital grant & Free Basic Services)	Adj Budget 2025/26	Budget 2026/27
Total Water Revenue	104 188 891	106 629 199
Total Water Expenditure	68 687 320	64 299 458
NETT PROFIT / (LOSS)	**35 501 571**	**42 329 741**
Percentage Gross Profit	**51.69%**	**65.83%**

The table excludes capital grant income and the cost of free basic services.

This service is regarded as a trading service and must break even or generate a profit.

Water consumption trends are still very volatile, and it was difficult to project future water consumption patterns. This is always a risk as far as income is concerned. With the compilation of the budget, the consumption trend over the past year was used to project the consumption for 2026/27. As with the other services the net profit on water sales is used to subsidise property rates tariffs which are intended to fund the non-remunerative and administrative functions of the municipality.

1.7.3 REFUSE REMOVAL TARIFFS

The service is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even make a profit. The budget provides for the following tariffs below:

- All customers: 4.50%

For detail refer to Annexure A.

Revenue and Expenditure in respect of the Refuse Department:

(Excl. capital grant & Free Basic Services)	Adj Budget 2024/25	Budget 2025/26
Total Refuse Revenue	63 260 814	69 009 211
Total Refuse Expenditure	46 753 122	50 323 156
NETT PROFIT / (LOSS)	**16 507 692**	**18 686 055**
Percentage Gross Profit	**35.31%**	**37.13%**

The table excludes capital grant income and the cost of free basic services.

There is an increase in the percentage Gross Profit from 39.26% in 2025/26 to 42.83% in 2026/27. The adopted budget of 2025/26 had a Gross Profit of 35.31% but this has been adjusted upward during the adjustment budget because of savings identified during the main adjustments budget. The savings were moved to other functions within the municipality where it was needed. The refuse removal service continues to fund the reprioritised funds and the profit also subsidises property rates which are intended to fund the non-remunerative and administrative functions of the municipality.

1.7.4 SEWERAGE FEES

The sewerage service is classified as an economic service. This service must be fully financed by its own tariffs and break even or make a surplus. The budget provides for the tariffs below:

- All customers: 4.50%

For detail refer to Annexure A.

A growth factor of 1% has been built in for Year 1 of the budget.

Revenue and Expenditure in respect of Sewerage Department-

(Excl. capital grant & Free Basic Services)	Adj Budget 2024/25	Budget 2025/26
Total Sewerage Revenue	59 276 873	64 550 244
Total Sewerage Expenditure	51 622 622	51 289 133
NETT PROFIT / (LOSS)	**7 654 251**	**13 261 111**
Percentage Gross Profit	**14.83%**	**25.86%**

The table excludes capital grant income and the cost of free basic services.

The budget for 2025/26 has been adjusted downwards from a profit of R13.261 million to R11.793 million. This is attributed to increased costs related to the treating of sewerage. Budgeted profit for 2026/27 increases to R19.864 million (41.05%). As with the other services, the sewerage service profit subsidises property rates which are intended to fund the non-remunerative and administrative functions of the municipality.

1.7.5 PROPERTY RATES

Property rates are levied in terms of the Property Rates Act and the income generated from this service is used to balance the budget. It does not pay for a specific service although it normally funds the non-core, non-remunerative and administrative functions of the municipality. **Council implemented the current valuation roll from 1 July 2021.**

The rates policy which sets out the principles for the levies is part of the budget-related policies included in Annexure B. The budget provides for the tariffs below

All Categories- 4.50%
For detail refer to Annexure A.

A growth factor of 1.13% has been built in for Year 1 of the budget.

The revenues included in the budget, as in the previous financial year, provides that the first R 50 000 valuation of any residential property in terms of Council's Rates Policy is exempted. Legislation prescribes that the R15 000 of the latter must be exempt, while Council applies the additional R35 000.

Subsidies and Rebates
Specific attention was also given to the plight of the poor people. The following subsidies and rebates are included in the budget to Council.

***Subsidies to Indigent and Poor households*:**

Cat. A – 100% on rates with a maximum valuation of R850 000 after reduction of exemptions. The discounts applicable to indigent households are set out in the "Principles and policy on indigent customers for the 2026/27 Financial Year" as in Annexure B.

The following amendments represents further discounts that are granted in the Property rates policy for 2026/27 financial year.

(b) Gross income (prior to any deductions, excluded PAYE and medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act or medical insurance underwritten by a registered financial services provider) R5 000.01 to **R 12 540 *per*** month – 15%.

9.2.2.3 Additional rebates for owners who qualify in terms of clause 9.2.2.2 (additional to 9.2.2.2 on balance of rates) can be granted to owners or usufructuaries' if they can be categorised into one of the following age categories: -

(a) 60 to 70 years – 25%;

(b) 71 to 80 years – 50%;

(c) >81 years – 75%.

Income from Property Rates is set out in the table below:

Categories	Tariff Code	Tariff 2026/2027	Total Market Value	Anticipated Income
BUSINESS AND COMMERCIAL PROPERTIES	BUSS	0.008664	1 001 596 500.00	8 677 832.08
INDUSTRIAL PROPERTIES	IND	0.008664	166 276 000.00	1 440 615.26
MUNICIPAL PROPERTIES	MUN	-	482 569 000.00	-
MINING PROPERTIES	MINE	0.008664	-	-
PUBLIC BENEFIT ORGANISATIONS	PBO	0.001610	59 779 000.00	96 244.19
PUBLIC SERVICE INFRASTRUCTURE	PSI	-	32 671 400.00	-
VACANT LAND RESIDENTIAL	VACAN	0.016905	742 293 100.00	12 548 464.86
AGRICULTURAL PROPERTIES	FARMS	0.001610	9 924 837 800.00	15 978 988.86
VACANT LAND BUSINESS	BUSVA	0.016905	14 821 000.00	250 549.01
VACANT LAND INDUSTRIAL	INDVA	0.016905	15 161 500.00	256 305.16
PROTECTED AREAS	PROT	-	84 971 500.00	-
PRIVATE OPEN PLACE/SPACE	POP	0.016905	2 807 100.00	47 454.03
RESIDENTIAL PROPERTIES	SRES	0.008454	14 967 293 962.00	126 533 503.15
PUBLIC SERVICE PURPOSES PROPERTIES	STATE	0.008664	252 882 500.00	2 190 973.98
VACANT LAND PRIVATE OPEN SPACE / PRIVATE OPEN PLA(	POSVA	0.016905	7 842 000.00	132 569.01
PLACE OF PUBLIC WORSHIP	POW	-	122 049 000.00	-
			27 877 851 362.00	**168 153 499.58**

Categories	Anticipated Income
BUSINESS AND COMMERCIAL	8 677 832
INDUSTRIAL PROPERTIES	1 440 615
PUBLIC BENEFIT ORGANISATI	96 244
VACANT LAND RESIDENTIAL	12 548 465
AGRICULTURAL PROPERTIES	15 978 989
VACANT LAND BUSINESS	250 549
VACANT LAND INDUSTRIAL	256 305
PRIVATE OPEN PLACE/SPACE	47 454
RESIDENTIAL PROPERTIES	126 533 503
PUBLIC SERVICE PURPOSES PI	2 190 974
VACANT LAND PRIVATE OPEN	132 569
	168 153 500

The rates revenue from the various towns for the 2026/27 budget is as follows:

RATES REVENUE PER TOWN	
RIVERSDALE	15 219 649
RIVERSDAL NEDERSETTINGS	1 889 675
STILBAAI EAST	15 269 739
STILBAAI WEST	60 560 877
MELKHOUTFONTEIN DORP	913 900
JONGENSFONTEIN	15 343 830
STILBAAI - FARMS	444 156
SLANGRIVIER	565 505
GOURITSMOND X1	6 389 487
ALBERTINIA	5 149 445
THERONSVILLE	1 812 389
HEIDELBERG	7 555 331
WITSAND	14 786 469
MOSSEL BAY RD	149 852
SWELLENDAM RD	6 352 368
RIVERSDALE RD	15 750 827
	168 153 499.58

WC042 Hessequa - Supporting Table SA14 Household bills

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27 % incr.	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		366.87	390.70	413.78	438.21	438.21	438.21	4.5%	457.93	478.54	500.07
Electricity: Basic levy		561.00	627.00	652.08	725.90	725.90	725.90	6.8%	774.97	827.36	883.29
Electricity: Consumption		2 698.70	2 698.70	2 978.50	3 315.64	3 315.64	3 315.64	6.8%	3 539.78	3 779.07	4 034.53
Water: Basic levy		175.00	175.00	185.00	196.00	196.00	196.00	4.6%	205.00	214.23	223.87
Water: Consumption		296.40	315.60	334.20	354.00	354.00	354.00	4.5%	369.90	386.55	403.94
Sanitation		188.00	200.00	211.00	223.00	223.00	223.00	4.5%	233.00	243.49	254.44
Refuse removal		206.00	219.00	232.00	245.00	245.00	245.00	4.5%	256.00	267.52	279.56
Other		–	–	–	–	–	–	–	–	–	–
sub-total		4 491.97	4 626.00	5 006.56	5 497.75	5 497.75	5 497.75	6.2%	5 836.58	6 196.76	6 579.70
VAT on Services		564.14	635.30	688.92	758.93	758.93	758.93	6.3%	806.80	857.73	911.94
Total large household bill:		5 056.11	5 261.30	5 695.48	6 256.68	6 256.68	6 256.68	6.2%	6 643.38	7 054.49	7 491.64
% increase/-decrease		–	4.1%	8.3%	9.9%	–	–	(37.3%)	6.2%	6.2%	6.2%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		253.99	270.49	286.46	303.38	303.38	303.38	4.5%	317.03	331.30	346.20
Electricity: Basic levy		564.00	627.00	652.08	725.90	725.90	725.90	6.8%	774.97	827.36	883.29
Electricity: Consumption		883.80	1 092.90	1 206.21	1 342.74	1 342.74	1 342.74	6.8%	1 433.50	1 530.40	1 633.86
Water: Basic levy		165.00	175.00	185.00	196.00	196.00	196.00	4.6%	205.00	214.23	223.87
Water: Consumption		243.75	259.55	274.85	291.10	291.10	291.10	4.5%	304.20	317.89	332.19
Sanitation		188.00	200.00	211.00	223.00	223.00	223.00	4.5%	233.00	243.49	254.44
Refuse removal		206.00	219.00	232.00	245.00	245.00	245.00	4.5%	256.00	267.52	279.56
Other											
sub-total		2 504.54	2 843.94	3 047.60	3 327.12	3 327.12	3 327.12	5.9%	3 523.70	3 732.19	3 953.41
VAT on Services		346.99	386.02	414.17	453.56	453.56	453.56	6.1%	481.00	510.13	541.08
Total small household bill:		2 851.53	3 229.96	3 461.77	3 780.68	3 780.68	3 780.68	5.9%	4 004.70	4 242.32	4 494.49
% increase/-decrease			13.3%	7.2%	9.2%	–	–	(35.7%)	5.9%	5.9%	5.9%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		141.10	150.27	159.15	168.54	168.54	168.54	4.5%	176.13	184.06	192.34
Electricity: Basic levy		–	–	–	–	–	–	–	–	–	–
Electricity: Consumption		437.85	483.00	533.07	593.40	593.40	593.40	6.8%	633.51	676.34	722.06
Water: Basic levy		165.00	175.00	185.00	196.00	196.00	196.00	4.6%	205.00	214.23	223.87
Water: Consumption		135.72	144.52	153.04	162.08	162.08	162.08	4.5%	169.38	177.00	184.97
Sanitation		188.00	200.00	211.00	223.00	223.00	223.00	4.5%	233.00	243.49	254.44
Refuse removal		206.00	219.00	232.00	245.00	245.00	245.00	4.5%	256.00	267.52	279.56
Other											
sub-total		1 273.67	1 371.79	1 473.26	1 588.02	1 588.02	1 588.02	5.4%	1 673.02	1 762.64	1 857.24
VAT on Services		169.89	183.23	197.12	212.92	212.92	212.92	5.5%	224.53	236.79	249.73
Total small household bill:		1 443.56	1 555.02	1 670.38	1 800.94	1 800.94	1 800.94	5.4%	1 897.55	1 999.43	2 106.97
% increase/-decrease			7.7%	7.4%	7.8%	–	–	(31.4%)	5.4%	5.4%	5.4%

There was a request from the committee that examples of the impact of tariffs on accounts in the area should be provided. The following for perusal:

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 1 - STILL BAY-EAST									
Property Market Value : R1,503,000 / **R2 030 000**	1 074.13	1 064.25	1 117.55	1 190.15	1 260.44	1 334.85	5.9%	1 394.91	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.00	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	381.10	429.06	456.21	511.06	551.80	606.29		644.98	
Monthly Services Account	**2 921.79**	**3 289.46**	**3 497.61**	**3 918.11**	**4 230.45**	**4 648.23**	10%	**4 944.82**	6.4%
Total Monthly (Property Rates + Services)	**3 995.92**	**4 353.71**	**4 615.16**	**5 108.25**	**5 490.89**	**5 983.08**	9%	**6 339.73**	6.0%
Monthly R/C Increase		**357.79**	**261.45**	**493.10**	**382.64**	**492.19**		**356.65**	
MELKHOUTFONTEIN - Deernishulp									
Market Value : R47,000 / **R84 000**	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Basic: 20mm Connection (Indigent Free)	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Consumption: 20kl water (6kl Free)	120.83	128.04	135.72	144.52	153.04	162.08	5.9%	169.38	4.5%
Electricity Basic : 20Amps (Prepaid basic - free)	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Electricity Consumption 350kWh (50kW free).	390.90	417.00	437.85	483.00	533.07	593.40	11.3%	635.01	7.0%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
VAT	76.76	81.76	86.04	94.13	102.92	113.32		120.66	
Monthly Services Account	**588.49**	**626.80**	**659.61**	**721.65**	**789.03**	**868.80**	10.1%	**925.05**	6.5%
Total Monthly (Property Rates + Services)	**588.49**	**626.80**	**659.61**	**721.65**	**789.03**	**868.80**	10.1%	**925.05**	6.5%
Monthly R/C Increase		**38.31**	**32.81**	**62.04**	**67.38**	**79.78**		**56.25**	
WARD 1 - STILL BAY-WEST (EMPTY STAND)									
Property Market Value : R1,250,000 / **R1 925 000**	1 774.10	2 015.63	2 116.41	2 253.91	2 405.97	2 547.88	6%	2 662.54	4.5%
Availabilty Fees									
Electricity	316.33	335.33	355.42	378.58	400.92	424.58	6%	443.58	4.5%
Water	137.33	145.58	154.33	164.33	174.08	184.33	6%	192.58	4.5%
Sewerage	163.92	173.83	184.25	196.25	207.83	220.08	6%	229.92	4.5%
VAT	92.64	98.21	104.10	110.88	117.43	124.35		129.91	
Monthly Services Account	**710.22**	**752.96**	**798.10**	**850.04**	**900.26**	**953.34**	6%	**995.99**	4.5%
Total Monthly (Property Rates + Services)	**2 484.32**	**2 768.59**	**2 914.51**	**3 103.95**	**3 306.23**	**3 501.22**	6%	**3 658.53**	4.5%
Monthly R/C Increase		**284.27**	**145.92**	**189.44**	**202.28**	**194.99**		**157.31**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
GOURITSMOND									
Market Value : R1,126,500 / **R1 584 000**	795.80	824.53	865.82	922.06	976.52	1 034.17	5.9%	1 080.70	4.5%
Water Basic : 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 20kl	170.15	180.30	191.10	203.50	215.50	228.20	5.9%	238.50	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 650kWh.	1 086.14	1 244.60	1 337.20	1 539.15	1 698.73	1 891.00	11.3%	2 023.59	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	331.99	374.00	397.25	444.55	479.15	526.37		559.93	
Monthly Services Account	**2 545.28**	**2 867.30**	**3 045.55**	**3 408.20**	**3 673.45**	**4 035.47**	9.9%	**4 292.81**	6.4%
Total Monthly (Property Rates + Services)	**3 341.08**	**3 691.82**	**3 911.36**	**4 330.26**	**4 649.97**	**5 069.64**	9.0%	**5 373.51**	6.0%
Monthly R/C Increase		**350.74**	**219.54**	**418.90**	**319.71**	**419.67**		**303.87**	
FARM - WARD 1									
Market Value: R356,000 / R1 662 000									
Category: VAFARA (Agricultural)	65.80	178.67	178.67	190.30	201.52	213.43	5.9%	222.99	4.5%
Monthly R/C Increase	**3.92**	**4.21**	**5.13**	**116.60**	**11.22**	**11.91**		**222.93**	
GOURITSMOND									
Market Value: R1,980,000 / **R3 060 000**	1 426.75	1 617.88	1 698.89	1 809.26	1 916.12	2 029.24	5.9%	2 120.55	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.00	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage (Septic tank)	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	343.66	386.18	412.93	466.41	502.89	551.85		586.72	
Monthly Services Account	**2 634.71**	**2 960.70**	**3 165.79**	**3 559.96**	**3 855.51**	**4 230.84**	9.7%	**4 498.16**	6.3%
Total Monthly (Property Rates + Services)	**4 061.47**	**4 578.57**	**4 864.68**	**5 369.22**	**5 771.62**	**6 260.08**	8.5%	**6 618.71**	5.7%
Monthly R/C Increase		**517.11**	**286.11**	**504.54**	**402.40**	**488.46**		**358.63**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 2									
ALBERTINIA									
Market Value: R812,000 / R983 000	563.31	501.49	526.60	560.81	593.93	629.00	5.9%	657.30	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.00	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	343.66	386.18	412.93	464.03	502.89	551.85		586.72	
Monthly Services Account	**2 634.71**	**2 960.70**	**3 165.79**	**3 557.58**	**3 855.51**	**4 230.84**	9.7%	**4 498.16**	6.3%
Total Monthly (Property Rates + Services)	**3 198.02**	**3 462.19**	**3 692.39**	**4 118.39**	**4 449.44**	**4 859.84**	9.2%	**5 155.46**	6.1%
Monthly R/C Increase		**264.16**	**230.20**	**426.00**	**331.05**	**410.40**		**295.62**	
THERONSVILLE									
Market Value: R68,500 / **R275 000**	13.68	120.94	126.99	135.24	143.23	151.69	5.9%	151.69	0.0%
Water Connection : 20mm	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 20kl.	170.15	180.30	191.10	203.50	215.50	228.20	5.9%	238.50	4.5%
Electricity Basic : 40A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 300kWh.	404.39	463.35	497.75	572.95	632.36	703.94	11.3%	753.28	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	192.29	213.93	228.05	252.59	270.28	293.86		311.12	
Monthly Services Account	**1 474.19**	**1 640.10**	**1 748.36**	**1 936.54**	**2 072.18**	**2 252.95**	8.7%	**2 385.29**	5.9%
Total Monthly (Property Rates + Services)	**1 487.87**	**1 761.03**	**1 875.35**	**2 071.79**	**2 215.41**	**2 404.64**	8.5%	**2 536.98**	5.5%
Monthly R/C Increase		**273.17**	**114.32**	**196.44**	**143.62**	**189.23**		**132.33**	
RAINBOWVILLAGE - Deernishulp									
Market Value: R22,000 / **R50 000**	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Connection : 20mm	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Consumption = 20kl.	120.83	128.04	135.72	144.52	153.04	162.08	5.9%	169.38	4.5%
Electricity Basic : 40A connection (Prepaid meter)	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Electricity Consumption 350kWh (50kW free).	390.90	417.00	437.85	483.00	533.07	593.40	11.3%	635.01	7.0%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
VAT	76.76	81.76	86.04	94.13	102.92	113.32		120.66	
Monthly Services Account	**588.49**	**626.80**	**659.61**	**721.65**	**789.03**	**868.80**	10.1%	**925.05**	6.5%
Total Monthly (Property Rates + Services)	**588.49**	**626.80**	**659.61**	**721.65**	**789.03**	**868.80**	10.1%	**925.05**	6.5%
Monthly R/C Increase		**38.31**	**32.81**	**62.04**	**67.38**	**79.78**		**56.25**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 3									
JONGENSFONTEIN									
Market Value: R2,052,000 / **R3 190 000**	1 479.98	1 687.75	1 772.27	1 887.40	1 998.87	2 116.88	5.9%	2 212.13	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.45	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	381.10	429.06	456.28	511.06	551.80	606.29		644.98	
Monthly Services Account	**2 921.79**	**3 289.46**	**3 498.13**	**3 918.11**	**4 230.45**	**4 648.23**	9.9%	**4 944.82**	6.4%
Total Monthly (Property Rates + Services)	**4 401.77**	**4 977.21**	**5 270.40**	**5 805.51**	**6 229.32**	**6 765.11**	8.6%	**7 156.95**	5.8%
Monthly R/C Increase		**575.44**	**293.19**	**535.11**	**423.82**	**535.79**		**391.84**	
STILBAAI-WES									
Market Value: R1,214,500 /**R1 682 000**	860.86	877.20	921.13	980.97	1 038.90	1 100.24	5.9%	1 149.74	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 25kl.	217.00	229.95	243.75	259.55	274.85	291.10	5.9%	304.20	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 700kWh.	1 202.99	1 378.48	1 481.10	1 704.80	1 881.55	2 094.52	11.3%	2 241.37	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	356.55	401.52	426.73	477.80	515.47	566.33		602.45	
Monthly Services Account	**2 733.53**	**3 078.35**	**3 271.58**	**3 663.15**	**3 951.95**	**4 341.85**	9.9%	**4 618.81**	6.4%
Total Monthly (Property Rates + Services)	**3 594.39**	**3 955.55**	**4 192.71**	**4 644.12**	**4 990.86**	**5 442.09**	9.0%	**5 768.56**	6.0%
Monthly R/C Increase		**361.17**	**237.15**	**451.42**	**346.74**	**451.23**		**326.47**	
FARM - WARD 3									
Market Value: R680,000 / R1 003 500									
Category: VAFARA (Agricultural)	125.69	107.88	107.88	114.90	121.67	128.87	5.9%	134.64	4.5%
Monthly R/C Increase	**7.48**	**8.05**	**9.80**	**-10.67**	**6.77**	**7.20**		**5.77**	
FARM WARD 3 - AGRI RESIDENTIAL									
Market Value: R9,878,500 / R11 124 000									
Category: Agricultural Residential	7 265.72	5 952.28	6 250.35	6 656.40	7 049.52	7 465.72	5.9%	7 801.63	4.5%
Monthly R/C Increase	**433.83**	**468.41**	**568.84**	**-937.16**	**298.08**	**416.20**		**335.91**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 4									
WITSAND									
Market Value: R1,673,500 / **R2 025 000**	1 200.17	1 061.56	1 114.72	1 187.14	1 257.25	1 331.48	5.9%	1 391.39	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 700kWh.	1 202.99	1 378.50	1 481.10	1 704.80	1 881.55	2 094.52	11.3%	2 241.37	7.0%
Basic - Sewerage (Septic tank)	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	363.58	408.98	434.63	486.21	524.37	575.76		612.31	
Monthly Services Account	**2 787.41**	**3 135.48**	**3 332.13**	**3 727.61**	**4 020.20**	**4 414.18**	9.8%	**4 694.37**	6.3%
Total Monthly (Property Rates + Services)	**3 987.58**	**4 197.04**	**4 446.85**	**4 914.75**	**5 277.46**	**5 745.66**	8.9%	**6 085.76**	5.9%
Monthly R/C Increase		**209.45**	**249.81**	**467.90**	**362.71**	**468.21**		**340.09**	
WARD 4									
WITSAND									
Market Value: R1,367,500 / **R1 620 000**	973.96	843.88	886.13	943.70	999.44	1 058.44	5.9%	1 106.07	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.00	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage (Septic tank)	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	381.10	429.06	456.21	511.06	551.80	606.29		644.98	
Monthly Services Account	**2 921.79**	**3 289.46**	**3 497.61**	**3 918.11**	**4 230.45**	**4 648.23**	9.9%	**4 944.82**	6.4%
Total Monthly (Property Rates + Services)	**3 895.75**	**4 133.34**	**4 383.74**	**4 861.81**	**5 229.89**	**5 706.67**	9.1%	**6 050.89**	6.0%
Monthly R/C Increase		**237.59**	**250.41**	**478.06**	**368.08**	**476.78**		**344.22**	
WITSAND - Deernishulp									
Market Value : R1,347,000 / **R1 818 450**	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Basic: 20mm Connection (Indigent Free)	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Consumption: 20kl water (6kl Free)	120.83	128.04	135.72	144.52	153.04	162.08	5.9%	169.38	4.5%
Electricity Basic : 80Amps (Prepaid basic - free)	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Electricity Consumption 350kWh (50kW free).	390.90	417.00	437.85	483.00	533.07	593.40	11.3%	635.01	7.0%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
VAT	76.76	81.76	86.04	94.13	102.92	113.32		120.66	
Monthly Services Account	**588.49**	**626.80**	**659.61**	**721.65**	**789.03**	**868.80**	10.1%	**925.05**	6.5%
Total Monthly (Property Rates + Services)	**588.49**	**626.80**	**659.61**	**721.65**	**789.03**	**868.80**	10.1%	**925.05**	6.5%
Monthly R/C Increase		**38.31**	**32.81**	**62.04**	**67.38**	**79.78**		**56.25**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 4									
JOE SLOVO PARK									
Market Value : R30,000 / **R144 000**	0.00	50.53	53.06	56.50	59.84	63.37	5.9%	66.22	4.5%
Water Connection : 20mm	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 20kl.	170.15	180.30	191.10	203.50	215.50	228.20	5.9%	238.50	4.5%
Electricity Basic : 40A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 300kWh.	404.39	463.35	497.75	572.95	632.36	703.94	11.3%	753.28	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	192.29	213.93	228.05	252.59	270.28	293.86		311.12	
Monthly Services Account	**1 474.19**	**1 640.10**	**1 748.36**	**1 936.54**	**2 072.18**	**2 252.95**	8.7%	**2 385.29**	5.9%
Total Monthly (Property Rates + Services)	**1 474.19**	**1 690.62**	**1 801.41**	**1 993.04**	**2 132.02**	**2 316.32**	8.6%	**2 451.51**	5.8%
Monthly R/C Increase		**216.43**	**110.79**	**191.63**	**138.97**	**184.31**		**135.19**	
SLANGRIVIER									
Market Value: R43,000 / **R63 000**	0.00	6.99	7.34	7.81	8.28	8.76	5.9%	9.16	4.5%
Water Connection : 20mm	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 15kl.	123.30	130.65	138.45	147.45	156.15	165.30	5.9%	172.80	4.5%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	91.40	100.00	105.72	112.39	117.62	124.40		131.39	
Monthly Services Account	**700.70**	**759.65**	**803.17**	**853.84**	**901.77**	**953.70**	5.8%	**998.19**	4.7%
Total Monthly (Property Rates + Services)	**700.70**	**759.65**	**803.17**	**853.84**	**910.05**	**962.46**	5.8%	**1 007.35**	4.7%
Monthly R/C Increase		**58.95**	**43.52**	**50.67**	**56.21**	**52.41**		**44.90**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 5 - HEIDELBERG (EMPTY STAND)									
Property Market Value : R250,000 / **R325 000**	295.68	295.63	310.41	330.57	369.17	390.94	5.9%	408.54	4.5%
Availabilty Fees									
Electricity	316.33	335.33	355.42	378.58	400.92	424.58	5.9%	443.58	4.5%
Water	137.33	145.58	154.33	164.33	174.08	184.33	5.9%	192.58	4.5%
Sewerage	163.92	173.83	184.25	196.25	207.83	220.08	5.9%	229.92	4.5%
VAT	92.64	98.21	104.10	110.88	117.43	124.46		129.91	
Monthly Services Account	**710.22**	**752.96**	**798.10**	**850.04**	**900.26**	**953.45**	5.9%	**995.99**	4.5%
Total Monthly (Property Rates + Services)	**1 005.90**	**1 048.59**	**1 108.51**	**1 180.61**	**1 269.43**	**1 344.39**	5.9%	**1 404.53**	4.5%
Monthly R/C Increase		**42.68**	**59.92**	**72.11**	**88.81**	**74.96**		**60.14**	
WARD 5									
HEIDELBERG-OOS									
Market Value: R153,500 / **R518 000.**	76.51	251.55	264.15	281.31	297.92	315.51	5.9%	329.71	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 25kl.	217.00	229.95	243.75	259.55	274.85	291.10	5.9%	304.20	4.5%
Electricity Basic : 40A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 500kWh.	771.29	883.80	949.50	1 092.90	1 206.21	1 342.74	11.3%	1 436.88	7.0%
Basic - Sewerage (Septic tank)	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	291.79	327.32	346.99	386.02	414.17	453.56		481.78	
Monthly Services Account	**2 237.08**	**2 509.47**	**2 660.24**	**2 959.47**	**3 175.31**	**3 477.30**	9.5%	**3 693.65**	6.2%
Total Monthly (Property Rates + Services)	**2 313.59**	**2 761.02**	**2 924.38**	**3 240.77**	**3 473.23**	**3 792.81**	9.2%	**4 023.36**	6.1%
Monthly R/C Increase		**447.43**	**163.36**	**316.39**	**232.46**	**319.58**		**230.55**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 6									
RIVERSDAL									
Market Value: R1,467,500 / **R1 842 000**	1 047.89	963.20	1 011.43	1 077.14	1 140.76	1 208.11	5.9%	1 262.46	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 45A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.00	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	381.10	429.06	456.21	511.06	551.80	606.29		644.98	
Monthly Services Account	**2 921.79**	**3 289.46**	**3 497.61**	**3 918.11**	**4 230.45**	**4 648.23**	9.9%	**4 944.82**	6.4%
Total Monthly (Property Rates + Services)	**3 969.67**	**4 252.66**	**4 509.04**	**4 995.25**	**5 371.21**	**5 856.34**	9.0%	**6 207.29**	6.0%
Monthly R/C Increase		**282.99**	**256.38**	**486.20**	**375.96**	**485.13**		**350.94**	
WARD 6 - RIVERSDAL (EMPTY STAND)									
Property Market Value : R350,000 / **R560 000**	443.53	548.25	575.66	613.06	668.33	707.74	5.9%	739.59	4.5%
Availabilty Fees									
Electricity	316.33	335.33	355.42	378.58	400.92	424.58	5.9%	443.58	4.5%
Water	137.33	145.58	154.33	164.33	174.08	184.33	5.9%	192.58	4.5%
Sewerage	163.92	173.83	184.25	196.25	207.83	220.08	5.9%	229.92	4.5%
VAT	92.64	98.21	104.10	110.88	117.43	124.35		129.91	
Monthly Services Account	**710.22**	**752.96**	**798.10**	**850.04**	**900.26**	**953.34**	5.9%	**995.99**	4.5%
Total Monthly (Property Rates + Services)	**1 153.75**	**1 301.21**	**1 373.76**	**1 463.10**	**1 568.58**	**1 661.08**	5.9%	**1 735.59**	4.5%
Monthly R/C Increase		**147.47**	**72.55**	**89.34**	**105.48**	**92.50**		**74.51**	
WARD 6									
RIVERSDAL									
Market Value: R667 500 / **R1 068 000**	456.49	547.18	574.58	611.90	648.04	686.30	5.9%	717.18	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 25kl.	217.00	229.95	243.75	259.55	274.85	291.10	5.9%	304.20	4.5%
Electricity Basic : 60A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 500kWh.	771.29	883.80	949.50	1 092.90	1 206.21	1 342.74	11.3%	1 436.88	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	254.35	284.44	303.71	338.99	365.27	399.12		423.52	
Monthly Services Account	**1 950.00**	**2 180.71**	**2 328.42**	**2 598.94**	**2 800.37**	**3 059.91**	9.3%	**3 246.99**	6.1%
Total Monthly (Property Rates + Services)	**2 406.49**	**2 727.89**	**2 902.99**	**3 210.85**	**3 448.41**	**3 746.21**	8.6%	**3 964.17**	5.8%
Monthly R/C Increase		**321.40**	**175.11**	**307.85**	**237.56**	**297.80**		**217.96**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 7									
RIVERSDAL									
Market Value: R2,404,500 / **R2 520 000**	1 740.56	1 327.63	1 394.11	1 484.68	1 572.36	1 665.19	5.9%	1 740.12	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 80A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.79	7.0%
Electricity Consumption 650kWh.	1 086.14	1 244.60	1 337.20	1 539.15	1 698.73	1 891.00	11.3%	2 023.59	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	346.05	388.89	413.04	461.36	496.95	545.24		579.64	
Monthly Services Account	**2 653.03**	**2 981.49**	**3 166.64**	**3 537.11**	**3 809.96**	**4 180.14**	9.7%	**4 443.92**	6.3%
Total Monthly (Property Rates + Services)	**4 393.60**	**4 309.12**	**4 560.75**	**5 021.79**	**5 382.32**	**5 845.33**	8.6%	**6 184.03**	5.8%
Monthly R/C Increase		**-84.48**	**251.63**	**461.04**	**360.53**	**463.01**		**338.71**	
WARD 7									
RIVERSDAL									
Market Value: R565,500 / **R812 000**	381.08	409.58	430.09	458.03	485.08	513.72	5.9%	536.83	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 600kWh.	969.29	1 110.70	1 193.30	1 373.50	1 515.90	1 687.48	11.3%	1 805.80	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	291.08	325.92	348.17	389.49	420.62	460.26		488.71	
Monthly Services Account	**2 231.58**	**2 498.74**	**2 669.33**	**2 986.09**	**3 224.76**	**3 528.69**	9.4%	**3 746.80**	6.2%
Total Monthly (Property Rates + Services)	**2 612.66**	**2 908.32**	**3 099.42**	**3 444.12**	**3 709.84**	**4 042.41**	9.0%	**4 283.63**	6.0%
Monthly R/C Increase		**295.65**	**191.10**	**344.70**	**265.72**	**332.58**		**241.22**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 8									
RIVERSDAL									
Market Value: R341,500 / **R522 000**	215.49	253.70	266.40	283.71	300.47	318.21	5.9%	332.52	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 20kl.	170.15	180.30	191.10	203.50	215.50	228.20	5.9%	238.50	4.5%
Electricity Basic : 60A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 500kWh.	771.29	883.80	949.50	1 092.90	1 206.21	1 342.74	11.3%	1 436.88	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	247.32	276.99	295.81	330.59	356.36	389.68		413.67	
Monthly Services Account	**1 896.13**	**2 123.61**	**2 267.87**	**2 534.49**	**2 732.11**	**2 987.57**	9.4%	**3 171.44**	6.2%
Total Monthly (Property Rates + Services)	**2 111.62**	**2 377.31**	**2 534.27**	**2 818.20**	**3 032.58**	**3 305.78**	9.0%	**3 503.96**	6.0%
Monthly R/C Increase		**265.70**	**156.96**	**283.92**	**214.38**	**273.20**		**198.18**	
WARD 8									
MORESTOND (Deernishulp)									
Market Value: R65,500 / **R122 000**	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Basic: 20mm Connection	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Water Consumption = 15kl.	73.98	78.39	83.07	88.50	93.69	99.18	5.9%	103.68	4.5%
Electricity Basic : 40A connection (Prepaid meter)	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00	0.0%
Electricity Consumption 350kWh (50kW free).	390.90	417.00	437.85	483.00	533.07	593.40	11.3%	635.01	7.0%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
VAT	69.73	74.31	78.14	85.72	94.01	103.89		110.80	
Monthly Services Account	**534.61**	**569.70**	**599.06**	**657.22**	**720.77**	**796.47**	10.5%	**849.49**	6.7%
Total Monthly (Property Rates + Services)	**534.61**	**569.70**	**599.06**	**657.22**	**720.77**	**796.47**	10.5%	**849.49**	6.7%
Monthly R/C Increase		**35.09**	**29.36**	**58.16**	**63.55**	**75.69**		**53.03**	
WARD 8									
ALOERIDGE									
Market Value: R85,500 / **R122 000**	26.24	38.70	40.64	43.28	45.83	48.54	5.9%	50.72	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 20kl.	170.15	180.30	191.10	203.50	215.50	228.20	5.9%	238.50	4.5%
Electricity Basic : 40A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 500kWh.	771.29	883.80	949.50	1 092.90	1 206.21	1 342.74	11.3%	1 436.88	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	247.32	276.99	295.81	330.59	356.36	389.68		413.67	
Monthly Services Account	**1 896.13**	**2 123.61**	**2 267.87**	**2 534.49**	**2 732.11**	**2 987.57**	9.4%	**3 171.44**	6.2%
Total Monthly (Property Rates + Services)	**1 922.37**	**2 162.31**	**2 308.51**	**2 577.76**	**2 777.95**	**3 036.11**	9.3%	**3 222.16**	6.1%
Monthly R/C Increase		**239.94**	**146.19**	**269.26**	**200.18**	**258.17**		**186.05**	

DETAIL : PROPERTY RATES AND SERVICES	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2025/2026 % Increase	2026/2027	2026/2027 % Increase
WARD 9									
HEIDELBERG DORP									
Market Value: R85,500 / **R128 250**	26.24	42.06	44.17	47.03	49.81	52.75	5.9%	52.75	0.0%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 20kl.	170.15	180.30	191.10	203.50	215.50	228.20	5.9%	238.50	4.5%
Electricity Basic : 40A connection (Prepaid meter)	221.37	253.52	272.46	313.50	326.04	362.95	11.3%	388.39	7.0%
Electricity Consumption 500kWh.	771.29	883.80	949.50	1 092.90	1 206.21	1 342.74	11.3%	1 436.88	7.0%
Basic - Sewerage	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	247.32	276.99	295.81	330.59	356.36	389.68		413.67	
Monthly Services Account	**1 896.13**	**2 123.61**	**2 267.87**	**2 534.49**	**2 732.11**	**2 987.57**	9.4%	**3 171.44**	6.2%
Total Monthly (Property Rates + Services)	**1 922.37**	**2 165.67**	**2 312.03**	**2 581.52**	**2 781.93**	**3 040.32**	9.3%	**3 224.19**	6.0%
Monthly R/C Increase		**243.30**	**146.36**	**269.49**	**200.41**	**258.40**		**183.87**	
FARM - WARD 9									
Market Value: R680,000 / R1 003 500									
Category: VAFARA (Agricultural)	125.69	107.88	107.88	114.90	121.67	128.87	5.9%	134.64	4.5%
Monthly R/C Increase		**-17.81**	**0.00**	**7.02**	**6.77**	**7.20**		**5.77**	
FARM WARD 9 - AGRI RESIDENTIAL									
Market Value: R9,878,500 / R11 124 000									
Category: Agricultural Residential	7 302.68	5 952.28	6 250.35	6 656.40	7 049.52	7 465.72	5.9%	7 801.63	4.5%
Monthly R/C Increase		**-1 350.41**	**298.08**	**406.05**	**393.13**	**416.20**		**335.91**	
WARD 9									
HEIDELBERG									
Market Value: R1,170,500 / **R1 445 000**	828.33	749.81	787.36	838.51	888.03	940.46	5.9%	982.78	4.5%
Water Basic: 20mm Connection	148.00	156.00	165.00	175.00	185.00	196.00	5.9%	205.00	4.6%
Water Consumption = 30kl.	263.85	279.60	296.40	315.60	334.20	354.00	5.9%	369.90	4.5%
Electricity Basic : 60A connection (Conventional meter)	471.00	539.40	561.00	627.00	652.08	725.90	11.3%	776.69	7.0%
Electricity Consumption 750kWh.	1 319.84	1 512.40	1 625.00	1 870.45	2 064.38	2 298.04	11.3%	2 459.16	7.0%
Basic - Sewerage (Septic Tank)	168.00	178.00	188.00	200.00	211.00	223.00	5.7%	233.00	4.5%
Basic - Refuse	170.00	195.00	206.00	219.00	232.00	245.00	5.6%	256.00	4.5%
VAT	381.10	429.06	456.21	511.06	551.80	606.29		644.96	
Monthly Services Account	**2 921.79**	**3 289.46**	**3 497.61**	**3 918.11**	**4 230.45**	**4 648.23**	9.9%	**4 944.71**	6.4%
Total Monthly (Property Rates + Services)	**3 750.12**	**4 039.27**	**4 284.97**	**4 756.62**	**5 118.49**	**5 588.69**	9.2%	**5 927.48**	6.1%
Monthly R/C Increase		**289.16**	**245.70**	**471.65**	**361.87**	**470.20**		**338.79**	

1.7.6 CARAVAN PARKS

The operational budget for the 2026/27 financial year makes provision for an increase of 4.5% from 1 July 2026:

Caravan parks should not be operated at a deficit. The deficit decreases from 26.20% (2025/26) to 21.15% (2026/27). The net loss decreases with R1 166 635 to R4 379 730. This is a smaller net loss when compared to the 2025/2026 adopted budget.

The decrease in the net loss can be attributed to reduced employee related cost, as the employees who worked at the now leased-out camping sites of Gouritsmond and Witsand West camp, have since been moved to other departments.

Marketing initiatives will have to be intensified during the 2026/2027 financial year to ensure that the camps at least breakeven by the end of the 2026/27 MTREF period.

The maintenance program of the camping sites will be implemented on a continuous basis to ensure that the facilities remain in a good condition.

The table below provides a summary of the revenue and expenditure in respect of the caravan parks.

CARAVAN PARKS	Adj Budget 2025/26	Budget 2026/27
Total Caravan Parks Revenue	15 626 640	16 329 834
Total Caravan Parks Expenditure	21 173 005	20 709 564
NETT PROFIT / (LOSS)	-5 546 365	-4 379 730
Percentage Gross Loss	**-26.20%**	**-21.15%**

The Final operational budget makes provision for the following projects:

1. Contractors will be appointed to perform cleaning and security services.
2. Contractors will be appointed to perform various maintenance works on Municipal buildings.
3. Materials and equipment will be purchased to perform maintenance activities.
4. Cleaning material will be purchased.
5. Temporary wages and overtime will be paid to temporary workers and employees.
6. Marketing of Caravan Parks in conjunction with the Hessequa Tourism section.

The following is a summary of the budgeted amounts on the capital budget for the 2026/27 financial year:

Project Description	Wa	Re	Fur	Draft Budget 2026/27
FRIDGES - CARAVAN PARK JFT	3	J/F	CRR	22 500
STOVES - CARAVAN PARK JFT	3	J/F	CRR	22 500
MICROWAVES - CARAVAN PARK JFT	3	J/F	CRR	13 200
MATRASSES BEDS & MATRESS COVERS - C/PARK JFT	3	J/F	CRR	32 500
CROCKERY & CUTLERY - CARAVAN PARK JFT	3	J/F	CRR	20 000
REPLACEMENT OF BOILER SYSTEMS AT PREEKST	1	S/B	CRR	200 000
REPLACE FLEET FORD RANGER 2.2 (2013) CCC 12314 WITH POOL LDV	3	J/F	CRR	470 000
Grand Total				**780 700**

1.7.7 DEVELOPMENT CHARGES

The Hessequa Municipality welcomes all new developments as it has a positive impact on employment opportunities and the Municipality`s financial sustainability as it contributes to the expansion of the income base. Development cannot be sustainable if the Municipality must carry the impact on the demand for essential engineering services such as water, sewerage, stormwater, roads, transport, solid waste and electricity, and other community services such as social services, clinics, schools, and public amenities. For sustainable development to be successful and to enhance economic development, both the public and private sector needs to invest in infrastructure. Development charges should enable the municipality to recover a fair and rational amount from developers to fund the construction of the capacity units allocated to the development. The developers must account for the total cost of bulk infrastructure for developments so far as the developments impacts on the existing infrastructure. A Development Charges Policy has been implemented from 2023/24 which will be reviewed by council annually and communicated with the Hessequa public during budget consultation processes. The objective of this policy shall be to generate funds to ensure the timeous augmentation of the municipal engineering services infrastructure within the jurisdiction of the Municipality, to ensure sustainable development. The existing as well as new tariffs are set out in the table below:

DEVELOPMENT CHARGES

1. Approval in terms of Hessequa Municipal Planning Bylaw of 2015 **before 1 July 2023** – **Unchanged from 2025/2026**

2. Approval in terms of Hessequa Municipal Planning Bylaw of 2015 **after 1 July 2023** – **as per table below (Unchanged from 2025/2026):**

		VAT excluded Rand	VAT included Rand
Water	Kiloliter per day	31 726.00	36 484.90
Sewerage	Kiloliter per day	32 564.00	37 448.60
Stormwater	Run-off Coeficient per hectare	281 250.00	323 437.50
Solid Waste	Removals per week	12 800.00	14 720.00
Roads	Vehicle trip generation per day	3 267.00	3 757.05

1.7.8 OPERATING EXPENDITURE FRAMEWORK

The following table is a high-level summary of the 2026/27 budget and MTREF (classified per main type of operating expenditure):

Table A4: Summary of operating expenditure by standard classification item- (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure											
Employee related costs	2	209 043	217 045	230 661	270 128	269 389	269 389	269 389	290 063	303 304	318 955
Remuneration of councillors	2	8 413	8 471	9 128	9 690	10 039	10 039	10 039	10 537	10 969	11 418
Bulk purchases - electricity	2	139 141	157 153	187 077	212 192	214 192	214 192	214 192	223 018	240 257	258 829
Inventory consumed	2,8	42 312	42 737	40 368	47 787	45 620	45 620	45 620	49 636	51 434	53 105
Debt impairment	2,3	1 203	9 763	31 801	4 014	93 814	93 814	93 814	82 667	86 358	90 216
Depreciation, amortisation and impairment	2	43 409	42 605	44 248	52 188	52 188	52 188	52 188	54 556	60 965	65 676
Interest, Dividends and Rent on Land	2	20 630	22 035	21 681	19 809	20 309	20 309	20 309	23 438	24 391	30 378
Contracted services	2	63 942	66 857	71 920	81 852	70 026	70 026	70 026	82 577	67 266	63 199
Transfers and subsidies	2	1 849	1 835	2 613	2 502	2 509	2 509	2 509	2 775	2 874	2 972
Irrecoverable debts written off	2	48 140	48 408	8 212	56 546	9 918	9 918	9 918	10 473	10 944	11 436
Operational costs	2	24 664	36 717	37 914	49 189	51 179	51 179	51 179	52 026	54 006	56 330
Disposal of Fixed and Intangible Assets	2	(660)	1 391	1 065	-	-	-	-	-	-	-
Other Losses	2	2 857	1 171	2 908	-	-	-	-	-	-	-
Total Expenditure		**604 943**	**656 191**	**689 597**	**805 898**	**839 184**	**839 184**	**839 184**	**881 766**	**912 769**	**962 514**

1.8 OPERATING EXPENDITURE FRAMEWORK

1.8.1 Expenditure by Type

1.8.1.1 Employee Related Costs

The budgeted allocation for employee related costs for the 2026/27 financial year totals R290,063 million which is 32,90% of the total operating expenditure. The total employee related cost, including council remuneration is 34.09% of the total operating expenditure. The annual increase in the budget is 8.16%, which includes a salary increase of 4.75% as per the collective agreement. There were requests for new posts but only four (4) was approved and included in the budget. These are two law enforcement officers, one assistant town planner and one media officer.

1.8.1.2 Remuneration of Councillors

The budgeted allocation for remuneration of councillors for the 2026/27 financial year is R10,537 million.

1.8.1.3 Depreciation & Asset Impairment

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Register. It is important to note that depreciation represents the cost of using assets in service delivery and forms part of the total cost of providing the municipal service. Accordingly, it should be included in the setting of cost reflective tariffs to recover the full cost of rendering the service. Budget appropriations in this regard totals R54,556 million for the 2026/27 financial year and equates to 6.19% of the total operating expenditure.

1.8.1.4 Finance Charges

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges amount to R23,438 million (2.66%) of operating expenditure. Unwinding of interest to the amount of R9,323 million for Landfill sites is also included for the 2026/27 financial year.

1.8.1.5 Bulk Purchases

The Budget for Bulk purchases for 2026/27 is R223,018 million, which is 25.29% of Total Operating Expenditure. Bulk purchases are the direct purchase of electricity from Eskom. Electricity tariffs from Eskom will increase by 9.01% as from 1 July 2026.

1.8.1.6 Debt Impairment

Debt Impairment for 2026/27 for Traffic Fines is R79,907 million and R83,507 million for 2027/28. Rates and Services is R2,759 million for 2026/27 and R2,851 million for 2027/28.

1.8.1.7 Contracted Services

Contracted services consist of Life Savers, Recycling of Refuse, Fire Brigade, Cleaning & Security Services for Camps, Housing Development, Maintenance, legal costs, fraud line as well as Traffic fines outsourced. The total budget for Contracted Services for 2026/27 is R82,577 million which shows a R12,204 million increase when compared to the 2025/26 adjustment budget.

1.8.1.8 Inventory Consumed

Inventory consumed consist of fuel, oil, consumables, materials and supplies and water. The total budget for Inventory consumed for 2026/27 is R49,636 million which shows a R4,361 million increase when compared to the 2025/26 adjustment budget.

1.8.1.9 Operational costs

Operational costs is made up of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The total budget for Operational Costs for 2026/27 is R52,026 million which shows a 1.7% increase when compared to 2025/26 adjustment budget.

1.8.2 Priority given to repairs and maintenance

The Statement of Performance does not have a line item for repairs and maintenance. As per the mSCOA chart, expenditure items are coupled to projects. The following has been included in the final budget for repairs and maintenance for the current year, as well as the MTREF period.

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description		2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		70 952	76 785	82 681	94 047	93 150	93 150	60 913	99 525	104 527	109 831
Inventory Consumed (Project Maintenance)		7 653	9 643	11 777	10 244	11 029	11 029	8 312	11 060	11 559	11 971
Contracted Services		14 497	20 880	23 606	17 776	25 023	25 023	17 632	18 838	19 400	19 409
Operational Costs		1 379	1 123	1 572	2 142	2 055	2 055	784	2 265	2 386	2 508
Total Repairs and Maintenance Expenditure	9	**94 481**	**108 432**	**119 637**	**124 209**	**131 257**	**131 257**	**87 641**	**131 687**	**137 872**	**143 720**

The norm for repairs and maintenance against the carrying value of PPE, Investment Property and Intangible Assets is 8%. **If employee related cost is taken into account, the municipality's ratio is 9,07% for 2026/27 and 9,50% and 9,90% for the respective outer years. (Annual Financial Statements 30 June 2025).** The Municipality will have to ensure that the provision, excluding employee related costs, increases to at least 3.6%. The 2026/2027 budget provides for 2.22% on the carrying value as at 30 June 2025, 2.30% in 2027/2028 and 2.33 in 2028/2029.

1.8.3 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. The target is to register the poor. Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table A10 (Basic Service Delivery Measurement) on page 80.

The cost of the social package of the registered indigent households is financed by National Government through the Local Government equitable share received in terms of the annual Division of Revenue Act.

The following subsidies and rebates are recommended:

CATEGORY A:

- Income per household – R5 500
- Water – 6kl per household - free
- Electricity – 50KwH per household – free
- 100% Rebate – Property Rates (Valuation up to R850 000)
- No basic fees for Sewerage, Refuse and Water

CATEGORY B:

- Discontinued (Included in Category A)

CATEGORY C: Old Age Homes

- R150 contribution per qualifying person

CATEGORY D – Residents who do not receive accounts

- As per category A

CATEGORY E – CHURCHES

- 100% of basic services if 50% of the members of the church are on the indigent register of the municipality.

CATEGORY F – CRECHE

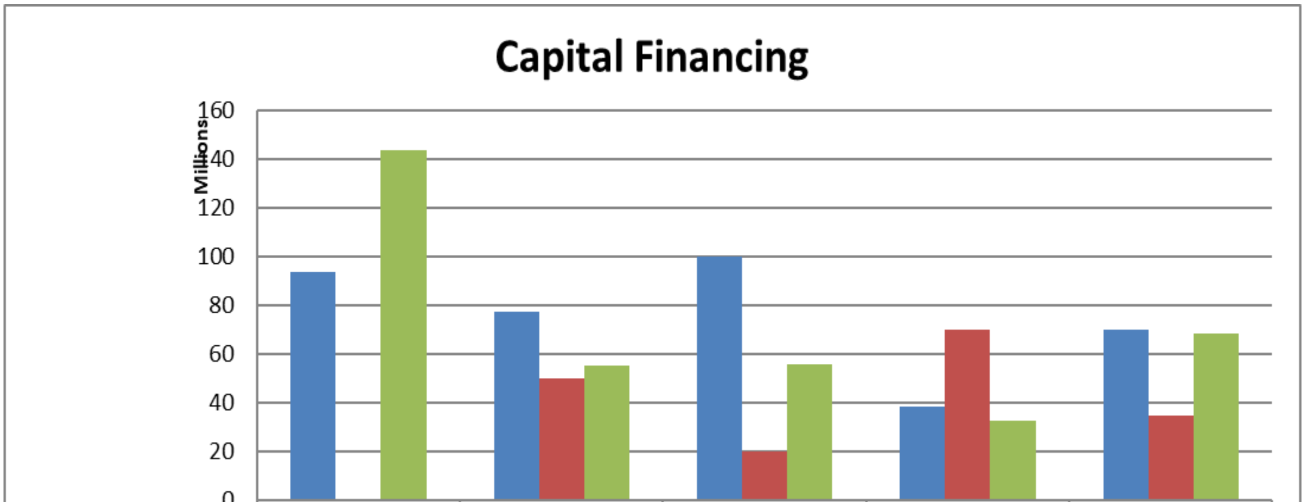
- 100% of basic services if 50% of the learners' parents are on the indigent register of the municipality.

CATEGORY G– SENIOR CITIZEN CLUBS

- 100% of basic services if 50% of the members of the club are on the indigent register of the municipality.

1.9 CAPITAL EXPENDITURE

The capital budget from own funds in the current MTREF budget for 2025/26 is R127 208 844. For the 2026/27 budget it is R119 570 612. This is R9 570 612 more than the guideline of the financial plan.



	Actual 2024/25	Adj. Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29
Own funds	93 729 039	77 208 844	99 570 612	38 333 200	69 789 000
External loans	0	50 000 000	20 000 000	70 000 000	34 600 000
Grants & Subsidies	143 409 880	55 169 275	55 799 150	32 485 250	68 062 600

The total capital budget of R175 369 762 for 2026/27 shows a decrease of R7 008 357 compared to the adjusted capital budget for 2025/26 of R182 378 119.

The following is included in the 2026/2027 capital budget:

+ R24,477 million funded by MIG

+ R17,740 million funded by the Western Cape Government for the Upgrading of Transport Assets

+ R13,582 million funded by the Western Cape Government for the construction of a new water treatment plant in Heidelberg

+ R99,571 million projects funded by CRR

+ R20,000 million projects funded by Borrowing

Financing of the Capital Budget

The following table gives a breakdown of the sources and percentage (%) of finance of the 2026/27 MTREF budget.

	Budget 2026/27	%	Budget 2027/28	%	Budget 2028/29	%
Own funds	99 570 612	56.78	38 333 200	27.22	69 789 000	40.47
External loans	20 000 000	11.40	70 000 000	49.71	34 600 000	20.06
Grants & Subsidies	55 799 150	31.82	32 485 250	23.07	68 062 600	39.47
Capital Expenditure	**175 369 762**		**140 818 450**		**172 451 600**	

The main source of funding will be from own funding.

The comparison between the MTREF Capital Budget and the Financial Plan is set out on Pg. 25, 26 and 27 of this report.

The following tables reflects the capital budget per ward and per town. Information regarding wards has been compiled from information received from the respective departments. The municipality is still in process to ensure that all projects are ward specific from the planning stages. This will eliminate the “Hessequa” and combined wards from the table below. The expectation is that the current projects with more than one ward attached to it will be phased out over the MTREF.

2026/27 MTREF Capital Budget per Ward

WARDS	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
Ward 1	12 096 500	2 447 250	8 271 750
Ward 2	44 905 500	17 001 250	1 070 750
Ward 3	16 031 062	3 861 400	15 917 000
Ward 4	9 385 000	8 755 000	2 760 000
Ward 5	2 122 000	7 102 622	2 901 500
Ward 6	2 332 250	5 748 050	4 314 059
Ward 7	17 809 300	21 502 250	41 169 750
Ward 8	302 500	10 664 628	22 662 926
Ward 9	18 794 500	830 000	5 027 500
Wards 7, 8	-	3 136 000	3 278 000
Wards 6,7,8 (13)	26 129 150	7 480 000	19 626 365
Wards 5,9 (11)	10 299 500	17 828 000	9 582 000
Wards 4,5,9 (11)	-	-	-
Wards 1,3 (10)	6 417 000	12 020 000	10 250 000
Wards 6,8	-	-	-
Hessequa (HQ)	8 745 500	22 442 000	25 620 000
TOTAL	**175 369 762**	**140 818 450**	**172 451 600**

2026/27 MTREF Capital Budget per Town

TOWNS	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
Albertinia	44 905 500	17 001 250	1 064 750
Heidelberg	31 216 000	25 760 622	17 511 000
Witsand	7 625 000	7 350 000	2 335 000
Riversdal	46 573 200	48 530 928	91 051 100
Stilbaai	20 049 500	16 479 250	29 845 750
Jongensfontein	8 661 062	1 131 400	2 257 000
Gouritsmond	5 834 000	718 000	2 342 000
Slangrivier	1 760 000	1 205 000	425 000
Hessequa	8 745 500	22 642 000	25 620 000
TOTAL	**175 369 762**	**140 818 450**	**172 451 600**

MIG program for the 2026/27 MTREF

Account Description	Ward	Town	Fund	Budget 2026/2027	Budget 2027/2028	Budget 2028/2029
UPGRADE ROADS IN DIEPKLOOF H/BERG	5	H/B	MIG	-	2 042 622	0
UPGRADE ROADS & STORMWATER - WYK 6 - R/D	6	R/D	MIG	0	3 700 000	1 547 809
UPGRADING OF SEWERAGE NETWORK IN MORESTO	8	R/D	MIG	0	5 736 603	2 660 426
Upgrading of Waste Water Treatment Works in Riversdale Ph3 (Ref 343289)	6,7,8	R/D	MIG	15 159 150	0	0
Material Recovery Facility	6,7,8	R/D	MIG	0	0	12 576 365
SWIMMING POOL A/B	2	A/B	MIG	9 318 000		
UPGRADING OF WATER NETWORK IN MORESTOND-	8	R/D	MIG	0	4 913 025	0
TOTAL CAPITAL				**24 477 150**	**16 392 250**	**16 784 600**
PMU						
MIG GRANT - PMU				797 850	862 750	883 400
TOTAL GRANT				**25 275 000**	**17 255 000**	**17 668 000**

Above is the proposed MIG program for the 2026/27 MTREF. The program and funding must be fixed for the MTREF period to ensure full spending on a yearly basis.

1.10 ANNUAL BUDGET TABLES

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's MTREF Budget to be approved by the Council.

WC042 Hessequa - Table A1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial Performance										
Property rates	119 965	130 038	140 197	148 312	148 312	148 312	148 312	156 655	165 109	174 021
Service charges	296 734	320 500	365 374	384 481	386 481	386 481	386 481	411 463	441 942	474 848
Investment revenue	29 341	43 386	46 305	36 046	36 046	36 046	36 046	31 761	30 585	32 410
Transfer and subsidies - Operational	67 557	63 785	68 053	75 755	79 731	79 731	79 731	89 081	90 921	92 835
Other own revenue	138 704	156 253	148 402	162 747	196 808	196 808	196 808	193 432	202 043	189 626
Total Revenue (excluding capital transfers and contributions)	652 300	713 963	768 330	807 340	847 377	847 377	847 377	882 392	930 600	963 740
Employee costs	209 043	217 045	230 661	270 128	269 389	269 389	269 389	290 063	303 304	318 955
Remuneration of councillors	8 413	8 471	9 128	9 690	10 039	10 039	10 039	10 537	10 969	11 418
Depreciation, amortisation and impairment	43 409	42 605	44 248	52 188	52 188	52 188	52 188	54 556	60 965	65 676
Interest, Dividends and Rent on Land	20 630	22 035	21 681	19 809	20 309	20 309	20 309	23 438	24 391	30 378
Inventory consumed and bulk purchases	181 453	199 891	227 444	259 979	259 813	259 813	259 813	272 653	291 691	311 933
Transfers and subsidies	1 849	1 835	2 613	2 502	2 509	2 509	2 509	2 775	2 874	2 972
Other expenditure	140 147	164 309	153 821	191 601	224 937	224 937	224 937	227 743	218 575	221 180
Total Expenditure	604 943	656 191	689 597	805 898	839 184	839 184	839 184	881 766	912 769	962 514
Surplus/(Deficit)	47 357	57 773	78 733	1 442	8 194	8 194	8 194	625	17 831	1 226
Transfers and subsidies - capital (monetary allocations)	34 542	45 295	161 096	62 341	54 530	54 530	54 530	55 799	32 485	68 063
Transfers and subsidies - capital (in-kind)	270	438	591	–	639	639	639	–	–	–
Surplus/(Deficit) after capital transfers & contributions	82 169	103 505	240 420	63 783	63 363	63 363	63 363	56 424	50 316	69 288
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	82 169	103 505	240 420	63 783	63 363	63 363	63 363	56 424	50 316	69 288
Capital expenditure & funds sources										
Capital expenditure	84 150	123 231	237 139	187 628	182 378	182 378	182 378	175 370	140 818	172 452
Transfers recognised - capital	33 358	43 111	143 410	62 341	55 169	55 169	55 169	55 799	32 485	68 063
Borrowing	34 499	–	–	50 000	50 000	50 000	50 000	20 000	70 000	34 600
Internally generated funds	16 292	80 120	93 729	75 287	77 209	77 209	77 209	99 571	38 333	69 789
Total sources of capital funds	84 150	123 231	237 139	187 628	182 378	182 378	182 378	175 370	140 818	172 452
Financial position										
Total current assets	487 055	572 920	529 808	453 099	490 446	490 446	490 446	494 196	513 786	571 000
Total non current assets	1 139 324	1 250 976	1 460 495	1 471 771	1 466 521	1 466 521	1 466 521	1 808 966	1 882 850	2 078 789
Total current liabilities	136 308	217 433	158 301	146 405	132 040	132 040	132 040	164 841	176 295	190 196
Total non current liabilities	271 473	271 477	259 658	301 986	302 486	302 486	302 486	297 474	368 926	405 195
Community wealth/Equity	1 218 598	1 334 985	1 572 345	1 476 479	1 522 441	1 522 441	1 522 441	1 840 846	1 851 415	2 054 398
Cash flows										
Net cash from (used) operating	114 265	218 253	208 635	119 297	149 052	149 052	149 052	330 780	329 525	454 651
Net cash from (used) investing	(80 237)	(121 941)	(235 881)	(177 628)	(168 378)	(168 378)	(168 378)	(199 525)	(140 142)	(194 892)
Net cash from (used) financing	18 209	(23 705)	(20 961)	27 343	27 343	27 343	27 343	(224)	49 507	7 738
Cash/cash equivalents at the year end	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286
Cash backing/surplus reconciliation										
Cash and investments available	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286
Application of cash and investments	58 644	134 603	59 441	68 343	55 168	55 168	55 168	(29 988)	(15 948)	(16 548)
Balance - surplus (shortfall)	356 270	352 918	379 874	293 245	391 806	391 806	391 806	557 033	630 153	678 834
Asset management										
Asset register summary (WDV)	1 127 412	1 165 730	1 237 593	1 471 771	1 466 521	1 466 521		1 584 828	1 658 712	1 854 651
Depreciation	43 409	42 605	44 248	52 188	52 188	52 188		54 556	60 965	65 676
Renewal and Upgrading of Existing Assets	47 193	85 430	64 954	56 179	55 604	55 604		101 851	79 474	71 369
Repairs and Maintenance	94 481	108 432	119 637	124 209	131 257	131 257		131 687	137 872	143 720
Free services										
Cost of Free Basic Services provided	(7 096)	(8 049)	24 613	(9 326)	(9 326)	(9 326)		30 489	31 776	33 086
Revenue cost of free services provided	(41 224)	(44 497)	(44 060)	(50 680)	(50 680)	(50 680)		(49 146)	(52 392)	(53 630)
Households below minimum service level										
Water:	–	–	–	–	–	–		–	–	–
Sanitation/sewerage:	–	–	–	–	–	–		–	–	–
Energy:	–	–	–	–	–	–		–	–	–
Refuse:	–	–	–	–	–	–		–	–	–

Explanatory notes to Table A1: - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

3. Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
   a. Capital expenditure is balanced by capital funding sources, of which
      i. Government and other transfers is reflected on the Financial Performance Budget;
      ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
      iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the net cash from investing on the Cash Flow Budget.

4. The Cash backed reserves/surplus reconciliation shows an increase over the 2026/27 MTREF period

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available											
Cash/cash equivalents at the year end	1	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	765 935	1 033 433
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		**414 914**	**487 521**	**439 315**	**361 587**	**446 974**	**446 974**	**446 974**	**527 045**	**765 935**	**1 033 433**
Application of cash and investments											
Unspent conditional transfers		8 266	74 780	3 643	–	–	–	–	–	–	–
Unspent borrowing											
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	43 560	52 657	48 368	51 027	37 852	37 852	37 852	(48 456)	(35 656)	(37 591)
Other provisions		6 819	7 165	7 430	17 316	17 316	17 316	17 316	18 467	19 707	21 043
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		**58 644**	**134 603**	**59 441**	**68 343**	**55 168**	**55 168**	**55 168**	**(29 988)**	**(15 948)**	**(16 548)**
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		**356 270**	**352 918**	**379 874**	**293 245**	**391 806**	**391 806**	**391 806**	**557 033**	**781 883**	**1 049 980**
Creditors transferred to Debt Relief - Non-Current portion		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		**356 270**	**352 918**	**379 874**	**293 245**	**391 806**	**391 806**	**391 806**	**557 033**	**781 883**	**1 049 980**

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification) – (NT – supporting tables)

WC042 Hessequa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional										
Governance and administration		**240 734**	**219 424**	**234 881**	**214 112**	**214 750**	**214 750**	**216 336**	**224 041**	**235 901**
Executive and council		69 253	23 106	21 374	18 699	18 699	18 699	19 141	19 462	20 108
Finance and administration		171 481	196 317	213 507	195 413	196 052	196 052	197 195	204 579	215 793
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		**113 828**	**108 378**	**104 960**	**119 533**	**153 559**	**153 559**	**162 077**	**149 086**	**197 710**
Community and social services		9 258	10 648	10 800	12 970	12 972	12 972	13 342	13 531	13 726
Sport and recreation		14 613	14 940	16 995	15 737	15 737	15 737	16 447	17 189	17 964
Public safety		58 776	60 124	51 627	67 044	116 755	116 755	110 413	114 673	119 742
Housing		31 181	22 666	25 538	23 782	8 095	8 095	21 876	3 693	46 279
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**21 548**	**29 797**	**17 973**	**27 999**	**31 999**	**31 999**	**48 638**	**55 600**	**25 186**
Planning and development		7 660	9 296	7 720	21 923	25 923	25 923	20 055	40 388	22 946
Road transport		13 302	19 953	9 643	5 342	5 342	5 342	27 764	14 709	1 715
Environmental protection		585	548	610	734	734	734	820	503	526
Trading services		**310 990**	**402 097**	**571 723**	**507 569**	**501 769**	**501 769**	**511 139**	**534 359**	**573 006**
Energy sources		191 839	225 345	387 909	306 808	308 808	308 808	290 203	322 199	349 337
Water management		54 875	79 763	79 614	89 874	82 074	82 074	95 666	90 903	88 962
Waste water management		32 451	48 857	52 580	57 513	57 513	57 513	68 603	61 716	61 229
Waste management		31 824	48 132	51 620	53 374	53 374	53 374	56 667	59 541	73 478
Other	4	**12**	**–**	**480**	**469**	**469**	**469**	**–**	**–**	**–**
Total Revenue - Functional	2	**687 112**	**759 696**	**930 018**	**869 682**	**902 546**	**902 546**	**938 191**	**963 085**	**1 031 803**
Expenditure - Functional										
Governance and administration		**96 395**	**95 499**	**97 675**	**123 994**	**125 077**	**125 077**	**132 088**	**141 052**	**144 743**
Executive and council		32 261	31 665	32 051	38 056	39 439	39 439	39 555	40 808	42 630
Finance and administration		62 199	61 900	63 565	83 523	83 210	83 210	89 763	97 565	99 299
Internal audit		1 936	1 934	2 059	2 414	2 427	2 427	2 770	2 679	2 814
Community and public safety		**157 321**	**157 930**	**148 202**	**188 872**	**216 883**	**216 883**	**232 094**	**222 410**	**230 368**
Community and social services		22 921	24 726	25 254	29 305	29 392	29 392	33 409	34 515	35 678
Sport and recreation		30 462	31 812	33 899	40 870	40 304	40 304	41 712	44 187	46 553
Public safety		72 270	76 758	63 423	93 526	137 791	137 791	132 358	137 134	142 812
Housing		31 668	24 634	25 626	25 170	9 396	9 396	24 615	6 574	5 324
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**69 805**	**76 912**	**83 692**	**92 464**	**94 695**	**94 695**	**96 590**	**99 613**	**104 989**
Planning and development		11 019	11 337	12 871	16 367	16 378	16 378	16 610	17 122	17 988
Road transport		53 087	59 855	64 581	68 802	71 134	71 134	72 195	74 659	78 771
Environmental protection		5 700	5 721	6 240	7 295	7 183	7 183	7 785	7 832	8 230
Trading services		**280 243**	**324 586**	**358 722**	**399 081**	**401 007**	**401 007**	**419 144**	**447 770**	**480 414**
Energy sources		173 306	190 221	221 041	239 667	240 878	240 878	264 931	284 618	306 724
Water management		37 596	47 592	49 546	58 489	58 467	58 467	55 333	58 451	63 462
Waste water management		39 276	45 039	46 854	51 080	52 435	52 435	48 169	50 853	53 209
Waste management		30 064	41 734	41 281	49 845	49 227	49 227	50 711	53 848	57 018
Other	4	**1 178**	**1 263**	**1 307**	**1 487**	**1 521**	**1 521**	**1 851**	**1 924**	**2 001**
Total Expenditure - Functional	3	**604 943**	**656 191**	**689 597**	**805 898**	**839 183**	**839 183**	**881 766**	**912 769**	**962 514**
Surplus/(Deficit) for the year		**82 169**	**103 505**	**240 420**	**63 783**	**63 363**	**63 363**	**56 424**	**50 316**	**69 288**

Explanatory notes to Table A2: - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification
2. Note the Total Revenue in this table includes capital revenues (Transfers recognized – capital) and does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for the Electricity, Water, Waste Management and Wastewater management functions. Tariff increases for electricity will reduce over the MTREF period.

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote) – (NT – supporting tables)

WC042 Hessequa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote	1									
Vote 01 - Office Of The Mm		69 253	23 106	21 374	18 699	18 699	18 699	19 141	19 462	20 108
Vote 02 - Corporate Services		23 607	25 856	26 579	28 703	28 704	28 704	29 592	30 503	31 451
Vote 03 - Financial Services		154 366	177 126	190 742	189 357	189 357	189 357	193 005	200 077	210 953
Vote 04 - Community Services		90 017	82 981	77 383	91 050	125 074	125 074	132 341	118 419	166 074
Vote 05 - Technical Services		341 610	440 782	605 131	518 747	513 586	513 586	543 236	553 734	579 745
Vote 06 - Spatial Plannign & Environmental Management		8 257	9 845	8 810	23 126	27 126	27 126	20 875	40 891	23 471
Vote 07 - Health		–	–	–	–	–	–	–	–	–
Vote 08 - Planning And Development		–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–	–	–
Vote 10 - Electricity		–	–	–	–	–	–	–	–	–
Vote 11 - Water Management		–	–	–	–	–	–	–	–	–
Vote 12 - Waste Water Management		–	–	–	–	–	–	–	–	–
Vote 13 - Waste Management		–	–	–	–	–	–	–	–	–
Vote 14 - Road Transport		–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**687 112**	**759 696**	**930 018**	**869 682**	**902 546**	**902 546**	**938 191**	**963 085**	**1 031 803**
Expenditure by Vote ***to be appropriated***	1									
Vote 01 - Office Of The Mm		36 870	35 881	36 853	44 066	45 437	45 437	46 054	47 295	49 446
Vote 02 - Corporate Services		48 879	54 100	55 759	68 293	69 164	69 164	77 237	79 547	82 707
Vote 03 - Financial Services		36 873	38 016	39 178	49 427	48 319	48 319	50 632	56 292	55 197
Vote 04 - Community Services		110 462	108 292	95 985	126 277	154 850	154 850	166 156	153 353	158 249
Vote 05 - Technical Services		356 635	403 864	444 148	496 281	499 902	499 902	519 172	553 213	592 699
Vote 06 - Spatial Plannign & Environmental Management		15 223	16 038	17 675	21 554	21 512	21 512	22 517	23 069	24 217
Vote 07 - Health		–	–	–	–	–	–	–	–	–
Vote 08 - Planning And Development		–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–	–	–
Vote 10 - Electricity		–	–	–	–	–	–	–	–	–
Vote 11 - Water Management		–	–	–	–	–	–	–	–	–
Vote 12 - Waste Water Management		–	–	–	–	–	–	–	–	–
Vote 13 - Waste Management		–	–	–	–	–	–	–	–	–
Vote 14 - Road Transport		–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**604 943**	**656 191**	**689 597**	**805 898**	**839 183**	**839 183**	**881 766**	**912 769**	**962 514**
Surplus/(Deficit) for the year	2	**82 169**	**103 505**	**240 420**	**63 783**	**63 363**	**63 363**	**56 424**	**50 316**	**69 288**

Explanatory notes to Table A3: - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality

Table A4 - Budgeted Financial Performance (revenue and expenditure) – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue											
Exchange Revenue											
Service charges - Electricity	2	184 506	204 277	236 044	256 387	258 387	258 387	258 387	276 282	300 678	327 228
Service charges - Water	2	51 281	53 167	59 596	58 186	58 186	58 186	58 186	61 386	64 148	67 035
Service charges - Waste Water Management	2	29 630	28 865	31 842	32 413	32 413	32 413	32 413	34 195	35 734	37 342
Service charges - Waste Management	2	31 316	34 192	37 892	37 496	37 496	37 496	37 496	39 599	41 381	43 243
Sale of Goods and Rendering of Services	2	18 651	28 215	28 772	31 454	27 524	27 524	27 524	20 711	21 635	22 600
Agency services	2	3 062	2 997	3 213	3 716	3 716	3 716	3 716	3 884	4 012	4 144
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	2	2 331	2 840	3 440	3 019	3 019	3 019	3 019	3 511	3 669	3 834
Interest earned from Current and Non Current Assets	2	29 341	43 386	46 305	36 046	36 046	36 046	36 046	31 761	30 585	32 410
Dividends	2	-	-	-	-	-	-	-	-	-	-
Rent on Land	2	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2	3 533	3 762	4 431	4 622	4 622	4 622	4 622	4 992	5 391	5 822
Licence and permits	2	-	-	2	-	7	7	7	2	2	2
Special rating levies	2	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	2	29 619	22 295	23 128	21 214	5 743	5 743	5 743	21 100	2 888	1 333
Development Charges	2	3 195	5 600	4 139	9 000	9 000	9 000	9 000	8 800	9 196	9 610
Operational Revenue	2	1 634	1 720	889	2 390	2 390	2 390	2 390	2 493	2 555	2 621
Non-Exchange Revenue											
Property rates	2	119 965	130 038	140 197	148 312	148 312	148 312	148 312	156 655	165 109	174 021
Surcharges and Taxes	2	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2	54 440	54 907	44 899	60 606	110 061	110 061	110 061	102 834	107 458	112 291
Licences or permits	2	2 020	2 070	2 344	2 552	2 552	2 552	2 552	2 691	2 812	2 938
Transfer and subsidies - Operational	2	67 557	63 785	68 053	75 755	79 731	79 731	79 731	89 081	90 921	92 835
Interest	2	779	820	837	911	911	911	911	1 021	1 030	1 035
Fuel Levy	2	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2	-	11 142	11 374	13 264	13 264	13 264	13 264	13 396	13 396	13 396
Gains on disposal of Fixed and Intangible Assets	2	1 865	853	1 258	10 000	14 000	14 000	14 000	8 000	28 000	10 000
Other Gains	2	17 575	19 031	19 676	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		**652 300**	**713 963**	**768 330**	**807 340**	**847 377**	**847 377**	**847 377**	**882 392**	**930 600**	**963 740**
Expenditure											
Employee related costs	2	209 043	217 045	230 661	270 128	269 389	269 389	269 389	290 063	303 304	318 955
Remuneration of councillors	2	8 413	8 471	9 128	9 690	10 039	10 039	10 039	10 537	10 969	11 418
Bulk purchases - electricity	2	139 141	157 153	187 077	212 192	214 192	214 192	214 192	223 018	240 257	258 829
Inventory consumed	2,8	42 312	42 737	40 368	47 787	45 620	45 620	45 620	49 636	51 434	53 105
Debt impairment	2,3	1 203	9 763	31 801	4 014	93 814	93 814	93 814	82 667	86 358	90 216
Depreciation, amortisation and impairment	2	43 409	42 605	44 248	52 188	52 188	52 188	52 188	54 556	60 965	65 676
Interest, Dividends and Rent on Land	2	20 630	22 035	21 681	19 809	20 309	20 309	20 309	23 438	24 391	30 378
Contracted services	2	63 942	66 857	71 920	81 852	70 026	70 026	70 026	82 577	67 266	63 199
Transfers and subsidies	2	1 849	1 835	2 613	2 502	2 509	2 509	2 509	2 775	2 874	2 972
Irrecoverable debts written off	2	48 140	48 408	8 212	56 546	9 918	9 918	9 918	10 473	10 944	11 436
Operational costs	2	24 664	36 717	37 914	49 189	51 179	51 179	51 179	52 026	54 006	56 330
Disposal of Fixed and Intangible Assets	2	(660)	1 391	1 065	-	-	-	-	-	-	-
Other Losses	2	2 857	1 171	2 908	-	-	-	-	-	-	-
Total Expenditure		**604 943**	**656 191**	**689 597**	**805 898**	**839 184**	**839 184**	**839 184**	**881 766**	**912 769**	**962 514**
Surplus/(Deficit)		**47 357**	**57 773**	**78 733**	**1 442**	**8 194**	**8 194**	**8 194**	**625**	**17 831**	**1 226**
Transfers and subsidies - capital (monetary allocations)	6	34 542	45 295	161 096	62 341	54 530	54 530	54 530	55 799	32 485	68 063
Transfers and subsidies - capital (in-kind)	6	270	438	591	-	639	639	639	-	-	-
Surplus/(Deficit) after capital transfers & contributions		**82 169**	**103 505**	**240 420**	**63 783**	**63 363**	**63 363**	**63 363**	**56 424**	**50 316**	**69 288**
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		**82 169**	**103 505**	**240 420**	**63 783**	**63 363**	**63 363**	**63 363**	**56 424**	**50 316**	**69 288**
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		**82 169**	**103 505**	**240 420**	**63 783**	**63 363**	**63 363**	**63 363**	**56 424**	**50 316**	**69 288**
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	**82 169**	**103 505**	**240 420**	**63 783**	**63 363**	**63 363**	**63 363**	**56 424**	**50 316**	**69 288**

Explanatory notes to Table A4: - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue excluding capital transfers and contributions is R882,392 million in 2026/27 and escalates to R930,600 million by 2027/28 which is an increase of 5.46%. The total revenue for 2028/29 is R963,740 million which is a 3.56% increase from 2027/28.

2. Revenue to be generated from property rates is R156,655 million in the 2026/27 financial year and increases to R165,109 million by 2027/28. In the 2028/29 financial year it is R174,021 million. The increase of ±5.63% for 2026/27 was calculated on a tariff increase of 4.5% on the current year's tariffs and includes a growth assumption. The outer years was calculated at 5.4% which includes a tariff increase of 4.5% with a growth assumption.

3. Services charges relating to electricity, water, sanitation, and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R411,463 million for the 2026/27 financial year and increasing to R441,942 million by 2027/28 and R474,848 million by 2028/29. For the 2026/27 financial year services charges amount to 46.63% of total revenue (excluding availability charges per service).

4. Transfers recognized – operating, includes the local government equitable share and other operating grants from national and provincial government.

Expenditure by major type

5. Bulk purchases have increased from 2022/23 to 2026/27 escalating from R152,659 million to R223,018 million. This increase can be attributed to the increase in the cost of bulk electricity from Eskom.

6. Employee related costs and bulk purchases are the main cost drivers within the municipal budget.

Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source - (NT – supporting tables)

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Office Of The Mm		–	–	–	–	–	–	–	–	–	–
Vote 02 - Corporate Services		171	313	329	250	227	227	227	1 300	300	300
Vote 03 - Financial Services		205	–	–	–	–	–	–	–	–	–
Vote 04 - Community Services		1 434	311	512	1 020	1 072	1 072	1 072	1 300	1 450	2 800
Vote 05 - Technical Services		48 239	67 853	193 083	126 801	125 295	125 295	125 295	103 754	108 672	67 336
Vote 06 - Spatial Plannign & Environmental Management		–	98	77	51	49	49	49	–	–	–
Vote 07 - Health		–	–	–	–	–	–	–	–	–	–
Vote 08 - Planning And Development		–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–	–	–	–
Vote 10 - Electricity		–	–	–	–	–	–	–	–	–	–
Vote 11 - Water Management		–	–	–	–	–	–	–	–	–	–
Vote 12 - Waste Water Management		–	–	–	–	–	–	–	–	–	–
Vote 13 - Waste Management		–	–	–	–	–	–	–	–	–	–
Vote 14 - Road Transport		–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	**50 049**	**68 575**	**194 001**	**128 122**	**126 643**	**126 643**	**126 643**	**106 354**	**110 422**	**70 436**
Single-year expenditure to be appropriated	2										
Vote 01 - Office Of The Mm		217	95	55	148	160	160	160	181	–	–
Vote 02 - Corporate Services		1 121	1 786	1 864	4 167	4 204	4 204	4 204	2 619	1 260	3 607
Vote 03 - Financial Services		266	159	258	758	746	746	746	510	458	50
Vote 04 - Community Services		2 385	2 532	6 410	3 171	4 750	4 750	4 750	3 247	3 984	49 731
Vote 05 - Technical Services		29 779	49 979	33 903	50 301	44 367	44 367	44 367	62 268	23 844	46 773
Vote 06 - Spatial Plannign & Environmental Management		333	105	647	961	1 508	1 508	1 508	190	850	1 855
Vote 07 - Health		–	–	–	–	–	–	–	–	–	–
Vote 08 - Planning And Development		–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–	–	–	–
Vote 10 - Electricity		–	–	–	–	–	–	–	–	–	–
Vote 11 - Water Management		–	–	–	–	–	–	–	–	–	–
Vote 12 - Waste Water Management		–	–	–	–	–	–	–	–	–	–
Vote 13 - Waste Management		–	–	–	–	–	–	–	–	–	–
Vote 14 - Road Transport		–	–	–	–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		**34 101**	**54 656**	**43 138**	**59 506**	**55 736**	**55 736**	**55 736**	**69 015**	**30 396**	**102 015**
Total Capital Expenditure - Vote		**84 150**	**123 231**	**237 139**	**187 628**	**182 378**	**182 378**	**182 378**	**175 370**	**140 818**	**172 452**
Capital Expenditure - Functional											
Governance and administration		**11 472**	**8 498**	**2 044**	**16 417**	**8 764**	**8 764**	**8 764**	**15 781**	**12 854**	**2 264**
Executive and council		217	77	51	148	160	160	160	176	–	–
Finance and administration		11 256	8 403	1 994	16 269	8 603	8 603	8 603	15 605	12 854	2 264
Internal audit		–	19	–	–	–	–	–	–	–	–
Community and public safety		**6 091**	**5 591**	**10 032**	**7 982**	**12 836**	**12 836**	**12 836**	**38 352**	**17 962**	**55 926**
Community and social services		1 296	898	479	1 002	1 022	1 022	1 022	506	848	848
Sport and recreation		1 006	2 011	2 926	3 551	6 793	6 793	6 793	33 699	12 226	3 305
Public safety		2 336	1 615	2 932	1 183	2 789	2 789	2 789	3 848	4 688	5 966
Housing		1 453	1 068	3 694	2 246	2 232	2 232	2 232	300	200	45 808
Health											
Economic and environmental services		**27 153**	**45 967**	**47 696**	**34 928**	**40 468**	**40 468**	**40 468**	**22 834**	**28 089**	**28 993**
Planning and development		149	41	66	47	471	471	471	57	12	30
Road transport		26 820	45 764	47 424	34 386	39 381	39 381	39 381	22 674	27 337	27 893
Environmental protection		184	162	206	495	615	615	615	103	740	1 070
Trading services		**39 433**	**63 175**	**176 910**	**127 831**	**119 841**	**119 841**	**119 841**	**98 368**	**81 816**	**84 515**
Energy sources		16 946	25 147	150 472	78 821	78 756	78 756	78 756	33 536	26 856	26 558
Water management		9 089	18 499	13 679	21 900	17 700	17 700	17 700	34 732	37 613	24 600
Waste water management		13 345	19 403	8 246	18 530	15 308	15 308	15 308	29 739	17 037	20 460
Waste management		52	126	4 514	8 580	8 077	8 077	8 077	360	310	12 896
Other		**–**	**–**	**457**	**470**	**470**	**470**	**470**	**35**	**98**	**755**
Total Capital Expenditure - Functional	3	**84 150**	**123 231**	**237 139**	**187 628**	**182 378**	**182 378**	**182 378**	**175 370**	**140 818**	**172 452**
Funded by:											
National Government		28 998	35 041	18 704	15 021	15 021	15 021	15 021	24 477	23 528	24 063
Provincial Government		3 244	7 516	122 196	47 320	39 509	39 509	39 509	31 322	8 957	44 000
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		1 117	554	2 510	–	639	639	639	–	–	–
Transfers recognised - capital	4	**33 358**	**43 111**	**143 410**	**62 341**	**55 169**	**55 169**	**55 169**	**55 799**	**32 485**	**68 063**
Borrowing	6	34 499	–	–	50 000	50 000	50 000	50 000	20 000	70 000	34 600
Internally generated funds		16 292	80 120	93 729	75 287	77 209	77 209	77 209	99 571	38 333	69 789
Total Capital Funding	7	**84 150**	**123 231**	**237 139**	**187 628**	**182 378**	**182 378**	**182 378**	**175 370**	**140 818**	**172 452**

Explanatory notes to Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

2. Single-year capital expenditure has been appropriated at R69,015 million for the 2026/27 financial year and decreases in 2027/28 to R30,396 million and increases again in 2028/29 to R102,015 million. Multi-year capital expenditure has been appropriated at R106,354 million for the 2026/27 financial year and increases in 2027/28 to R110,422 million and decreases in 2028/29 to R70,436 million.

3. The capital program is funded from National- and Provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2026/27, capital transfers totals R55,799 million and decreases to R32,485 million by 2027/28 and then increases to R68,063 million by 2028/29. Borrowing has been provided at R20,0 million for 2026/27, R70,0 million for 2027/28 and R34,6 million for 2028/29. For 2026/27, internally generated funding totals to R89,571 million and decreases to R38,333 million in 2027/28 and then increases to R69,789 million in 2028/29.

Table A6 -Budgeted Financial Position – (NT – supporting tables)

WC042 Hessequa - Table A6 Budgeted Financial Position

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
ASSETS											
Current assets											
Cash and cash equivalents	1	414 914	487 521	438 957	361 587	396 059	396 059	396 059	375 360	394 835	451 678
Short term Investments	2	–	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transactions	3	40 130	39 596	49 878	45 229	45 229	45 229	45 229	51 835	46 152	40 215
Receivables from non-exchange transactions	3	23 239	34 447	28 565	34 634	37 509	37 509	37 509	42 494	45 621	48 866
Current portion of non-current receivables	4	–	–	0	–	–	–	–	–	–	–
Inventory	5	4 028	4 773	4 775	4 509	4 509	4 509	4 509	4 457	4 268	4 317
VAT Receivable	6	3 715	5 656	6 569	6 079	6 079	6 079	6 079	18 852	21 704	24 709
Other current assets	7	1 029	927	1 064	1 060	1 060	1 060	1 060	1 197	1 205	1 214
Total current assets		**487 055**	**572 920**	**529 808**	**453 099**	**490 446**	**490 446**	**490 446**	**494 196**	**513 786**	**571 000**
Non current assets											
Investments	8	–	–	–	–	–	–	–	–	–	–
Investment property	9	92 199	105 082	123 789	105 082	105 432	105 432	105 432	124 139	124 139	124 139
Property, plant and equipment	10	1 038 466	1 137 250	1 328 076	1 357 779	1 352 179	1 352 179	1 352 179	1 676 197	1 750 081	1 945 989
Biological assets	11	–	–	–	–	–	–	–	–	–	–
Living resources	12	–	–	–	–	–	–	–	–	–	–
Heritage assets	13	8 452	8 452	8 452	8 736	8 736	8 736	8 736	8 452	8 452	8 482
Intangible assets	14	207	192	179	174	174	174	174	179	179	179
Trade and other receivables from exchange transactions	15	–	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactions	15	–	–	–	–	–	–	–	–	–	–
Other non-current assets	16	–	–	–	–	–	–	–	–	–	–
Total non current assets		**1 139 324**	**1 250 976**	**1 460 495**	**1 471 771**	**1 466 521**	**1 466 521**	**1 466 521**	**1 808 966**	**1 882 850**	**2 078 789**
TOTAL ASSETS		**1 626 379**	**1 823 896**	**1 990 303**	**1 924 870**	**1 956 967**	**1 956 967**	**1 956 967**	**2 303 162**	**2 396 636**	**2 649 788**
LIABILITIES											
Current liabilities											
Bank overdraft	17	–	–	–	–	–	–	–	–	–	–
Financial liabilities	18	23 707	21 997	24 228	24 300	24 300	24 300	24 300	19 553	22 306	28 782
Consumer deposits	19	12 995	13 965	15 600	12 676	12 676	12 676	12 676	13 436	14 242	15 097
Trade and other payables from exchange transactions	20	64 934	76 880	76 425	80 225	65 860	65 860	65 860	89 240	93 444	97 901
Trade and other payables from non-exchange transactions	21	8 266	74 780	3 643	–	–	–	–	–	–	–
Provision	22	12 779	14 620	7 430	17 316	17 316	17 316	17 316	18 467	19 707	21 043
VAT Payable	23	9 067	10 495	26 229	10 417	10 417	10 417	10 417	11 043	11 705	12 407
Other current liabilities	24	4 560	4 695	4 746	1 471	1 471	1 471	1 471	13 102	14 890	14 965
Total current liabilities		**136 308**	**217 433**	**158 301**	**146 405**	**132 040**	**132 040**	**132 040**	**164 841**	**176 295**	**190 196**
Non current liabilities											
Financial liabilities	25	144 425	122 421	98 254	126 032	126 032	126 032	126 032	126 558	174 266	183 144
Provision	26	65 556	87 945	95 717	101 006	101 506	101 506	101 506	112 587	124 781	138 196
Long term portion of trade payables	27	–	–	–	–	–	–	–	–	–	–
Other non-current liabilities	28	61 491	61 111	65 687	74 949	74 949	74 949	74 949	58 329	69 879	83 855
Total non current liabilities		**271 473**	**271 477**	**259 658**	**301 986**	**302 486**	**302 486**	**302 486**	**297 474**	**368 926**	**405 195**
TOTAL LIABILITIES		**407 780**	**488 911**	**417 958**	**448 391**	**434 527**	**434 527**	**434 527**	**462 316**	**545 221**	**595 391**
NET ASSETS		**1 218 598**	**1 334 985**	**1 572 345**	**1 476 479**	**1 522 441**	**1 522 441**	**1 522 441**	**1 840 846**	**1 851 415**	**2 054 398**
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	29	1 215 519	1 279 193	1 508 820	1 365 841	1 411 802	1 411 802	1 411 802	1 771 532	1 737 283	1 940 944
Reserves and funds	30	3 079	55 792	63 525	110 639	110 639	110 639	110 639	69 314	114 132	113 454
Other	31	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	32	**1 218 598**	**1 334 985**	**1 572 345**	**1 476 479**	**1 522 441**	**1 522 441**	**1 522 441**	**1 840 846**	**1 851 415**	**2 054 398**

Explanatory notes to Table A6: - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice and improves the understanding of councillors and management of the impact of the budget on the statement of financial position (balance sheet).

Table A7 - Budgeted Cash Flow Statement – (NT – supporting tables)

WC042 Hessequa - Table A7 Budgeted Cash Flows

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		118 323	128 763	142 933	145 346	145 346	145 346	145 346	153 522	161 807	170 540
Service charges		295 035	322 274	361 521	407 609	411 569	411 569	411 569	439 411	470 094	503 227
Other revenue		54 408	56 372	66 236	98 679	146 242	146 242	146 242	449 507	435 686	553 461
Transfers and Subsidies - Operational	1	91 836	86 080	68 053	107 341	92 118	92 118	92 118	110 181	93 809	94 168
Transfers and Subsidies - Capital	1	34 152	112 709	113 087	61 792	53 981	53 981	53 981	55 799	32 485	68 063
Interest		29 341	43 386	46 305	41 836	41 836	41 836	41 836	32 090	30 970	32 857
Dividends						–	–	–	–	–	–
Payments											
Suppliers and employees		(495 461)	(515 514)	(575 896)	(729 494)	(728 222)	(728 222)	(728 222)	(892 839)	(878 390)	(945 754)
Finance charges		(13 368)	(15 819)	(13 604)	(11 309)	(11 309)	(11 309)	(11 309)	(14 115)	(14 061)	(18 938)
Transfers and Subsidies	1	–	–	–	(2 502)	(2 509)	(2 509)	(2 509)	(2 775)	(2 874)	(2 972)
NET CASH FROM/(USED) OPERATING ACTIVITIES		114 265	218 253	208 635	119 297	149 052	149 052	149 052	330 780	329 525	454 651
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		3 643	853	1 258	10 000	14 000	14 000	14 000	8 000	28 000	10 000
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments									–	–	–
Insurance Refund - Capital									–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments									–	–	–
Payments											
Capital assets		(83 880)	(122 793)	(237 139)	(187 628)	(182 378)	(182 378)	(182 378)	(201 675)	(161 941)	(198 319)
Retention (Capital)		–	–	–	–	–	–	–	(5 850)	(6 200)	(6 573)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(80 237)	(121 941)	(235 881)	(177 628)	(168 378)	(168 378)	(168 378)	(199 525)	(140 142)	(194 892)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–						–	–	–
Borrowing long term/refinancing		40 000	–	–	50 000	50 000	50 000	50 000	20 000	70 000	34 600
Increase (decrease) in consumer deposits		–	–	945	1 594	1 594	1 594	1 594	1 690	1 792	1 899
Payments											
Repayment of borrowing		(21 791)	(23 705)	(21 906)	(24 251)	(24 251)	(24 251)	(24 251)	(21 914)	(22 285)	(28 761)
NET CASH FROM/(USED) FINANCING ACTIVITIES		18 209	(23 705)	(20 961)	27 343	27 343	27 343	27 343	(224)	49 507	7 738
NET INCREASE/ (DECREASE) IN CASH HELD		52 237	72 608	(48 207)	(30 988)	8 017	8 017	8 017	131 031	238 890	267 498
Cash/cash equivalents at the year begin:	2	362 676	414 914	487 521	392 575	438 957	438 957	438 957	396 013	375 314	394 788
Cash/cash equivalents at the year end:	2	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286

Explanatory notes to Table A7: - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.

2. It shows the expected level of cash inflow versus cash outflow that is likely to result from the implementation of the budget.

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation – (NT – supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available											
Cash/cash equivalents at the year end	1	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286
Application of cash and investments											
Unspent conditional transfers		8 266	74 780	3 643	-	-	-	-	-	-	-
Unspent borrowing											
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	43 560	52 657	48 368	51 027	37 852	37 852	37 852	(48 456)	(35 656)	(37 591)
Other provisions		6 819	7 165	7 430	17 316	17 316	17 316	17 316	18 467	19 707	21 043
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		58 644	134 603	59 441	68 343	55 168	55 168	55 168	(29 988)	(15 948)	(16 548)
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		356 270	352 918	379 874	293 245	391 806	391 806	391 806	557 033	630 153	678 834
Creditors transferred to Debt Relief - Non-Current portion		-	-	-	-	-	-	-	-	-	-
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		356 270	352 918	379 874	293 245	391 806	391 806	391 806	557 033	630 153	678 834

Explanatory notes to Table A8: - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.

2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end, and secondly reconciling the available funding to the liabilities/commitments that exist.

3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.

5. From the table the 2026/27 draft MTREF Budget shows a surplus for each period.

6. Considering the requirements of section 18 of the MFMA, it can be concluded that the draft 2026/27 MTREF is funded.

7. As part of the budgeting and planning guidelines that informed the compilation of the 2026/27 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

Table A9: - Asset Management – (NT – supporting tables)

WC042 Hessequa - Table A9 Asset Management

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CAPITAL EXPENDITURE										
Total New Assets	1	**36 957**	**37 801**	**172 185**	**131 449**	**126 774**	**126 774**	**73 519**	**61 345**	**101 083**
Roads Infrastructure		967	115	814	3 614	3 612	3 612	300	2 640	14 250
Storm water Infrastructure		–	–	–	2 000	4 122	4 122	2 200	1 000	2 000
Electrical Infrastructure		11 215	9 963	143 515	61 408	61 283	61 283	5 772	7 500	9 150
Water Supply Infrastructure		2 214	3 390	4 913	14 914	10 678	10 678	20 882	21 450	25 250
Sanitation Infrastructure		250	6 062	5 865	11 914	11 314	11 314	6 500	9 437	22 160
Solid Waste Infrastructure		52	43	129	280	280	280	–	60	12 646
Information and Communication Infrastructure		205	37	142	3 130	2 858	2 858	1 040	300	200
Infrastructure		***14 903***	***19 610***	***155 377***	***97 259***	***94 147***	***94 147***	***36 694***	***42 387***	***85 657***
Community Facilities		1 403	1 593	1 181	2 502	2 055	2 055	500	50	–
Sport and Recreation Facilities		7 834	1 336	60	1 650	5 370	5 370	12 578	940	304
Community Assets		***9 237***	***2 929***	***1 241***	***4 152***	***7 425***	***7 425***	***13 078***	***990***	***304***
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		65	–	4	8 000	–	–	10 000	10 000	30
Housing		–	–	–	–	–	–	–	–	1 800
Other Assets		***65***	–	***4***	***8 000***	–	–	***10 000***	***10 000***	***1 830***
Computer Equipment		**717**	**852**	**694**	**1 605**	**1 835**	**1 835**	**784**	**373**	–
Furniture and Office Equipment		**1 133**	**940**	**638**	**891**	**983**	**983**	**849**	**611**	**490**
Machinery and Equipment		**5 106**	**7 934**	**5 271**	**6 943**	**6 908**	**6 908**	**2 883**	**2 254**	**5 622**
Transport Assets		**5 796**	**5 536**	**8 958**	**12 600**	**15 477**	**15 477**	**9 230**	**4 730**	**7 150**
Total Renewal of Existing Assets	2	**4 250**	**12 123**	**6 667**	**7 148**	**8 355**	**8 355**	**22 942**	**17 200**	**3 973**
Roads Infrastructure		–	1 637	500	–	–	–	–	–	–
Electrical Infrastructure		1 827	5 100	–	3 900	3 741	3 741	8 250	3 700	–
Water Supply Infrastructure		1 500	–	4 142	500	500	500	7 500	8 500	300
Sanitation Infrastructure		700	500	982	1 730	3 109	3 109	1 500	2 300	–
Information and Communication Infrastructure		–	306	–	–	–	–	–	–	–
Infrastructure		***4 027***	***7 543***	***5 624***	***6 130***	***7 351***	***7 351***	***17 250***	***14 500***	***300***
Community Facilities		223	451	127	680	675	675	2 600	500	2 500
Sport and Recreation Facilities		–	4 129	791	250	250	250	2 300	2 100	850
Community Assets		***223***	***4 580***	***918***	***930***	***925***	***925***	***4 900***	***2 600***	***3 350***
Computer Equipment		–	–	–	–	–	–	**48**	–	**120**
Furniture and Office Equipment		–	–	–	**88**	**79**	**79**	**544**	**100**	**203**
Machinery and Equipment		–	–	**125**	–	–	–	**200**	–	–
Total Upgrading of Existing Assets	6	**42 942**	**73 307**	**58 287**	**49 031**	**47 249**	**47 249**	**78 909**	**62 274**	**67 396**
Roads Infrastructure		22 706	43 232	42 537	24 651	27 698	27 698	34 240	31 250	21 548
Storm water Infrastructure		–	–	–	–	–	–	1 500	1 000	2 000
Electrical Infrastructure		5 119	7 898	6 248	10 300	8 980	8 980	18 200	14 136	13 278
Water Supply Infrastructure		3 053	12 390	5 441	3 900	3 900	3 900	3 300	7 463	18 000
Sanitation Infrastructure		10 268	7 758	1 770	4 000	–	–	19 389	5 200	8 000
Infrastructure		***41 146***	***71 278***	***55 996***	***42 851***	***40 578***	***40 578***	***76 629***	***59 049***	***62 826***
Community Facilities		1 185	679	407	1 080	1 490	1 490	260	2 245	3 270
Sport and Recreation Facilities		410	507	1 315	4 200	3 970	3 970	520	530	900
Community Assets		***1 595***	***1 187***	***1 722***	***5 280***	***5 460***	***5 460***	***780***	***2 775***	***4 170***
Revenue Generating		–	–	–	–	350	350	–	–	–
Investment properties		–	–	–	–	***350***	***350***	–	–	–
Operational Buildings		89	842	424	900	861	861	1 500	450	400
Other Assets		***89***	***842***	***424***	***900***	***861***	***861***	***1 500***	***450***	***400***
Furniture and Office Equipment		**112**	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	**146**	–	–	–	–	–	–
Total Capital Expenditure	4	**84 150**	**123 231**	**237 139**	**187 628**	**182 378**	**182 378**	**175 370**	**140 818**	**172 452**
Roads Infrastructure		23 673	44 984	43 851	28 265	31 310	31 310	34 540	33 890	35 798
Storm water Infrastructure		–	–	–	2 000	4 122	4 122	3 700	2 000	4 000
Electrical Infrastructure		18 161	22 961	149 763	75 608	74 004	74 004	32 222	25 336	22 428
Water Supply Infrastructure		6 767	15 780	14 496	19 314	15 078	15 078	31 682	37 413	43 550
Sanitation Infrastructure		11 218	14 320	8 616	17 644	14 423	14 423	27 389	16 937	30 160
Solid Waste Infrastructure		52	43	129	280	280	280	–	60	12 646
Information and Communication Infrastructure		205	343	142	3 130	2 858	2 858	1 040	300	200

WC042 Hessequa - Table A9 Asset Management

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CAPITAL EXPENDITURE										
Infrastructure		*60 075*	*98 431*	*216 997*	*146 240*	*142 075*	*142 075*	*130 574*	*115 935*	*148 783*
Community Facilities		2 811	2 723	1 715	4 262	4 220	4 220	3 360	2 795	5 770
Sport and Recreation Facilities		8 244	5 972	2 167	6 100	9 590	9 590	15 398	3 570	2 054
Community Assets		*11 056*	*8 695*	*3 881*	*10 362*	*13 810*	*13 810*	*18 758*	*6 365*	*7 824*
Heritage Assets		–	–	–	–	–	–	–	–	30
Revenue Generating		–	–	–	–	350	350	–	–	–
Investment properties		–	–	–	–	*350*	*350*	–	–	–
Operational Buildings		154	842	428	8 900	861	861	11 500	10 450	430
Housing		–	–	–	–	–	–	–	–	1 800
Other Assets		*154*	*842*	*428*	*8 900*	*861*	*861*	*11 500*	*10 450*	*2 230*
Computer Equipment		717	852	694	1 605	1 835	1 835	832	373	120
Furniture and Office Equipment		1 245	940	638	979	1 062	1 062	1 393	711	693
Machinery and Equipment		5 106	7 934	5 542	6 943	6 908	6 908	3 083	2 254	5 622
Transport Assets		5 796	5 536	8 958	12 600	15 477	15 477	9 230	4 730	7 150
TOTAL CAPITAL EXPENDITURE - Asset class		84 150	123 231	237 139	187 628	182 378	182 378	175 370	140 818	172 452
ASSET REGISTER SUMMARY - PPE (WDV)	5	1 127 412	1 165 730	1 237 593	1 471 771	1 466 521	1 466 521	1 584 828	1 658 712	1 854 651
Roads Infrastructure		169 898	172 511	209 593	224 981	228 027	228 027	248 446	266 526	287 629
Storm water Infrastructure		136 173	132 873	129 537	130 974	133 096	133 096	131 158	129 961	130 697
Electrical Infrastructure		139 026	142 983	144 169	223 381	221 777	221 777	359 393	375 976	413 637
Water Supply Infrastructure		126 447	124 858	133 703	143 595	139 359	139 359	136 535	161 352	197 306
Sanitation Infrastructure		150 746	151 815	155 147	174 835	171 614	171 614	187 799	197 581	234 198
Solid Waste Infrastructure		22 036	34 819	32 047	28 974	28 974	28 974	19 867	14 878	18 729
Information and Communication Infrastructure		1 368	1 633	1 586	2 989	2 717	2 717	5 258	5 473	5 588
Infrastructure		*745 694*	*761 493*	*805 782*	*929 729*	*925 563*	*925 563*	*1 088 455*	*1 151 746*	*1 287 784*
Community Assets		57 496	61 574	62 120	113 872	117 319	117 319	84 447	83 793	138 760
Heritage Assets		8 452	8 452	8 452	8 736	8 736	8 736	8 452	8 452	8 482
Investment properties		92 199	105 082	123 789	105 082	105 432	105 432	124 139	124 139	124 139
Other Assets		10 396	8 881	9 273	227 664	219 625	219 625	18 723	29 241	30 669
Intangible Assets		207	192	179	174	174	174	179	179	179
Computer Equipment		7 333	7 062	6 852	7 555	7 786	7 786	19 481	18 653	17 510
Furniture and Office Equipment		7 620	7 893	7 850	8 196	8 279	8 279	9 032	9 048	8 965
Machinery and Equipment		25 776	29 170	32 731	27 351	27 316	27 316	38 153	37 432	39 925
Transport Assets		37 322	41 015	46 783	43 413	46 290	46 290	59 984	62 245	64 455
Land		134 915	134 917	133 783	–	1	1	133 784	133 784	133 784
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1 127 412	1 165 730	1 237 593	1 471 771	1 466 521	1 466 521	1 584 828	1 658 712	1 854 651
EXPENDITURE OTHER ITEMS		137 890	151 037	163 885	176 398	183 445	183 445	186 244	198 837	209 396
Depreciation	7	43 409	42 605	44 248	52 188	52 188	52 188	54 556	60 965	65 676
Repairs and Maintenance by Asset Class	3	94 481	108 432	119 637	124 209	131 257	131 257	131 687	137 872	143 720
Roads Infrastructure		22 786	26 050	27 221	32 074	31 987	31 987	32 746	34 390	36 227
Storm water Infrastructure		156	158	303	300	140	140	260	265	270
Electrical Infrastructure		16 080	18 429	20 564	22 212	22 103	22 103	25 040	26 110	27 243
Water Supply Infrastructure		14 671	17 204	18 887	18 385	18 523	18 523	19 622	20 629	21 649
Sanitation Infrastructure		13 918	14 678	17 022	16 308	16 791	16 791	17 452	18 354	19 279
Solid Waste Infrastructure		2 839	3 213	3 019	3 712	3 705	3 705	3 190	3 357	3 534
Infrastructure		*70 449*	*79 733*	*87 017*	*92 991*	*93 250*	*93 250*	*98 309*	*103 106*	*108 201*
Community Facilities		2 739	3 318	3 256	4 629	3 961	3 961	4 542	4 614	4 264
Sport and Recreation Facilities		7 690	8 163	9 331	9 780	9 850	9 850	10 927	11 471	12 041
Community Assets		*10 429*	*11 482*	*12 587*	*14 409*	*13 811*	*13 811*	*15 469*	*16 086*	*16 304*
Operational Buildings		2 861	3 292	3 708	3 712	3 952	3 952	3 945	4 108	4 290
Housing		4	18	32	–	–	–	–	–	–
Other Assets		*2 865*	*3 310*	*3 740*	*3 712*	*3 952*	*3 952*	*3 945*	*4 108*	*4 290*
Computer Equipment		2 711	2 767	2 875	3 884	3 862	3 862	3 975	4 258	4 269
Furniture and Office Equipment		290	213	220	594	457	457	658	673	696
Machinery and Equipment		3 104	3 229	5 102	3 484	3 946	3 946	2 866	2 963	3 061
Transport Assets		4 632	7 697	8 095	5 135	11 979	11 979	6 465	6 678	6 898
TOTAL EXPENDITURE OTHER ITEMS		137 890	151 037	163 885	176 398	183 445	183 445	186 244	198 837	209 396
Renewal and upgrading of Existing Assets as % of total capex		56.1%	69.3%	27.4%	29.9%	30.5%	30.5%	58.1%	56.4%	41.4%
Renewal and upgrading of Existing Assets as % of deprecn		108.7%	200.5%	146.8%	107.6%	106.5%	106.5%	186.7%	130.4%	108.7%
R&M as a % of PPE & Investment Property		8.4%	9.4%	9.7%	8.5%	9.0%	9.0%	8.4%	8.4%	7.8%
Renewal and upgrading and R&M as a % of PPE and Investment Property		12.7%	16.8%	15.0%	12.3%	12.8%	12.8%	14.8%	13.2%	11.7%

Explanatory notes to Table A9: - Asset Management

Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

Table A10: - Basic service delivery measurement – (NT – supporting tables)

WC042 Hessequa - Table A10 Basic service delivery measurement

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Household service targets	1									
Water:										
Piped water inside dwelling		–	14 972	14 972	15 222	15 222	15 222	15 466	15 566	15 666
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	–	497	497	497	497	497	497	497	497
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	15 469	15 469	15 719	15 719	15 719	15 963	16 063	16 163
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	**–**	**15 469**	**15 469**	**15 719**	**15 719**	**15 719**	**15 963**	**16 063**	**16 163**
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		–	13 287	13 287	13 537	13 537	13 537	14 128	14 228	14 328
Flush toilet (with septic tank)		–	1 824	1 824	1 824	1 824	1 824	1 824	1 824	1 824
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	15 111	15 111	15 361	15 361	15 361	15 952	16 052	16 152
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	**–**	**15 111**	**15 111**	**15 361**	**15 361**	**15 361**	**15 952**	**16 052**	**16 152**
Energy:										
Electricity (at least min.service level)		–	3 015	3 015	3 265	3 265	3 265	3 597	3 697	3 797
Electricity - prepaid (min.service level)		–	10 852	10 852	11 102	11 102	11 102	12 668	12 768	12 868
Minimum Service Level and Above sub-total		–	13 867	13 867	14 367	14 367	14 367	16 265	16 465	16 665
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	**–**	**13 867**	**13 867**	**14 367**	**14 367**	**14 367**	**16 265**	**16 465**	**16 665**
Refuse:										
Removed at least once a week		–	16 408	16 408	16 658	16 658	16 658	16 844	16 944	17 044
Minimum Service Level and Above sub-total		–	16 408	16 408	16 658	16 658	16 658	16 844	16 944	17 044
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	**–**	**16 408**	**16 408**	**16 658**	**16 658**	**16 658**	**16 844**	**16 944**	**17 044**
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		5 575	5 636	4 175	5 300	5 300	5 300	4 297	4 297	4 297
Sanitation (free minimum level service)		5 387	5 597	4 150	5 300	5 300	5 300	4 249	4 249	4 249
Electricity/other energy (50kwh per household per month)		5 932	5 459	4 416	5 300	5 300	5 300	4 493	4 493	4 493
Refuse (removed at least once a week)		5 726	5 626	4 169	5 300	5 300	5 300	4 270	4 270	4 270
Informal Settlements		–	–	1	–	–	–	1	1	1
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per **indigent** household per month)		(2 747)	(2 931)	(2 720)	(3 560)	(3 560)	(3 560)	(3 560)	(3 756)	(3 925)
Sanitation (free sanitation service to **indigent households**)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per **indigent** household per month)		(4 356)	(5 127)	(5 227)	(5 775)	(5 775)	(5 775)	(5 775)	(6 223)	(6 772)
Refuse (removed once a week **for indigent households**)		–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		7	8	32 560	9	9	9	39 823	41 755	43 783
Total cost of FBS provided	8	**(7 096)**	**(8 049)**	**24 613**	**(9 326)**	**(9 326)**	**(9 326)**	**30 489**	**31 776**	**33 086**
Highest level of free service provided per household										
Property rates (R value threshold)		50 000	850 000	900 000	850 000	850 000	850 000	900 000	900 000	900 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		–	600	633	398	398	398	1 072	1 120	1 171
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		–	240	240	240	240	240	240	240	240
Revenue cost of subsidised services provided (R'000)	9									
Property rates **(tariff adjustment)** (**impermissable values per section 17 of MPRA**)		–	344	344	303	303	303	1 837	1 919	2 006
Property rates exemptions, reductions and rebates **and impermissable values in excess of section 17 of MPRA)**		(8 517)	(9 189)	(9 342)	(10 410)	(10 410)	(10 410)	(10 410)	(11 499)	(10 879)
Water **(in excess of 6 kilolitres per indigent household per month)**		(9 778)	(10 539)	(10 347)	(11 207)	(11 207)	(11 207)	(11 207)	(11 823)	(12 355)
Sanitation **(in excess of free sanitation service to indigent households)**		(10 969)	(11 815)	(11 650)	(13 828)	(13 828)	(13 828)	(13 828)	(14 589)	(15 245)
Electricity/other energy **(in excess of 50 kwh per indigent household per month)**		(253)	(238)	(217)	(381)	(381)	(381)	(381)	(411)	(447)
Refuse **(in excess of one removal a week for indigent households)**		(12 104)	(13 061)	(12 848)	(15 157)	(15 157)	(15 157)	(15 157)	(15 990)	(16 710)
Municipal Housing - rental rebates		157	–	–	–	–	–	–	–	–
Housing - top structure subsidies	6	–	–	–	–	–	–	–	–	–
Other		240	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided		**(41 224)**	**(44 497)**	**(44 060)**	**(50 680)**	**(50 680)**	**(50 680)**	**(49 146)**	**(52 392)**	**(53 630)**

Explanatory notes to Table A10: - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

2. The draft budget provides for an average of 4 482 households between the services to be registered as indigent in 2026/27 and therefore entitled to receive Free Basic Services.

3. It is anticipated that these Free Basic Services will cost the municipality R49,158 million in 2026/27, in the outer years free basic services are R51,734 million for 2027/28 and R54,480 million in 2028/29. In addition to these free services the Municipality also gives Property rates: exemptions, reductions and rebates totalling to R10,410 million in 2026/27, R11,499 million for 2027/28 and R10,879 million for 2028/29.

2 PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

Political Oversight of the Budget Process

Section 53 of the MFMA requires the mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, considering the need to protect the financial sustainability of the municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table to Council ten months before the start of the new financial year, a time schedule that sets out the process to revise the IDP and prepare the budget.
The IDP and Budget time schedule of the 2026/27 budget cycle was approved by Council on **25 August 2025**, ten months before the start of the budget year in compliance with legislative directives.

- **September 2025 –** Review of the financial strategy and key economic and financial assumptions by the Budget Steering Committee & Executive Management

- **November 2025 –** Detail departmental budget proposals (Capital and operating) submitted to the Budget and Treasury office for consolidation and assessment against financial planning guidelines

- **23 January 2026 –** Council considers the 2025/26 Mid-year Review
- Tariffs, Policies and By-laws Workshops:

WORKSHOP DETAILS

Workshop principles for determining tariffs and review of policies and By-laws with the Hessequa community, businesses and agricultural.

- 19 January 2026 18:00 Riversdale - Civic Centre
- 20 January 2026 15:00 Witsand - De Duine Community Hall
- 20 January 2026 18:00 Heidelberg - Town Hall
- 22 January 2026 15:00 Stilbaai / Jongensfontein - Stilbaai Community Hall
- 22 January 2026 18:00 Melkhoutfontein - Community Hall
- 26 January 2026 15:00 Gouritsmond Hall
- 26 January 2026 18:00 Albertinia Town Hall
- 27 January 2026 18:00 Slangrivier Community Hall

- **25 February 2026 –** Council approves 2025/26 Adjustment budget

- Weekly Budget Strategic Discussions/ meetings to workshop the 2026/27 budget

(1) 22 September 2025
(2) 18 November 2025
(3) 26 November 2025
(4) 03 December 2025
(5) 09 December 2025
(6) 15 January 2026
(7) 22 January 2026
(8) 29 January 2026
(9) 05 February 2026
(10) 17 February 2026
(11) 26 February 2026
(12) 09 March 2026

- **25 March 2026 –** Tabling to Council of the 2026/27 Draft MTREF budget.

- **27 May 2026 –** Tabling to Council of the 2026/27 Final MTREF Budget.

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget implementation Plan.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2026/27 MTREF budget extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2026/27 MTREF Budget:

- The 2025/26 Adjustments Budget priorities and targets, as well as the base line allocations contained in the Adjustments Budget, were adopted as the upper limits for the new baselines for the 2026/27 budget;

- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;

- Revenue should ideally be increased by the CPI rate p.a. and guidelines of the Long-term Financial Plan. Tariffs need to remain or move towards being cost reflective and should consider the need to address infrastructure backlogs.

- The 2026/27 MTREF budget prioritizes and targets the municipality to ensure sustainable service levels.

- The council's goal is to keep tariff increases as low as possible. The tariff increase for rates is 4.5%, for water 4.5%, sewerage 4.5%, refuse 4.5% and the electricity tariff increase is approximately 7.01% on average.

- Based on negotiations between the relevant parties on the Bargaining Council agreement, the salary increase for the 2026/2027 financial year will be 4.75%.

- The budget for employee related costs (excluding new posts and notches) has been calculated into this budget at a percentage increase of 8,16% for the 2026/27 financial year. The larger budgeted increase can be attributed to notch increases for current employees who started employment before 1 February 2022, and due to the budget for performance-based bonuses for municipal staff. Municipal staff who started employment after 1 February 2022 does not receive automatic notch increases, but it is based on performance reviews.

- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In addition to the above, the strategic guidance given in National Treasury's MFMA Circular 132 and all prior circulars has been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

A consultation process will be carried out during April 2026. During this process members of the community was afforded the opportunity to provide inputs and comment on the draft budget presented to them. The consultation process is scheduled for the following dates:

MONDAY, 13 APRIL 2026

18:00 – Riversdale town: Riversdale Civic Centre

TUESDAY, 14 APRIL 2026

15:00: Stilbaai & Jongensfontein: Stilbaai Community Hall

18:00: Melkhoutfontein: Melkhoutfontein Community Hall

WEDNESDAY, 15 APRIL 2026

18:00 – Heidelberg: Duivenhoks Community Hall

THURSDAY, 16 APRIL 2026

15:00 – Witsand: Witsand Community Hall

18:00 – Slangrivier: Slangrivier Community Hall

MONDAY, 20 APRIL 2026

15:00 – Gouritsmond: Gouritsmond Community Hall

18:00 – Albertinia: Theronsville Community Hall

TUESDAY, 21 APRIL 2026

18:00 – Kwanokuthula: Anna Lupini Hall

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The amended IDP process provided for in-depth participation with communities and opportunities for stakeholders to participate in the development process of the IDP and the budget. Council confirmed the vision that is set out in die IDP.

A Caring, Serving & Growing Hessequa

The vision aims at a sustainable condition for Hessequa by stabilizing the three pillars on which its existence depends. Our People, our Economy and our Environment. It promises benefits to everyone, responsibility in governance and leadership. The vision is supported by the following Mission Statement:

Our mission is to be a caring, sustainable and transparent municipality. We believe in fairness, quality service delivery, productivity and use of technology to uplift all communities. We want all to be able to access socio-economic freedom as we live responsibly in harmony with the environment.

Hessequa Strategic Objectives

As mentioned in the previous section, the vision was developed after serious consideration was given to the current circumstances presented to Hessequa Municipality. Analysis was done in terms of the institutional well-being to come to grips with what the municipality is facing. The financial state of the municipality was scrutinized, as well as the economic realities in different sectors of the economy. The well-being of our people was placed under the "microscope". A valuable resource in the sustainable development in Hessequa is our rich, bio-diverse environment. An asset, but a very fragile one, as changes in climate and extreme weather conditions continues to challenge management of our environment. The Hessequa Council has set the following five Strategic Objectives with specific impacts to be made:

1. ***Affordable & Quality Service Delivery***
2. ***Good Governance & Performance Driven Organisation***
3. ***Safe Communities & Environment***
4. ***Socio-Economic Development***
5. ***Sustainable Financial Management***

As the heading for this section on strategic objectives reads, these areas need to guide all planning and investments from the municipal budget. The feasibility of any vision is located in the change that has been brought about by the set objectives after focused investment, based on a plan of change.

The 5th generation IDP is amended to highlight various concerns of communities and current economic realities on a global, national and local level to ensure that Hessequa can maintain service delivery levels in the midst of socio-economic challenges. A clear sustainable financial management objective prompts a renewed focus on long term financial planning, investment strategies, risk management and specifically strategic development management.

Alignment of Priorities - National, Provincial and Local

The Hessequa IDP process acknowledges the strategic mandate placed on government as a whole and seeks to align its principles, strategies and targets accordingly. The strategic framework which was primarily considered in the development of the 5th Generation IDP was the methodology found in the national and provincial outcomes-based approach to service delivery.

Hessequa Municipality forms part of the Western Cape and hosts several service delivery access points managed by other spheres of government which ranges from provincial departments, national departments and government funded service organizations.

No local municipality can function in isolation from the other two spheres of government involved in its annual processes. Various platforms are maintained by the provincial sphere of government for coordination of oversight within local municipalities. Hessequa Municipality is committed to the development of strengthened service delivery through inter-governmental partnerships and continued collaboration for the good of our communities. Hessequa Municipality also serves as an agent for some functions allocated to provincial government. This has major implications on budgets and management processes that need to be well controlled for reporting purposes to the relevant provincial department.

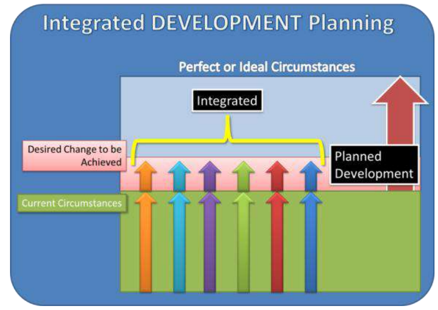
Continuous engagements based on technical factors takes place throughout the year between national, provincial and local spheres of government. From an IDP perspective there are a few important engagements to highlight.

Pre-Determined Objectives

In terms of alignment between the IDP and the budget, the Strategic Objectives have been broken down into 5-year goals set by Council. These are called Pre-Determined Objectives and creates an integration platform with the budget structure as prescribed by mSCOA.

The details of the PDO’s are captured in the Integrated Development Plan as part of the Development Strategies in section 2 of the Integrated Development Plan.

District IDP Coordination



The Garden Route District Municipality coordinates the strategic regional process and continues to facilitate important strategic issues on a district level through the gathering of role-players. There are also several technical committees in the district that creates joint planning platforms. Hessequa Municipality supports the processes initiated by the district municipality.

Provincial IDP Forum

The provincial department of Local Government (DPLG) facilitates quarterly meetings where regulatory information is shared and consulted with IDP representatives from all local municipalities in the province. It serves as an important platform for information sharing and more specifically providing the provincial department with a mandate to address certain IGR issues experienced by local municipalities. These sessions have always proven to be helpful and supportive of local municipality's processes

Provincial IDP Program

As part of the oversight role that Provincial Treasury needs to fulfil towards local municipalities, two joint planning sessions is organized by DPLG. Both sessions aim at aligning the planning provincial government does in all its departments with the realities faced on a local level. Municipalities are given the opportunity to communicate the issues coming from their IDP processes and all departments on a provincial level commits to possible solutions. It has given local municipalities an opportunity to raise and discuss issues coming from our public participation processes in detail. Issues such as provincial roads maintenance, pedestrian safety, funding for backlogs in service delivery and many more have been raised.

The SIME & TIME Process

The Strategic (S) and Technical (T) Integrated (I) Municipal (M) Engagement (E) process is an IGR platform where Provincial Treasury portrays their direct oversight role towards the municipal budget. During the annual IDP & Budget review process the technical engagement assists with identifying challenges municipalities are experiencing and after the adoption of IDP's and Budgets at the end of March every year, municipalities supply these documents to Provincial Treasury who in turn evaluate the credibility of the strategic plan and the financial plan of the local municipality. Matters concerning compliance and financial sustainability are considered and debated with a set of recommendations from Provincial Treasury to the local municipality as an outcome. Hessequa Municipality commits to this process and supports the oversight role of provincial government for transparency and accountability reasons.

Integrated Development Planning & Review

When the integration of processes has been dealt with, it is important not to fall into a chaotic maze of managing each and every little activity that the municipality is already doing on a daily basis. This indirectly relates to the similar notion of trying to manage the performance of each and every person in service of the municipality through the formal Performance Management System. It becomes an immense task to manage all the information and very confusing as different departments have different organizational layouts where one person might receive instructions from two people and of a varying nature. Even though it is possible, it creates a problem in terms of the original goal when we started to "plan". It is supposed to be planning of a "developmental" nature. The goal is to create a plan for "calculated changes" to the current "Status Quo". The figure above explains this logic behind the concept of planning that considers the current realities and creates a base line from where the implementation of change departs from, to reach a calculated destination of service delivery.

Table SA4: - Reconciliation between the IDP strategic objectives and budgeted revenue – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	MTDP Service Outcome	IUDF	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
SAFE COMMUNITIES & ENVIRONMENT				63 557	64 235	54 505	80 701	134 412	134 412	131 088	155 564	143 213
SOCIO- ECONOMIC DEVELOPMENT				8 274	10 464	10 414	13 441	13 238	13 238	34 504	16 248	14 962
SUSTAINABLE FINANCIAL MANAGEMENT				159 024	182 124	196 405	195 458	195 458	195 458	199 381	206 739	217 915
AFFORDABLE & QUALITY SERVICE DELIVERY				319 302	405 437	458 202	468 194	470 194	470 194	497 989	532 296	567 250
GOOD GOVERNANCE & PERFORMANCE DRIVEN ORGANISATION				69 330	23 807	21 538	19 331	19 331	19 331	19 430	19 753	20 401
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	619 486	686 068	741 063	777 126	832 634	832 634	882 392	930 600	963 740

Table SA5: - Reconciliation between the IDP strategic objectives and budgeted operating expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	MTDP Service Outcome	IUDF	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
SAFE COMMUNITIES & ENVIRONMENT				45 067	47 361	79 017	112 596	156 823	156 823	152 305	157 737	164 462
SOCIO- ECONOMIC DEVELOPMENT				49 056	42 725	44 216	46 992	31 259	31 259	48 712	31 228	30 663
SUSTAINABLE FINANCIAL MANAGEMENT				34 916	36 561	40 453	50 773	49 811	49 811	52 228	57 943	56 970
AFFORDABLE & QUALITY SERVICE DELIVERY				371 407	415 359	460 003	513 949	517 791	517 791	539 299	574 252	614 720
GOOD GOVERNANCE & PERFORMANCE DRIVEN ORGANISATION				60 153	62 793	64 485	80 375	82 287	82 287	89 223	91 610	95 699
Allocations to other priorities												
Total Expenditure			1	560 599	604 798	688 173	804 686	837 971	837 971	881 766	912 769	962 514

Table SA6: - Reconciliation between the IDP strategic objectives and budgeted capital expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	MTDP Service Outcome	IUDF	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
SAFE COMMUNITIES & ENVIRONMENT				2 658	1 868	3 199	1 725	3 436	3 436	4 003	5 456	7 106
SOCIO- ECONOMIC DEVELOPMENT				1 884	1 521	4 604	3 538	3 999	3 999	734	908	47 280
SUSTAINABLE FINANCIAL MANAGEMENT				597	283	342	860	845	845	510	658	2 140
AFFORDABLE & QUALITY SERVICE DELIVERY				78 495	118 179	228 485	177 441	169 996	169 996	168 448	133 481	115 607
GOOD GOVERNANCE & PERFORMANCE DRIVEN ORGANISATION				515	1 380	509	4 064	4 102	4 102	1 675	315	320
Allocations to other priorities			3									
Total Capital Expenditure			1	84 150	123 231	237 139	187 628	182 378	182 378	175 370	140 818	172 452

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Municipalities in South Africa have undergone radical changes in terms of legislative requirements and especially lower capacity local councils have struggled to implement the changes. Economic realities have also caused pressure on councils to be more responsible in terms of expenditure. Furthermore, communities have grown tired of promises being made indirectly in terms of planning that have been communicated with them from municipalities. This has been seen where communities publicly expressed their dissatisfaction with the delivery on promises made by councils by protests. Furthermore, we see how other communities are not interested in any planning processes anymore as they experience it as “useless” exercises due to “nothing happening” after the inputs to the plans was given.

The concept of Pre-Determined Objectives (PDO’s) strives to rectify this very issue. It is being requested by the Auditor General of South Africa that municipalities must set their targets in their planning and be able to annually prove to the external auditing process how delivery was done, and progress made on these objectives that were made. This requirement forces a municipality to start and be accountable to its communities. It forces objective communication between the municipality and its communities, and targets that are being set cannot be “unreal”. It should be achievable and implementable. No more “pies in the skies” to make use of the informal figure of speech. It also forces municipalities to take stock of their capacity to implement the changes promised. Ultimately it becomes a tool to make realistic promises to the communities on issues relating to them.

Even though it seems to promise much, there is still a mountain of problems on the doorstep of municipalities in South Africa. However, gradual overcoming of obstacles can be planned for, and realistic targets can be identified and communicated with the residents.

2.3.1 Process Explanation

1. After a set of Focus Areas have been identified, the vision is developed from it. In essence it becomes a summary of that what the council deems important for Strategic Change, instead of a completely irrational and unrealistic vision which isn’t meaningful at all.
2. After the Focus Areas have been identified, each is then broken down into Strategic Objectives (PDO’s) that need to be delivered during Council’s term of office that is needed to make the desired Impact. This is the first set of Objectives that a municipality has direct control over. This means that the municipality commits to a specific set of deliverables to attain the change desired by the residents.
3. After the PDO’s have been developed in terms of what Council wants to see, the officials continue to break down all Strategic Objectives into annual Outputs

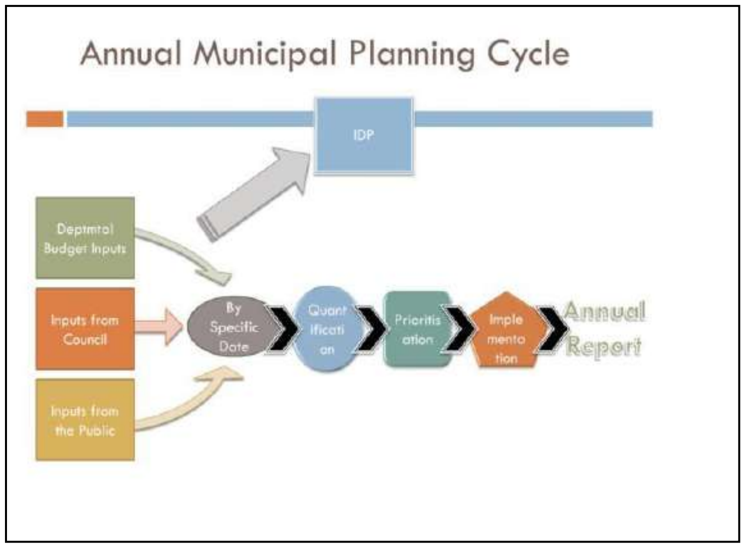
that resembles the change that needs to be brought about annually to attain the objective of the 5-year term of the Council.

4. Then the annual Outputs are broken down into specific Activities/Actions that need to be done to realize the annual Output.
5. Finally, of course, everything costs something, and the needed resources are allocated to implement the actions. The resources are Human Resources, Financial Resources and Time.
6. At this point the credibility of the goals can be tested for the first time. If any of the resources are not going to be available for a specific action, the plan will inevitably fail. This is where the balancing act between Plans and Ability to implement can be calculated in the measurement of Confidence.

2.3.2 The Role of the IDP Review in Context

It is within this background, as briefly highlighted in the previous section that the 5th Generation IDP process found its point of departure.

The following diagram indicates the current process of planning in many local municipalities.



This layout of the budgetary cycle does look logical and systematic, and it even includes the public's inputs as is required by legislation. However, there are several indirect issues that do not get addressed in this model. Indirect symptoms of this methodology that causes a municipality to step into an array of problematic scenarios.

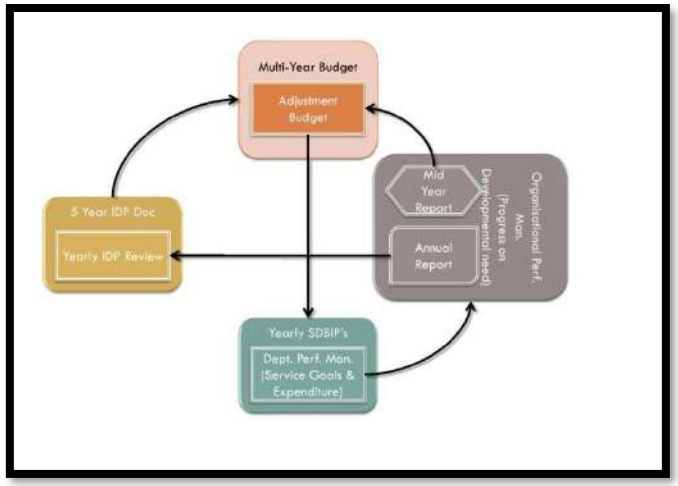
<u>Shortages in this model can be summarized as follows:</u>

- This process clearly identifies the latent assumption that when something is in the IDP, it can be budgeted for. This creates the problematic scenario where every item needs to be "taken up into the IDP" for purposes of allowing it to be budgeted for. The issue is not to get items into the IDP, but more of getting issues forthcoming from planning into the budget.
- Due to the annual nature of the cycle, it leaves the items from the previous year that didn't make the priorities of the previous year, to compete again against new priorities. This in effect causes some items to be shifted to outer years every year. It is a risk of getting used to moving certain items out of the annual investment and cause some items to become more and more

expensive as they do need to get done one or other time, but the longer the wait, the larger the cost.

- Another risk that the municipality expose themselves to in this manner of going about their business concerning the budget process, is the competition of ad-hoc items that can cause items, which might come from proper sectoral or master planning documentation, to be left out as it might not seem like an immediate issue that needs attention. The fact is that municipalities invest a large amount of funds on master planning documentation and when the identified issues is raised, it can get lost in the emotion of issues that might not be as important in terms of sustainable service delivery.
- Due to the annual nature of the cycle, it brings the municipality in a short-term planning culture. Pro-active investment is sacrificed for quick solutions.
- Even during municipalities strengthening their capacity in terms of implementation, very little of operational information is used to plan ahead. Thus, a proper evaluative process is difficult as impact on development cannot be measured with no multi-year planning that is in place.
- The final issue that needs to be considered is that in this methodology, no resident or investor can get a clear perspective about what the municipality is going to do in the medium term. Except for the interest groups in general, the public would not experience a council that is accountable to what they say they are going to do. In terms of Good Governance as a strategic objective, this process fails the public as inputs given only creates expectations in the hearts of the residents and when the following year little was implemented, the question is asked by the public why they are giving inputs at all as it is not being implemented. Obviously, every input can’t be satisfied, but at least in a different model people can see what the council commits themselves to over a period.

The following diagram displays a medium-term planning cycle, integrating the different processes as legislation intended it to be.



First of all the process begins with a 3-5 year plan about what every line function is going to do strategically concerning the identified issues pertaining to their field of responsibility. This allows a multi-year budget to be conceptualized. When this is done the annual targets are set and transferred into the SDBIP process that serves the platform for Departmental Performance Management that compares predetermined objectives to implementation reports. This serves as a source of performance information that guides the municipal performance evaluation, which in turn compares the outcomes of implementation to the developmental need that is experienced by the average resident walking the streets of the municipal area.

The performance reports generated by the performance management system bi-annually informs the adjustment budget after the second quarter of the financial year and at the end of the financial year it serves as departure point for the annual review of the IDP. This would then allow the review to fulfil its role of highlighting the differences between predetermined objectives and implementation.

While this methodology seems ideal, it has very sensitive demands.

- First, this model can only work where all the municipal line functions have a clear understanding about their challenges and have developed reachable targets for impacting their challenges within the municipal financial capabilities.
- A high risk for this model is that the municipal "culture" of how business is done, disrupts the flow of information from one process to the other
- It also takes for granted that each process is perfectly aligned to the other and know exactly what it can ask of the previous and what is expected by the next in terms of information.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA7 - Measurable performance objectives – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
05 - Technical Services										
Water Management										
Water Distribution										
Piped Water Inside Dwelling	Households									
01 - Office Of The Mm										
Executive And Council										
Chief Executive										
Budget For The Municipality	% Of Budget Spent									
		82.2%	60.3%	98.2%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Spent Of The Municipality	% Of Operational Budget									
		94.0%	92.7%	93.7%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Internal Audit										
Governance Function										
Internal Audit Reports To The Audit	Number Of Reports	4	4	4	4	4	4	4	4	4
Submission To Chief Risk Officer	Reviewed Risk Register	1	1	1	1	1	1	1	1	1
Planning And Development										
Leds)										
Plan	Completed Process Plan	1	1	1	1	1	1	1	1	1
Properties Connected To The Municipal	Percentage Of Formal	97	90	14 124	14 135	14 135	14 135	12 712	12 712	12 712
Waste Disposal For Residential Account	Percentage Of Residential	95	97	15 189	15 202	15 202	15 202	13 670	13 670	13 670
To Residential Account Holders	Percentage Of Residential	90	89	14 993	13 886	13 886	13 886	13 493	13 493	13 493
Connected To The Municipal Infrastructure	Percentage Of Formal	90	90	14 305	13 984	13 984	13 984	12 874	12 874	12 874
Submission Of Final Idp By May		1	1	1	1	1	1	1	1	1
Account Holders (Poor Households) With	Number Of Registered									
		95.0%	90.0%	4 524.0%	90.0%	90.0%	90.0%	4 071.0%	4 071.0%	4 071.0%
02 - Corporate Services										
Community And Social Services										
Community Halls And Facilities										
Heidelberg Or Albertinia	Program Expanded	1	1		1	1	1			
Libraries And Archives										
Fund (Grant) And Community Library	Percentage Of Municipal									
		97.0%	97.0%	97.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Hold Library Exibitions In Hessequa	Number Of Exibitions Per	1 373	1 497		920	920	920	920	920	
Finance And Administration										
Administrative And Corporate Support										
Conduct A Client Services Survey	Client Services Survey									
Services Directorate And Submission To	Reviewed Risk Register	1	1	1	1	1	1	1	1	1
Employment Equity Target Groups	% Employed Of Target									
		61.0%	76.0%	65.8%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Human Resources										
Than 10% Budgeted Staff Establishment	Average % Vacancy Rate									
		0.0%	6.0%	5.7%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Initiatives	Submit A Progress Report	2	1	1	1	1	1	1	1	1
Legal Services										
And Trends In Terms Of Interruptions	Number Of Reports									
September	Reviewed Municipal	2	1	1	1	1	1	1	1	1
Revision Of Municipal Code	Reviewed Municipal Code	1	1		1	1	1	1	1	

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Property Services										
Maintenance Of Municipal Properties	% Of Approved Budget									
		100.0%	97.0%	0.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Of Municipal Campsites By End Of Financial	% Of Approved Budget									
		96.0%	0.0%	96.0%	0.0%	0.0%	0.0%	90.0%	90.0%	90.0%
Budget Spent	% Of Approved Budget									
		100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	90.0%	90.0%	90.0%
Budget Spent	% Of Approved Budget									
		97.0%	0.0%	0.0%	0.0%	0.0%	0.0%	90.0%	90.0%	90.0%
Properties And Formulation Of A Strategy	Report Submitted									
03 - Financial Services										
Finance And Administration										
Finance										
Each Month	% Of All Meters Read On A									
		98.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant	Percentage Of Financial									
		100.0%	100.0%	0.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Facilitate The Procurement Of Goods And	Number Of Reports	1	1	1	1	1	1	1	1	1
That All Inventory Is Accounted For By The	Annual Stock Take	1	97	100	80	80	80	80	80	80
Rate Of Thresholds Higher Than 95%	% Income Annual Payment									
		98.0%	97.3%	97.3%	90.0%	90.0%	90.0%	95.0%	95.0%	95.0%
On The Audit Outcomes Report	Number Of Reports	2	2	2	2	2	2	2	2	2
Evaluation Of Service Provider Performance	Number Of Reports	10								
Services Directorate And Submission To	Reviewed Risk Register	1	1	1	1	1	1	1	1	1
To Council By 20 March	Documentation Submitted To	1	1	1	1	1	1	1	1	1
To Council By 20 May	Documentation Submitted To	1	1	1	1	1	1	1	1	1
Handed Over Accounts To Pc Twice A Year	Number Of Reports	1	2 931		2	2	2	2	2	2
Municipality To The Finance Portfolio	Number Of Reports	1	1	1	1	1	1	1	1	1
Reserves To The Financial Portfolio	Number Of Borrowing And	1	1	1	1	1	1	1	1	1
Auditor General	Number Of Unqualified	1	1	1	1	1	1	1	1	1
04 - Community Services										
Community And Social Services										
Disaster Management										
Review Of The Disaster Management Plan	Plan Reviewed	1	1	1	1	1	1	1	1	1
Population Development										
Social Development Programmes Within	% Of Budget Spent									
		79.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Sport Development Programmes Within	% Of Budget Spent									
		93.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial Year	% Of Allocated Epwp									
		90.0%	100.0%	100.0%	90.0%	90.0%	90.0%	0.0%	0.0%	0.0%
Eradication Of Title Deed Transfer Backlogs	% Of Funds Spent Of The									
		1.0%	2.4%	80.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Programme	Number Of Mobile Outreach	20	31	32	20	20	20	20	20	20
Initiatives	Number Of Initiatives	17	20		12	12	12			
Initiatives	Number Of Initiatives	19	15		12	12	12	12	12	
Approved Budgeted Amount	% Of Budget Spent	100	100	100	90	90	90			
Affairs And Sport Regarding The Heidelberg	Monthly Report Submitted	7								
Services Directorate And Submission To	Reviewed Risk Register	1	1	1	1	1	1	1	1	1
Housing										
Housing										
Opportunities- Melkhoutfontein Project	Completion Of The 200 Top	204								
50 Bng Top Structures	Top Structures Completed	50	50	51	50	50	50	40	40	40
Project Of 33 Top Structures	Completion Of The 33 Top	35								
Feasibility Report (Pfr's) For The Top 5	Number Of Applications							33	33	33
Implementation Of 10 Mil Additional Grant	Implementation Plan	1								
Collaboration With The Department Of	Housing Pipeline Reviewed	1	1	1	1	1	1	1	1	1
Towns To Update Housing Waiting Lists	Number Of Outreaches	17								
Title Deeds	Report To Portfolio	136								
Title Deeds	Report To Portfolio									
Deeds	Report To Portfolio	48								
Public Safety										
Fire Fighting And Protection										
Procurement Of Equipment By 90% Of The	% Of Capital Budget For									
		94.0%	63.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Control										
Contraventions Issued By Municipal Traffic	Number Of Road Traffic	1 800								
Conduct Integrated Vehicle Checkpoints	Number Of Checkpoints Per	39	39		36	36	36			
Infringements Processed And Issued To	Percentage Calculated=									
		66.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Improve Collection Rate Of Traffic Fines	Number Of Reports				3	3	3	3	3	
Vehicles (Roadworthiness) And For The	No. Of Days Available	247	20		20	20	20	20	20	20
80% For The Formal Provincial Audits On	Average % Achieved In									
		89.0%	96.0%	87.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%
Services Department To Improve The	Report To The Pc Indicating	1								

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
05 - Technical Services										
Energy Sources										
Electricity										
90% Of Electricity Capital Budget Spent	% Of Budget Spent									
		96.7%	18.0%	0.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Spent	% Of Budget Spent									
		81.7%	18.0%	0.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Grant Spent	95% Of Electrification Grant									
		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	95.0%	95.0%	95.0%
Electricity - Prepaid (Min.Service Level)	Households		10 852	10 852	11 102	11 102	11 102	12 668	12 768	12 868
Electricity (At Least Min. Service Level)		16 441						3 265	3 365	3 465
Electricity (< Min.Service Level)	Households									
Electricity (At Least Min.Service Level)	Households		3 015	3 015	3 265	3 265	3 265	3 597	3 697	3 797
Electricity- Prepaid (Min. Service Level)								11 102	11 202	11 302
Electricity		16 441						5 300	5 300	5 300
Electricity	Households	5 932	5 459	4 416	5 300	5 300	5 300	4 493	4 493	4 493
Informal Settlements (R000)		549								
Informal Settlements (R000)	Rand Value									
Limit Electricity Losses To 10%	% Unaccounted Electricity									
		7.0%	8.0%	9.6%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Other (R000)	Rand Value	4 232	4 888	5230 245	5 157	5 157	5 157	6165 168	6581 933	7026 872
Other Energy Sources	Households									
Road Transport										
Roads										
Budget Of The Infrastructure Services	% Capital Budget Spent									
		0.0%	61.0%	98.5%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Operational Budget Of The Infrastructure	% Of Expenditure Budget									
		94.0%	97.0%	99.1%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Maintenance Budget Spent Annually	% Of Approved Budget									
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	90.0%	90.0%	90.0%
Infrastructure Grant (Mig)	% Of Grant Spent									
		100.0%	100.0%	100.0%	90.0%	90.0%	90.0%	95.0%	95.0%	95.0%
Created Through Epwp	Number Of Fte's Created	268	268		225	225	225	225	225	
Services Directorate And Submission To	Reviewed Risk Register	1	1	1	1	1	1	1	1	1
Upgrading Of Roads In Hessequa	% Of Approved Budget									
Waste Management										
Solid Waste Removal										
Spent	% Of Approved Budget									
		99.0%	0.0%	0.0%	0.0%	0.0%	0.0%	90.0%	90.0%	90.0%
Spent- General Expenses	% Of Approved Budget									
		97.0%	0.0%	0.0%	0.0%	0.0%	0.0%	90.0%	90.0%	90.0%
Regarding Blue Flag Beaches	Number Of Reports									
Upgrading Of Cemetries In Hessequa	% Of Approved Budget	100								
Waste Water Management										
Sewerage										
Spent	% Of Budget Spent									
		99.0%	89.0%	0.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Flush Toilet (Connected To Sewerage)	Households		13 287	13 287	13 537	13 537	13 537	14 128	14 228	14 328
Flush Toilet (Connected To Sewerage)	Households	15 276						13 537	13 637	13 737
Flush Toilet (With Septic Tank)	Households							1 824	1 824	1 824
Flush Toilet (With Septic Tank)	Households		1 824	1 824	1 824	1 824	1 824	1 824	1 824	1 824
Sanitation	Households	5 387	5 597	4 150	5 300	5 300	5 300	4 249	4 249	4 249
Sanitation	Households	14 679	13 886		13 886	13 886	13 886	13 886	13 886	13 886
Sanitation	Households			205				210	210	210
Informal Settlements (R000)	Rand Value			112 854				108 184	113 052	118 139
Other (R000)	Rand Value			11536 752				13991 197	14620 801	15278 737
Other Toilet Provisions (< Min.Service Level)	Households									
Other Toilet Provisions (> Min.Service Level)	Households									
Treatment Works	% Of Approved Budget	26								
Works In Riversdale	% Of Approved Budget	74								
Water Management										
Water Distribution										
90% Of Water Maintenance Budget Spent	% Of Approved Budget									
		100.0%	100.0%	0.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Water	Households	5 575	5 636	4 175	5 300	5 300	5 300	4 297	4 297	4 297
Water	Households	15 357	13 984		13 984	13 984	13 984	13 984	13 984	13 984
Water	Households			194				197	197	197
Informal Settlements (R000)	Rand Value			112 354				116 992	122 257	127 758
Limit Water Losses To Less Than 30%	% Of Water Losses									
		0.0%	14.2%	20.0%	30.0%	30.0%	30.0%	30.0%	30.0%	30.0%
Other (R000)	Rand Value	2 709	3 405	2719 590	3 592	3 592	3 592	3603 039	3765 176	3934 608
Other Water Supply (< Min.Service Level)	Households									
Piped Water Inside Dwelling	Households		14 972	14 972	15 222	15 222	15 222	15 466	15 566	15 666
Piped Water Inside Dwelling	Households	14 798						15 222	15 322	15 422
Dwelling)	Households									
Infrastructure: Heidelberg And Witsand	% Of Approved Budget	100	100							
Infrastructure: Riversdale	% Of Approved Budget	100	100							
Infrastructure: Still Bay	% Of Approved Budget	100	100							
Main Water Supply: Albertinia &	% Of Approved Budget	93	93							
The New 585 Low Cost Housing:	% Of Approved Budget	100	100							
Level)	Households		497	497	497	497	497	497	497	497
Management										
Environmental Protection										
Nature Conservation										
Manage Municipal Nature Reserves	Number Of Action Plans	34								
Environmental Management Department	% Of Budget Spent	100	90	93	90	90	90	90	90	90
Plan And Manage Environmental Awareness	Number Of Initiatives Held	16								
Plan	Reviewed Plan Submitted									

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Other										
Tourism										
% Expenditure Of Tourism Budget	% Of Budget Spent									
		95.0%	90.0%	94.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Progress In Terms Of Tourism Programmes	Number Of Reports	4	4		4	4	4	4	4	
Planning And Development										
Economic Development/Planning										
Events/ Outreaches/ Awareness Initiatives	% Of Budget Spent	11	46		30	30	30			
Slangrivier Transformation Process Bi-	Number Of Reports	2								
Progress In Terms Of Economic	Number Of Reports	4	4		4	4	4	4	4	
Enforcement And City Engineer										
Days For Buildings Less Than 500m2 After	Average Number Of Days	3	4		20	20	20	20	20	
Days For Buildings Larger Than 500m2	Average Number Of Days	2	4		40	40	40	40	40	
Days By The Planning Tribunal, After	Average Number Of Days	26	42	44	120	120	120	120	120	120
Days By The Delegated Official, After	Average Number Of Days	28	29		60	60	60	60	60	60
Days After Receipt Of All Applicable	Average Number Of Days	6	7	4	14	14	14	14	14	14
Issue A Notice Within 10 Working Days After	Average Number Of Days	3	4		10	10	10			
Within 10 Working Days After Receipt Of A	Average Number Of Days	2	4		10	10	10			
Days	Average Number Of Days	5	7	4	14	14	14	14	14	14
With Regards To Development Of Erf22,	Progress Reports Submitted	4	4		4	4	4	4	4	
To Pc	Number Of Reports	4	4		4	4	4	4	4	4
Harbour Development In Stilbaai	Reports Submitted To				2	2	2	2	2	
Planning Directorate And Submission To	Reviewed Risk Register	1	1	1	1	1	1	1	1	1

2.4 PERFORMANCE INDICATORS AND BENCHMARKS

The following table sets out the municipality's main performance objectives and benchmarks for the 2026/27 MTREF.

Table SA8: - Performance indicators and benchmarks – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	7.0%	7.0%	6.3%	5.5%	5.3%	5.3%	5.3%	5.1%	5.1%	6.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	6.5%	6.4%	5.7%	5.5%	5.3%	5.3%	5.3%	5.2%	5.2%	6.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	245.5%	0.0%	0.0%	66.4%	64.8%	64.8%	64.8%	22.3%	182.6%	49.6%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	3.6	2.6	3.3	3.1	3.7	3.7	3.7	3.0	2.9	3.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.6	2.6	3.3	3.1	3.7	3.7	3.7	3.0	2.9	3.0
Liquidity Ratio	Monetary Assets/Current Liabilities	3.3	2.4	3.1	2.8	3.3	3.3	3.3	2.6	2.5	2.6
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	131.1%	129.3%	128.0%	132.9%	134.5%	134.5%	134.5%	137.2%	136.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		131.1%	129.3%	128.0%	132.9%	134.5%	134.5%	134.5%	137.2%	136.3%	135.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	18.9%	21.0%	21.3%	18.6%	18.1%	18.1%	18.1%	21.5%	21.0%	21.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		15.6%	15.8%	17.4%	22.2%	14.7%	14.7%	14.7%	16.9%	12.2%	9.5%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) technical	0	0	0	10368465	10368465	10368465	10368465	0	0	0
	Total Volume Losses (kW) non technical										
	Total Cost of Losses (Rand '000)	–	–	–	20 737	20 737	20 737	20 737	–	–	–
	% Volume (units purchased and generated less units sold)/units purchased and generated	–	–	–	0	0	0	0	0	0	0
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
Water Distribution Losses (2)	Total Volume Losses (kℓ)	–	–	–	123	123	123	123	–	–	–
	Total Cost of Losses (Rand '000)	0	0	0	7345217	7345217	7345217	7345217	0	0	0
	% Volume (units purchased and generated less units sold)/units purchased and generated	–	0.0%	0.0%	1500.0%	1500.0%	1500.0%	1500.0%	1500.0%	1500.0%	1500.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	32.0%	30.4%	30.0%	33.5%	31.8%	31.8%	31.8%	32.9%	32.6%	33.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	33.0%	31.3%	30.9%	34.5%	32.8%	32.8%	35.5%	34.1%	33.8%	34.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	14.5%	15.2%	15.6%	15.4%	15.5%	15.5%	15.5%	14.9%	14.8%	14.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	9.8%	9.1%	8.6%	8.9%	8.6%	8.6%	8.6%	8.8%	9.2%	10.0%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	9.7	10.5	11.6	12.1	12.6	12.6	15.4	16.4	14.6	15.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	9.7%	12.8%	10.0%	10.8%	11.5%	11.5%	11.5%	15.1%	15.3%	15.5%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	7.9	8.5	6.8	5.6	6.9	6.5	6.4	7.2	–	–

2.4.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its credit worthiness and financial position. As with all other municipalities, Hessequa Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2026/27 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. The cost of borrowing has stabilised at 5.1% in 2026/27 from 5.3% in 2025/26, This remains at 5.1% in 2027/28 and increases to 6.1% in 2028/29. (This includes the unwinding of interest of Landfill Sites)

- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over MTREF is 84.83%. This is attributed to no external loans being taken up in 2023/24 and 2024/25. The Long Term Financial Plan recommends a larger loan being taken up in 2027/2028.

Requirements of the Borrowing Funds and Reserves Policy

- In terms of the Borrowing Funds and Reserves Policy interest and redemption paid to Total Expenditure is not to exceed 8%. Total Long-term Debt to Total Operating Revenue (excluding conditional grants and transfers) not to exceed 35%

2.4.2 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the Municipality has set a limit of 1.5:1, the ratio over the MTREF period is above this benchmark.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The adjusted budget provides for a liquidity ratio of 3.3. For the 2026/27 MTREF period the ratio averages 2.6.

2.4.3 Revenue Management

As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears more than 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

2.4.4 Creditors Management

The Municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice.

2.4.5 Other Indicators

- The electricity distribution losses have been managed constantly between 6,9% - 10,4% over the past years and kept at 10,45% over the 2026/27 MTREF period. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters.

- The water distribution losses are 15.0% over the 2026/27 MTREF period. The municipality is committed to its initiatives that monitor these losses and to prevent them.

- Employee costs and Council remuneration as a percentage of operating revenue is 34.07% for 2026/27.

- Repairs and maintenance as percentage of operating revenue is 15.5% in 2025/26 and decreases to 14.7% in 2026/27.

2.5 PROVIDING CLEAN WATER AND MANAGING WASTEWATER

The following information is provided as requested in terms of Circular 58 from National Treasury.

Name of the Water Service Authority in the area and the name of the Water Service Provider, and who actually manages the provision of drinking water and wastewater management (if sourced).

Hessequa Municipality serves as both the Water Service Authority and Water Service Provider, overseeing the provision of drinking water and wastewater management for all ten towns within its jurisdiction. Treated water for Heidelberg, Slangrivier, and Witsand is sourced from the Overberg Water Board, while raw water for Riversdale is supplied by the Korrentepoort Water Board. The remaining towns—Albertinia, Still Bay, Gouritsmond, Vermaaklikheid, Melkhoutfontein, and Jongensfontein—receive water from various boreholes, fountains, and overland flow sources.

Hessequa Municipality manages the water and wastewater quality in terms of compliance to the relevant legislation. Regular tests are carried out on the plants as part of the daily operational routines. Tests are also carried monthly by an external services provider. The results of these tests are reported to the Technical Services Committee of Council on a monthly basis.

The towns where these processes are performed is listed below:

- Albertinia
- Gouritsmond
- Still Bay
- Melkhoutfontein
- Jongensfontein
- Riversdale
- Garcia
- Heidelberg
- Slangrivier
- Witsand

The water and sewage master plans were updated/revised during 2025.

The responsibility of the municipality is to ensure that:

1. Appointed personnel, including process controllers and supervisors, meet the educational requirements set by the Department of Water Affairs.
2. Sufficient funding is allocated for maintenance, including bulk meter calibration and the procurement of operational monitoring equipment.
3. Financial resources are available for the maintenance and rehabilitation of infrastructure.

Heidelberg Water:

- The Municipality faced significant challenges regarding the supply and quality of water from the Overberg Water Board.
- In response, multiple meetings were held with the Heidelberg community to discuss progress on the Heidelberg Water initiative.
- To address these issues, the Municipality applied for funding from the Provincial Department of Infrastructure to construct a new Water Treatment Plant, including bulk rising water mains.
- The province has committed funding, and the Technical Department of Hessequa Municipality is currently awaiting the outcome of the Environmental Authorisation and the Water Use License Application.

Riversdale Water:

- The Riversdale Community is increasingly exposed to supply variability associated with surface water dependence, climatic variability, and operational constraints. To enhance long-term water security and drought resilience, a supplementary groundwater source within fractured Table Mountain Group (TMG) sandstones has been identified for investigation.
- The Technical Department is in the process to appoint a Consultant and Geohydrologist to conduct a Groundwater Resilience Study.

2.6 OVERVIEW OF BUDGET RELATED – POLICIES / BY-LAWS

Budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the annual budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. **All the mentioned policies are available on the Municipality's website. Below is some of the changes made during the budget process:**

The following policies/by-laws were reviewed and workshopped with the public:

7.3 For the ~~2025/2026~~ 2026/2027 financial year the Municipality will use household income as the targeting approach for the registration of indigent customers.

8. QUALIFICATION CRITERIA

The qualification criteria for indigent support shall be determined by the Municipality from time to time, provided that until the Hessequa Municipality determines otherwise, the following criteria shall apply:-

8.1 The applicant must be a resident within the Hessequa Municipal area.

8.2 The applicant must be in possession of a valid South African identity document.

8.3 The total monthly gross income or basic salary (for salaried individuals) of the registered owner/tenant and his/her spouse or life companion is not more than an amount as determined by Council from time to time. This amount includes any rental received from other occupants on the stand~~, but~~ excluding ~~es~~ any payments received from the applicant's children~~. Excluding~~, social grants received for children, foster care, ~~and~~ grant-in-aid, maintenance received for children (proven by court order) and Unemployment Insurance Fund (UIF) payments. This amount will be determined at the beginning of every financial year and will be applied for the duration of that particular financial year.

8.8 The applicant must not own a business or have a Spaza Shop on the premises.

~~9.3.3.1 The latest municipal account received by the household;~~

9.3.3.45 If the applicant and his/her spouse/life companion is not the holder of any bank account, a sworn affidavit stating that the applicant and his/her spouse/life companion does not have any bank account in his/her name must be submitted upon application.~~on the prescribed application form referred to in paragraph 9.3.1.~~

~~9.5 Recommendation~~

~~Once the verification has been completed, the Programme Officer must submit the application to the relevant Ward Indigent Assistance Committee.~~

10.3.1 Category A - Support to qualifying households where the combined total gross income of the registered owner/ tenant and his/her spouse or life companion is equal or less than ~~R5 000.00~~ R5 500.00 excluding ~~grant in aid, child support and foster care~~ exclusions as per 8.3 above.

~~10.3.2 Category B is hereby abolished with effect from 01 July 2025 and will be included under Category A with the higher combined total gross income.~~

10.3.6 Category G – Senior Citizens Clubs where more than 50% of the members are registered as indigents in terms of Council's Indigent Policy the property will be subsidized to the same extent as an indigent household provided that the property utilized is not utilized for any other purpose than activities of the club. Proof of property rental or ownership of the property must be provided upon application.

RURAL AREAS UP TO 5500

16 CATEGORY G – SENIOR CITIZENS CLUBS

16.1 Clubs where more than 50% of the members are registered as indigents in terms of the Council's Indigent Policy shall be eligible to qualify for assistance and support in terms of this Policy to the same extent as an indigent household.

16.2 The onus will be on the chairperson/managing agent of the club to submit proof of the number of members registered as indigents in terms of the Council's Indigent Policy. This must be done through submission of the ID numbers, accompanied by original certified copies of identity documents of the members qualifying and an affidavit in respect of the total number of members belonging to the club.

16.3 The property utilized must not be utilized for any other purpose than activities of the club and confirmd by the club in a sworn affidavit.

16.4 Proof of property rental or ownership of the property.

~~5.3~~ 16.5 No subsidy will be payable in respect of any vacant stands.

TARIFF AND FREE BASIC SERVICES POLICY

Inclusion of Category G as per Indigent Policy.

WRITE-OFF POLICY

6.4 Untraceable Debtors

6.4.1 Where for any reason the forward address of a debtor becomes untraceable or the debtor becomes untraceable from the current address, ~~such account must be handed over to a collection agent for recovery of the debt. The collection agent will be paid an all-inclusive fee of not more than 10% of the amount that was actually collected. The Terms of Reference for such collection agent must include the appointment of a tracing agent to locate the debtor. Should a debtor be untraceable,~~ the collection agent must report to the Municipality on the actions that were taken to attempt to trace the debtor.

6.4.2 Any amount owed by a debtor that has become untraceable must, after notification and recommendation by the collection agent, be written off ~~or sold to a debt collection agency at a discount~~.

6.4.3 Debt written off in the above instances will automatically result in the debtor being reported to the credit bureau by the Municipality.

6.5 Special Arrangements in order to obtain a Clearance Certificate

6.5.1 In terms of legislation the Municipality will under normal circumstances not issue a clearance certificate on any property unless all outstanding amounts are paid to date. However due to the possible inefficiency of the Municipality to implement its credit control policy it might be possible that such a property may have accumulated such a significant outstanding balance over a period of time that it may not be within the ability of the ~~new owner~~ seller to pay such an amount in order to obtain a clearance certificate.

6.5.2 Where such circumstances may prevail the ~~prospective new owner~~ seller may apply to the Municipality for relief of such outstanding debt or a portion thereof.

6.5.3 Upon receiving, such application must be submitted to the committee for consideration. In reviewing such application, the committee must ensure that:-

6.5.3.1 All reasonable measures have already been taken to recover the outstanding amount from the current debtor.

6.5.3.2 The ~~prospective buyer~~ seller of the property is not in a financial position to settle the outstanding amount before a clearance certificate is issued.

CREDIT CONTROL AND DEBT COLLECTION POLICY

~~(13) Any connection date between the 1st and 15th of the month will be levied for a full month whilst any connection date after the 15th of the month will only be levied from the 1st of the following month.~~

(ii) where the discovery is in favour of the customer or the municipality, any such correction in terms of accounts billed monthly may apply in respect of an account from a date no more than 3 (three) years / 36 months back from the date on which the error on the account was discovered~~;~~ and the correction shall be based on the tariffs applicable during the period.

~~(iii) where the discovery is in favour of the municipality, any such correction in terms of accounts billed monthly shall only apply in respect of an account from the date on which the error on the account was discovered~~

~~(iv) where the discovery is in favour of the customer, any such correction in terms of basic charges levied annually may apply in respect of an account from a date no more than 3 (three) years / 36 months back from the date on which the error on the account was discovered; and~~

~~(v) the correction shall be based on the tariffs applicable during the period.~~

(h) Any water leakage discovered on the side of the customer will be the responsibility of the customer.

(i) A customer may qualify for a 75% reduction in levy as determined by Council on his/her account in the event of a water leakage, if:

(iii) the application must be submitted to the Chief Financial Officer for approval.

(iv) ~~the rebate will be calculated on the actual consumption minus the average of the previous 12 months consumption as per the applicable tariffs;~~ Charges due to water leaks on the account of a domestic consumer will be reduced by 75% of the excess (above average consumption for the previous 12 months)

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(c) The writing off of any arrears is strictly subject to the provision that the property may not be sold within a period of ~~eight~~ three years from the date that the owner qualify as a registered indigent. In the case of the property being sold inside a period of ~~eight~~ three years the arrear debt, excluding any further accumulated interest, will be recovered before a clearance certificate is issued.

29. WRITE OFF OF IRRECOVERABLE DEBT

(1) The objective to write off irrecoverable debt is to have a debt book that does not reflect irrecoverable debt.

(2) For this purpose Council should adopt and implement a write off policy to formalize the processes for writing off such debts.

(3) The writing off of any arrears is strictly subject to the provision that the property may not be sold within a period of three years from the date that the accountholder(s) on the property qualified for any write-off. In the case of the property being sold inside a period

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HESSEQUA LOCAL MUNICIPALITY
DRAFT POLICY TO REGULATE CUSTOMER CARE MANAGEMENT, CREDIT CONTROL AND DEBT COLLECTION FOR THE 2026/2027 FINANCIAL YEAR –
FINAL FOR IMPLEMENTATION FROM 1 JULY 2026

of three years the arrear debt, excluding any further accumulated interest, will be recovered before a clearance certificate is issued.

~~(2)~~

Property rates policy:

"agricultural ~~purpose~~ property**"** ~~in relation to the use of a property, excludes the use of a property for the purpose of eco-tourism or for the trade in or hunting of game;~~ means property

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that is used primarily for agricultural purposes but, without derogating from section 9, excludes any prortion thereof that is used commercially for the hospitality of guests, and excludes the use of the property for the purpose of eco-tourism or for the trading in or hunting of game;

properties;

~~If 40% or more of the extent of farms is being used for commercial, business or industrial purposes (such as truck depots, construction yards or factories), these properties do not qualify for the residential rate, any rebates or valuation reductions;~~

b. on mineral rights within the meaning of paragraph (b) of the definition for "property" in section 1 of the Act.

c. on the first R15 000 of the market value of all residential properties contemplated in terms of section 17(1)(h) of the Act. Vacant land does not qualify for this rebate.

9.2.2.2 The Municipality grants a rebate, to be determined on an annual basis, for retired and disabled persons that do not qualify in terms of Council's approved Indigent Policy. For the 2026/2027 financial year rebates will be applied as follows: -

~~(a) Gross income (prior to any deductions, excluded PAYE and medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act or medical insurance underwritten by a registered financial services provider) R0 – R3 500 per month – 25%; and~~

(a~~b~~) Gross income (prior to any deductions, excluded PAYE and medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act or medical insurance underwritten by a registered financial services provider)) ~~R5 000.01 to R12 000.00~~ R0-R12 540.00 per month – ~~15~~ 25%.

9.2.2.3 Additional rebates for owners who qualify in terms of clause 9.2.2.2 (additional to 9.2.2.2 on balance of rates) can be granted to owners or usufructuaries if they can be categorised in one of the following age categories: -

(a) 60 to 70 years – 25%;

(b) 71 to 80 years – 50%; and

(c) 81 years and older – 75%.

2.7 OVERVIEW OF BUDGET ASSUMPTIONS

2.7.1 Salaries and Allowances

Based on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 4.75% for the 2026/27 financial year.

2.7.2 Bulk Purchases

Electricity

Electricity Bulk purchases will be increased by 9.01% as from 1 July 2026. Electricity tariffs (service charges) are increased with 7.01%, which is 2% less than the increase for Eskom.

2.7.3 Interest Rates for borrowing and investment of funds

The interest rates for borrowing used over the 2026/27 MTREF period were 11,50%.

The expected interest rate for investments were calculated at approximately 6 – 9 % per annum.

2.7.4 Collection Rate

The Budget provide for a Collection rate of 98% for rates and service charges and for traffic fines approximately 22%.

2.7.5 Grants

National and Provincial grants as per Division of Revenue Act (DORA) for the 2026/27 MTREF period has been included in the budget.

2.7.6 Credit Rating

The credit rating of the Municipality is A+. This rating was determined by Inca Portfolio Managers' credit model when updating the updated Long Term Financial Plan.

2.8 OVERVIEW OF BUDGET FUNDING

2.8.1 Medium-term outlook: operating revenue

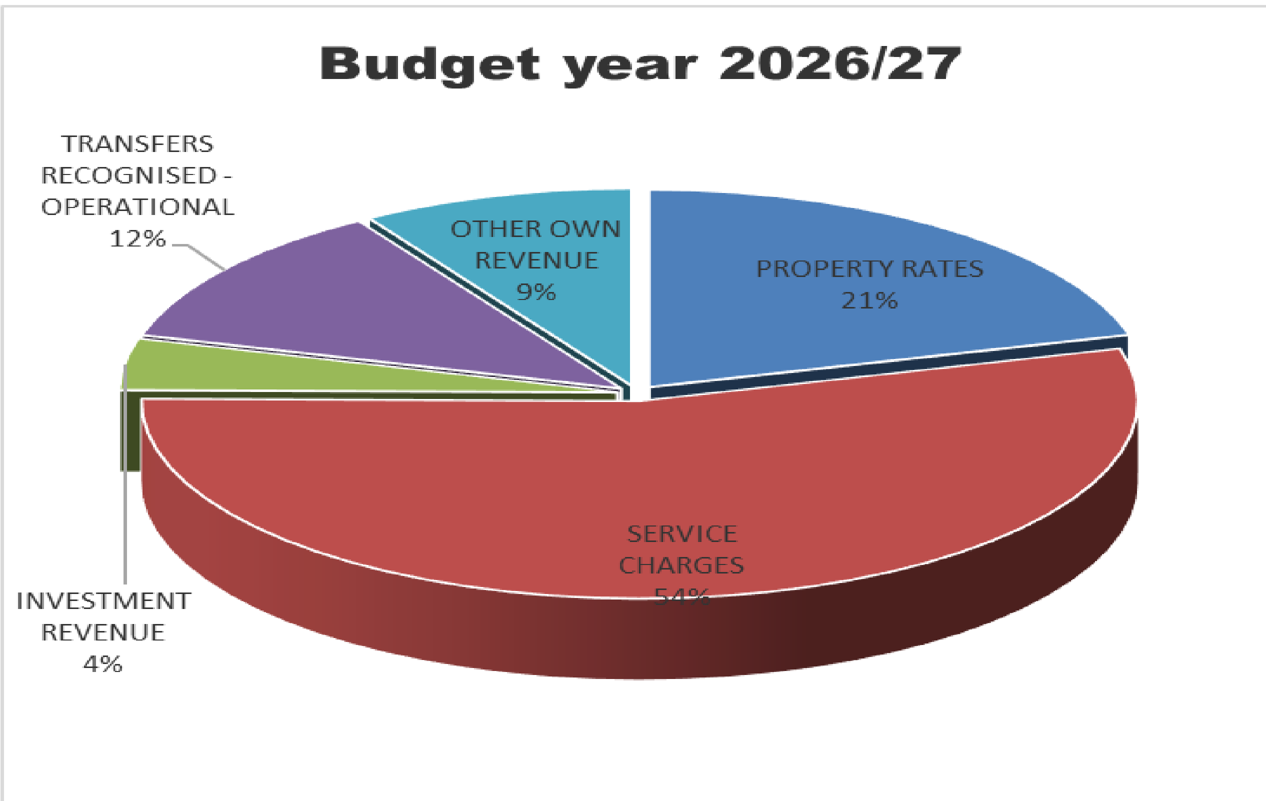
The following table is a breakdown of the operating revenue over the medium-term:

Breakdown of the operating revenue over the medium-term

WC042 Hessequa - Table A1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Financial Performance										
Property rates	119 965	130 038	140 197	148 312	148 312	148 312	148 312	156 655	165 109	174 021
Service charges	296 734	320 500	365 374	384 481	386 481	386 481	386 481	411 463	441 942	474 848
Investment revenue	29 341	43 386	46 305	36 046	36 046	36 046	36 046	31 761	30 585	32 410
Transfer and subsidies - Operational	67 557	63 785	68 053	75 755	79 731	79 731	79 731	89 081	90 921	92 835
Other own revenue	138 704	156 253	148 402	162 747	196 808	196 808	196 808	193 432	202 043	189 626
Total Revenue (excluding capital transfers and contributions)	652 300	713 963	768 330	807 340	847 377	847 377	847 377	882 392	930 600	963 740

The following graph is a breakdown of the operational revenue per main category for the 2026/27 financial year. (As per above table)



Tariff setting plays a major role in ensuring desired levels of revenue. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state, and other minor charges (such as building plan fees, licenses and permits etc.) contribute to the total revenue budget.

2.8.2 Medium-term Outlook: Capital Revenue

The following table is a breakdown of the funding composition of the 2026/27 Medium-term capital program.

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funded by:											
National Government		28 998	35 041	18 704	15 021	15 021	15 021	7 951	24 477	23 528	24 063
Provincial Government		3 244	7 516	122 196	47 320	39 509	39 509	37 139	31 322	8 957	44 000
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		1 117	554	2 510	–	639	639	–	–	–	–
Transfers recognised - capital	4	**33 358**	**43 111**	**143 410**	**62 341**	**55 169**	**55 169**	**45 090**	**55 799**	**32 485**	**68 063**
Borrowing	6	34 499	–	–	50 000	50 000	50 000	25 984	30 000	70 000	34 600
Internally generated funds		16 292	80 120	93 729	75 287	77 209	77 209	27 542	89 571	38 333	69 789
Total Capital Funding	7	**84 150**	**123 231**	**237 139**	**187 628**	**182 378**	**182 378**	**98 616**	**175 370**	**140 818**	**172 452**

Internal funding is a significant funding source for the capital programme over the 2026/27 MTREF Budget, i.e. 56.8%, 27.2% and 40.5% of the total funding of the capital budget for each of the respective financial years of the MTREF.

The following table is a detailed analysis of the Municipality's borrowing liability.

Table SA 17: -Detail of borrowings – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Borrowings										
Annuity and Bullet Loans										
Banks		126 096	107 136	86 283	117 089	117 089	117 089	121 266	172 952	183 144
Development Bank of South Africa		18 329	15 286	11 972	8 943	8 943	8 943	5 292	1 314	–
Foreign Government and International Organisations										
General Public										
Infrastructure Finance Corporation										
Insurance Companies and Private Pension Funds										
Municipal Pension Funds										
Other Public Pension Funds										
Private Enterprises										
Public Corporations										
Public Investments Commissioners										
Total Annuity and Bullet Loans		144 425	122 421	98 254	126 032	126 032	126 032	126 558	174 266	183 144
Total Borrowings	1	144 425	122 421	98 254	126 032	126 032	126 032	126 558	174 266	183 144

Table SA 18 - Capital transfers and grant receipts – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
RECEIPTS	1.2									
Operating										
National Government										
Monetary Allocations										
Equitable Share		54 287	59 164	63 158	67 378	67 378	67 378	71 102	74 840	76 253
Energy Efficiency and Demand Side Management		138	128							
Expanded Public Works Programme Integrated Grant		1 164	1 174	1 236	1 351	1 351	1 351	1 378		
Local Government Financial Management Grant		1 550	1 550	1 700	1 800	1 800	1 800	1 900	2 000	2 100
Municipal Infrastructure Grant		749	773	762	791	791	791	798	863	883
Total Monetary Allocations		57 888	62 789	66 856	71 320	71 320	71 320	75 178	77 703	79 236
Total Operating/National Government		57 888	62 789	66 856	71 320	71 320	71 320	75 178	77 703	79 236
Provincial Government										
Monetary Allocations										
Infrastructure		90	70		1 752	1 550	1 550			
Capacity Building and Other		9 539	579	817	2 083	6 010	6 010	13 403	12 718	13 099
Total Monetary Allocations		9 629	649	817	3 835	7 560	7 560	13 403	12 718	13 099
Total Operating/Provincial Government		9 629	649	817	3 835	7 560	7 560	13 403	12 718	13 099
District Municipalities										
Monetary Allocations										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Operating/District Municipalities		-	-	-	-	-	-	-	-	-
Other Grant Providers										
Monetary Allocations										
Departmental Agencies and Accounts		40	346	78	600	600	600	250	250	250
Non-profit institutions						2	2			
Private Enterprises				301		250	250	250	250	250
Total Monetary Allocations		40	346	380	600	852	852	500 000	500 000	500 000
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Operating/Other Grant Providers		40	346	380	600	852	852	500	500	500
Total Operating	5	67 557	63 785	68 053	75 755	79 731	79 731	89 080 850	90 920 750	92 835 400

Table SA 18 - Capital transfers and grant receipts – (NT – supporting tables) - continue

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
RECEIPTS	1.2									
Capital										
National Government										
Monetary Allocations										
Energy Efficiency and Demand Side Management Grant		3 862	3 832							
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		2 893	5 300	4 162					7 136	7 278
Municipal Disaster Relief Grant			4 616	564						
Municipal Infrastructure Grant		24 233	15 852	14 466	15 021	15 021	15 021	24 477	16 392	16 785
Water Services Infrastructure Grant			8 300							
Total Monetary Allocations		30 988	37 899	19 191	15 021	15 021	15 021	24 477 150	23 528 250	24 062 600
Total Capital/National Government		30 988	37 899	19 191	15 021	15 021	15 021	24 477 150	23 528 250	24 062 600
Provincial Government										
Monetary Allocations										
Infrastructure		1 674	1 484	138 220	46 041	38 230	38 230	31 322	8 957	44 000
Capacity Building and Other		1 880	5 894	1 731	1 279	1 279	1 279			
Total Monetary Allocations		3 554	7 377	139 951	47 320	39 509	39 509	31 322 000	8 957 000	44 000 000
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/Provincial Government		3 554	7 377	139 951	47 320	39 509	39 509	31 322	8 957	44 000
District Municipalities										
Monetary Allocations										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/District Municipalities		-	-	-	-	-	-	-	-	-
Other Grant Providers										
Monetary Allocations										
Private Enterprises			18	1 954						
Total Monetary Allocations		-	18	1 954	-	-	-	-	-	-
Allocations In-kind										
Private Enterprises		270	138	591		639	639			
Public Corporations			300							
Total Allocations In-kind		270	138	591	-	639	639	-	-	-
Total Capital/Other Grant Providers		270	156	2 545	-	639	639	-	-	-
Total Capital	5	34 812	45 433	161 688	62 341	55 169	55 169	55 799	32 485	68 063
TOTAL RECEIPTS OF TRANSFERS AND GRANTS		102 368	109 217	229 740	138 096	134 900	134 900	144 880	123 406	160 898

2.8.3 Cash Flow Management

Table A7: - Budget cash flow statement (NT – supporting tables)

WC042 Hessequa - Table A7 Budgeted Cash Flows

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		118 323	128 763	142 933	145 346	145 346	145 346	145 346	153 522	161 807	170 540
Service charges		295 035	322 274	361 521	407 609	411 569	411 569	411 569	439 411	470 094	503 227
Other revenue		54 408	56 372	66 236	98 679	146 242	146 242	146 242	449 507	435 686	553 461
Transfers and Subsidies - Operational	1	91 836	86 080	68 053	107 341	92 118	92 118	92 118	110 181	93 809	94 168
Transfers and Subsidies - Capital	1	34 152	112 709	113 087	61 792	53 981	53 981	53 981	55 799	32 485	68 063
Interest		29 341	43 386	46 305	41 836	41 836	41 836	41 836	32 090	30 970	32 857
Dividends						–	–	–	–	–	–
Payments											
Suppliers and employees		(495 461)	(515 514)	(575 896)	(729 494)	(728 222)	(728 222)	(728 222)	(892 839)	(878 390)	(945 754)
Finance charges		(13 368)	(15 819)	(13 604)	(11 309)	(11 309)	(11 309)	(11 309)	(14 115)	(14 061)	(18 938)
Transfers and Subsidies	1	–	–	–	(2 502)	(2 509)	(2 509)	(2 509)	(2 775)	(2 874)	(2 972)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**114 265**	**218 253**	**208 635**	**119 297**	**149 052**	**149 052**	**149 052**	**330 780**	**329 525**	**454 651**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		3 643	853	1 258	10 000	14 000	14 000	14 000	8 000	28 000	10 000
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments									–	–	–
Insurance Refund - Capital									–	–	–
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments									–	–	–
Payments											
Capital assets		(83 880)	(122 793)	(237 139)	(187 628)	(182 378)	(182 378)	(182 378)	(201 675)	(161 941)	(198 319)
Retention (Capital)		–	–	–	–	–	–	–	(5 850)	(6 200)	(6 573)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(80 237)**	**(121 941)**	**(235 881)**	**(177 628)**	**(168 378)**	**(168 378)**	**(168 378)**	**(199 525)**	**(140 142)**	**(194 892)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–						–	–	–
Borrowing long term/refinancing		40 000	–	–	50 000	50 000	50 000	50 000	20 000	70 000	34 600
Increase (decrease) in consumer deposits		–	–	945	1 594	1 594	1 594	1 594	1 690	1 792	1 899
Payments											
Repayment of borrowing		(21 791)	(23 705)	(21 906)	(24 251)	(24 251)	(24 251)	(24 251)	(21 914)	(22 285)	(28 761)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**18 209**	**(23 705)**	**(20 961)**	**27 343**	**27 343**	**27 343**	**27 343**	**(224)**	**49 507**	**7 738**
NET INCREASE/ (DECREASE) IN CASH HELD		**52 237**	**72 608**	**(48 207)**	**(30 988)**	**8 017**	**8 017**	**8 017**	**131 031**	**238 890**	**267 498**
Cash/cash equivalents at the year begin:	2	**362 676**	**414 914**	**487 521**	**392 575**	**438 957**	**438 957**	**438 957**	**396 013**	**375 314**	**394 788**
Cash/cash equivalents at the year end:	2	**414 914**	**487 521**	**439 315**	**361 587**	**446 974**	**446 974**	**446 974**	**527 045**	**614 205**	**662 286**

Cash and cash equivalents totals R446,974 million as at the end of the 2025/26 financial year and increases to the amount of R527,045 million in 2026/27.

2.8.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

Table A8 - Cash backed reserves/accumulated surplus reconciliation – (NT-supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash and investments available											
Cash/cash equivalents at the year end	1	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–
Non current Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	614 205	662 286
Application of cash and investments											
Unspent conditional transfers		8 266	74 780	3 643	–	–	–	–	–	–	–
Unspent borrowing											
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	43 560	52 657	48 368	51 027	37 852	37 852	37 852	(48 456)	(35 656)	(37 591)
Other provisions		6 819	7 165	7 430	17 316	17 316	17 316	17 316	18 467	19 707	21 043
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		58 644	134 603	59 441	68 343	55 168	55 168	55 168	(29 988)	(15 948)	(16 548)
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits		356 270	352 918	379 874	293 245	391 806	391 806	391 806	557 033	630 153	678 834
Creditors transferred to Debt Relief - Non-Current portion		–	–	–	–	–	–	–	–	–	–
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits		356 270	352 918	379 874	293 245	391 806	391 806	391 806	557 033	630 153	678 834

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year.

- There is no unspent borrowing from the previous financial years.

- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due.

It can be concluded that the Municipality has a surplus in 2026/27 MTREF.

2.8.5 Funding compliance measurement

Table SA10: – Funding compliance measurement – (NT – supporting tables)

WC042 Hessequa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	414 914	487 521	439 315	361 587	446 974	446 974	446 974	527 045	765 935	1 033 433
Cash + investments at the yr end less applications - R'000	18(1)b	2	356 270	352 918	379 874	293 245	391 806	391 806	391 806	557 033	781 883	1 049 980
Cash year end/monthly employee/supplier payments	18(1)b	3	7.9	8.5	6.8	5.6	6.9	6.5	6.4	7.2	–	–
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	82 169	103 505	240 420	63 783	63 363	63 363	63 363	56 424	50 316	69 288
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	2.1%	6.2%	(0.6%)	(5.6%)	(6.0%)	(6.0%)	0.2%	0.9%	0.9%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	33.7%	32.7%	35.8%	36.6%	33.9%	33.9%	33.9%	146.0%	140.7%	152.1%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.3%	2.2%	6.3%	0.8%	17.5%	17.5%	17.5%	14.6%	14.2%	13.9%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.3%	4.4%	3.8%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	78.8%	0.0%	0.0%	39.9%	39.3%	39.3%	39.3%	16.7%	64.6%	33.1%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	16.8%	5.9%	1.8%	3.6%	0.0%	0.0%	14.0%	(2.7%)	(2.9%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	8.4%	9.4%	9.7%	8.5%	9.0%	9.0%	8.4%	8.4%	7.8%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	5.1%	9.8%	2.8%	3.8%	4.6%	4.6%	0.0%	13.1%	12.2%	2.3%

2.9 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table SA19: - Expenditure on transfers and grant programmes – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
EXPENDITURE	1									
Operating										
National Government										
Monetary Allocations										
Local Government Equitable Share		74	72	84	97	97	97	102	–	–
Energy Efficiency and Demand Side Management Grant		138	128	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant		1 164	1 174	1 233	1 351	1 351	1 351	1 378	–	–
Local Government Financial Management Grant		1 421	1 391	1 629	1 800	1 800	1 800	1 900	2 000	2 100
Municipal Infrastructure Grant		749	773	762	791	791	791	798	863	883
Total Monetary Allocations		3 546	3 538	3 708	4 039	4 039	4 039	4 177	2 863	2 983
Total National Government		3 546	3 538	3 708	4 039	4 039	4 039	4 177	2 863	2 983
Provincial Government										
Monetary Allocations										
Infrastructure		29 882	291	337	2 579	2 374	2 374	308	300	557
Capacity Building and Other		10 391	9 928	31	1 256	5 186	5 186	13 095	12 418	12 542
Total Monetary Allocations		40 273	10 218	369	3 835	7 560	7 560	13 403	12 718	13 099
Total Provincial Government		40 273	10 218	369	3 835	7 560	7 560	13 403	12 718	13 099
District Municipalities										
Monetary Allocations										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Operating/District Municipalities		-	-	-	-	-	-	-	-	-
Other Grant Providers										
Monetary Allocations										
Education Training and Development Practices SETA		40	346	74	600	600	600	250	250	250
Unspecified		–	–	248	–	252	252	250	250	250
Total Monetary Allocations		40	346	323	600	852	852	500 000	500 000	500 000
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Operating/Other Grant Providers		40	346	323	600	852	852	500	500	500
Total operating expenditure of Transfers and Grants		43 859	14 103	4 400	8 474	12 450	12 450	18 080	16 081	16 582
Capital										
National Government										
Monetary Allocations										
Energy Efficiency and Demand Side Management Grant		3 478	3 332							
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		2 515	4 626	3 748					7 136	7 278
Municipal Disaster Relief Grant			4 014	490						
Municipal Infrastructure Grant		23 005	15 852	14 466	15 021	15 021	15 021	24 477	16 392	16 785
Water Services Infrastructure Grant			7 217							
Total Monetary Allocations		28 998	35 041	18 704	15 021	15 021	15 021	24 477	23 528	24 063
Total National Government		28 998	35 041	18 704	15 021	15 021	15 021	24 477	23 528	24 063
Provincial Government										
Monetary Allocations										
Infrastructure		1 451	1 381	120 492	46 041	38 230	38 230	31 322	8 957	44 000
Capacity Building and Other		1 793	6 135	1 704	1 279	1 279	1 279			
Total Monetary Allocations		3 244	7 516	122 196	47 320	39 509	39 509	31 322	8 957	44 000
Total Provincial Government		3 244	7 516	122 196	47 320	39 509	39 509	31 322	8 957	44 000
District Municipalities										
Monetary Allocations										
Total Monetary Allocations		-	-	-	-	-	-	-	-	-
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/District Municipalities		-	-	-	-	-	-	-	-	-
Other Grant Providers										
Monetary Allocations										
Developers Contribution		–	–	1 181	–	–	–	–	–	–
National Sea Rescue Institute		–	–	–	–	–	–	–	–	–
Private Enterprises		–	–	–	–	–	–	–	–	–
Product		270	–	–	–	–	–	–	–	–
Unspecified		847	554	1 329	–	639	639	–	–	–
Total Monetary Allocations		1 117	554	2 510	-	639	639	-	-	-
Allocations In-kind										
Total Allocations In-kind		-	-	-	-	-	-	-	-	-
Total Capital/Other Grant Providers		1 117	554	2 510	-	639	639	-	-	-
Total capital expenditure of Transfers and Grants		32 241	42 557	140 900	62 341	54 530	54 530	55 799	32 485	68 063
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		76 100	56 660	145 300	70 815	66 981	66 981	73 880	48 566	84 645

Table SA 20: - Reconciliation between of transfers, grant receipts and unspent funds – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Operating transfers and grants:	1,3									
Monetary Allocations										
Balance unspent at beginning of the year		–	–	(19)	–	–	–	–	–	–
Current year receipts		(3 601)	(3 644)	(3 698)	(3 942)	(3 942)	(3 942)	(4 076)	(2 863)	(2 983)
Repayment of grants		–	–	40	–	–	–	–	–	–
Conditions met - transferred to revenue		**(3 601)**	**(3 663)**	**(3 656)**	**(3 942)**	**(3 942)**	**(3 942)**	**(4 076)**	**(2 863)**	**(2 983)**
Conditions still to be met - transferred to liabilities		–	(19)	21	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		(4 189)	(3 915)	(4 109)						
Current year receipts		(43 534)	(33 130)	(19 016)	(35 421)	(19 947)	(19 947)	(13 403)	(12 718)	(13 099)
Conditions met - transferred to revenue		**(44 494)**	**(32 936)**	**(17 934)**	**(35 421)**	**(19 947)**	**(19 947)**	**(13 403)**	**(12 718)**	**(13 099)**
Conditions still to be met - transferred to liabilities		(3 229)	(4 109)	(5 191)	–	–	–			
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		(1 002)	(1 024)	(1 024)	–	–	–	–	–	–
Current year receipts		(61)	–	–	(600)	(852)	(852)	(21 600)	(3 388)	(1 833)
Conditions met - transferred to revenue		**(40)**	–	–	**(600)**	**(852)**	**(852)**	**(21 600)**	**(3 388)**	**(1 833)**
Conditions still to be met - transferred to liabilities		(1 024)	(1 024)	(1 024)	–	–	–	–	–	–
Total operating transfers and grants revenue		(48 135)	(36 599)	(21 590)	(39 963)	(24 740)	(24 740)	(39 079)	(18 969)	(17 915)
Total operating transfers and grants - CTBM	2	(4 253)	(5 152)	(6 194)	–	–	–	–	–	–
Capital transfers and grants:	1,3									
Monetary Allocations										
Balance unspent at beginning of the year		(123)	(31)	(616)	–	–	–	–	–	–
Current year receipts		(30 988)	(38 485)	(18 885)	(15 021)	(15 021)	(15 021)	(24 477)	(23 528)	(24 063)
Conditions met - transferred to revenue		**(30 988)**	**(37 899)**	**(19 449)**	**(15 021)**	**(15 021)**	**(15 021)**	**(24 477)**	**(23 528)**	**(24 063)**
Conditions still to be met - transferred to liabilities		(123)	(616)	(52)	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		(1 580)	(3 890)	(68 255)	–	–	–	–	–	–
Current year receipts		(5 863)	(72 074)	(90 291)	(46 771)	(38 960)	(38 960)	(31 322)	(8 957)	(44 000)
Conditions met - transferred to revenue		**(3 554)**	**(7 709)**	**(161 151)**	**(46 771)**	**(38 960)**	**(38 960)**	**(31 322)**	**(8 957)**	**(44 000)**
Conditions still to be met - transferred to liabilities		(3 890)	(68 255)	2 605	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		–	–	(757)	–	–	–	–	–	–
Current year receipts		–	(775)	(1 500)	–	(639)	(639)	–	–	–
Conditions met - transferred to revenue		–	**(18)**	**(2 255)**	–	**(639)**	**(639)**	–	–	–
Conditions still to be met - transferred to liabilities		–	(757)	(2)	–	–	–	–	–	–
Total capital transfers and grants revenue		(34 542)	(45 626)	(182 855)	(61 792)	(54 620)	(54 620)	(55 799)	(32 485)	(68 063)
Total capital transfers and grants - CTBM	2	(4 013)	(69 628)	2 551	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		(82 677)	(82 225)	(204 445)	(101 755)	(79 360)	(79 360)	(94 878)	(51 454)	(85 978)
TOTAL TRANSFERS AND GRANTS - CTBM		(8 266)	(74 780)	(3 643)	–	–	–	–	–	–

Western Cape - DORA - 2026/27 MTREF

Hessequa Municipality	2026/27	2027/28	2028/29
Regional Socio-Economic Projects Programme - Municipal Projects	200 000		
Human Settlements Dev elopment Grant (Beneficiaries)	34 682 000	2 888 000	33 333 000
Informal Settlements Upgrading Partnership Grant	0	0	12 000 000
Title Deeds Restoration Grant	308 000	300 000	400 000
Provincial Contribution towards the Acceleration of Housing Delivery			
Maintenance and Construction of Transport Infrastructure	17 740 000	8 957 000	157 000
Western Cape Financial Management Capability Grant	350 000		
Municipal Energy Resilience Grant			
Municipal Fire Service Capacity Support Grant	250 000		
Community library services grant	4 684 000	4 731 000	4 778 000
Library services replacement funding	7 590 000	7 666 000	7 743 000
Community Dev elopment Worker Operational Support Grant	21 000	21 000	21 000
Thusong Services Centres Grant (Sustainability: Operational Support Grant)			
Municipal Water Resilience Grant			
Total Transfers	**65 825 000**	**24 563 000**	**58 432 000**

National Treasury - DORA - 2026/27 MTREF

Hessequa Municipality	2026/27	2027/28	2028/29
Equitable Share	71 102 000	74 840 000	76 253 000
Local Government Financial Management	1 900 000	2 000 000	2 100 000
Expanded Public Works Programme	1 378 000		
Municipal Infrastructure Grant	25 275 000	17 255 000	17 668 000
Integrated National Electrification Programme		7 136 000	7 278 000
Integrated National Electrification Programme (Eskom) Grant	374 000		
Total Transfers	**100 029 000**	**101 231 000**	**103 299 000**

2.10 COUNCILLOR AND EMPLOYEE BENEFITS

Table SA22: - Summary of councillor and staff benefits – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Allowances and Service Related Benefits										
Cell phone Allowance		780	799	799	860	830	830	903	940	978
Office-bearer Allowance		6 290	6 285	6 968	7 467	7 615	7 615	8 236	8 573	8 925
Travelling Allowance		750	766	724	754	873	873	792	825	858
Total Allowances and Service Related Benefits		7 820	7 850	8 490	9 081	9 319	9 319	9 931	10 338	10 762
Social Contributions										
Medial Aid Benefits		143	138	147	168	168	168	129	134	140
Pension Fund Contributions		450	483	491	440	552	552	477	497	517
Total Social Contributions		593	621	638	608	720	720	606	631	657
Total Councillors		8 413	8 471	9 128	9 690	10 039	10 039	10 537	10 969	11 418
% increase	4		0.7%	7.8%	6.2%	3.6%	–	5.0%	4.1%	4.1%
Senior Managers of the Municipality	2									
Salaries and Allowances										
Basic Salary		6 513	6 595	5 770	7 617	8 326	8 326	7 673	8 076	8 500
Bonuses		1 181	1 171	1 045	1 511	1 511	1 511	1 474	1 551	1 632
Allowance										
Cellular and Telephone	3	50	50	47	141	152	152	206	216	228
Housing Benefits	3	12	13	13	14	14	14	15	16	17
Non-pensionable		–	45	200	115	145	145	360	379	399
Travel or Motor Vehicle	3	710	718	798	833	837	837	1 032	1 086	1 143
Total Allowance		772	826	1 059	1 104	1 148	1 148	1 612	1 697	1 786
Service Related Benefits										
Leave Pay	3	(260)	283	26	–	–	–	–	–	–
Long Service Award		–	–	–	106	–	–	24	25	26
Total Service Related Benefits		(260)	283	26	106	-	-	24	25	26
Total Salaries and Allowances		8 206	8 874	7 900	10 337	10 985	10 985	10 783	11 349	11 945
Social Contributions										
Bargaining Council		1	1	1	1	1	1	1	1	1
Group Life Insurance		60	66	16	17	17	17	18	19	20
Medical		217	218	164	210	210	210	204	215	226
Pension		1 135	1 130	1 032	1 437	1 657	1 657	1 407	1 481	1 558
Unemployment Insurance		13	13	12	34	14	14	14	14	15
Total Social Contributions		1 425	1 428	1 224	1 699	1 899	1 899	1 644	1 730	1 821
Post-retirement Benefit	6									
Total Post-retirement Benefit		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		9 631	10 302	9 125	12 037	12 884	12 884	12 427	13 079	13 766
% increase	4		7.0%	(11.4%)	31.9%	7.0%	–	(3.5%)	5.3%	5.2%
Other Municipal Staff										
Salaries and Allowances										
Basic Salary		128 030	133 653	144 409	170 552	169 532	169 532	181 847	189 206	198 864
Bonuses		–	–	–	2 428	798	798	3 884	4 088	4 303
Allowance										
Accommodation, Travel and Incidental		4 392	4 597	4 961	5 547	5 498	5 498	5 752	6 054	6 372
Cellular and Telephone	3	375	370	870	943	1 045	1 045	1 288	1 362	1 439
Housing Benefits	3	722	758	1 367	905	925	925	918	966	1 017
Total Allowance		5 489	5 726	7 198	7 395	7 469	7 469	7 958	8 382	8 828
Service Related Benefits										
Acting	3									
Bonus	3	10 590	10 901	11 421	13 385	13 116	13 116	14 373	15 129	15 923
In-kind Benefits	3	2	1	0	1	1	1	–	–	–
Leave Pay	3	2 284	1 284	1 371	–	151	151	–	–	–
Long Service Award		–	–	–	541	541	541	1 135	1 195	1 258
Overtime		7 851	8 772	8 374	7 884	8 574	8 574	8 321	8 758	9 217
Standby Allowance	3	3 560	4 026	4 319	3 645	3 745	3 745	4 867	5 122	5 391
Total Service Related Benefits		24 285	24 985	25 486	25 456	26 128	26 128	28 695	30 204	31 789
Total Salaries and Allowances		157 804	164 364	177 093	205 831	203 928	203 928	222 384	231 879	243 783
Social Contributions										
Bargaining Council		76	80	84	96	96	96	103	108	114
Group Life Insurance		318	232	237	270	266	266	730	768	808
Medical		6 705	6 912	7 476	9 606	9 694	9 694	9 892	10 412	10 958
Pension		22 099	23 668	25 011	29 150	29 306	29 306	31 614	33 274	35 019
Unemployment Insurance		1 148	1 171	1 220	1 323	1 339	1 339	1 418	1 475	1 552
Total Social Contributions		30 345	32 062	34 028	40 444	40 700	40 700	43 757	46 036	48 451
Post-retirement Benefit	6									
Medical		9 038	8 192	8 204	10 605	10 605	10 605	11 490	12 304	12 950
Pension		7	8	4	–	–	–	5	5	6
Total Post-retirement Benefit		9 046	8 200	8 208	10 605	10 605	10 605	11 495	12 309	12 956
Sub Total - Other Municipal Staff		197 195	204 626	219 329	256 879	255 233	255 233	277 637	290 225	305 190
% increase	4		3.8%	7.2%	17.1%	(0.6%)	–	8.8%	4.5%	5.2%
Total Parent Municipality		215 239	223 399	237 582	278 605	278 155	278 155	300 600	314 273	330 374
TOTAL SALARY, ALLOWANCES & BENEFITS		215 239	223 399	237 582	278 605	278 155	278 155	300 600	314 273	330 374
% increase	4		3.8%	6.3%	17.3%	(0.2%)	–	8.1%	4.5%	5.1%
TOTAL MANAGERS AND STAFF	5,7	206 826	214 928	228 453	268 916	268 117	268 117	290 063	303 304	318 955

Table SA23: - Salaries, allowances & benefits (political office bearers/councillors/senior managers – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4			–	903 425			903 425
Chief Whip				–	–			–
Executive Mayor				130 155	983 799			1 113 954
Deputy Executive Mayor				–	902 418			902 418
Executive Committee				158 770	2 387 897			2 546 667
Total for all other councillors				317 251	4 753 001			5 070 252
Total Councillors	8	–	–	606 176	9 930 540			10 536 716
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1 683 302	340 395	211 170	277 396		2 512 263
Chief Finance Officer			971 510	163 274	512 880	295 717		1 943 381
SM COM			1 005 000	212 775	289 662	215 000		1 722 437
SM COR			1 473 501	324 792	35 161	254 000		2 087 454
SM D01					–			–
SM D02				–	180 000			180 000
SM D03			1 480 000	330 277	128 961	214 423		2 153 661
SM D04			1 059 789	271 497	279 307	217 000		1 827 593
								–
List of each offical with packages >= senior manager								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	–	7 673 102	1 643 010	1 637 141	1 473 536		12 426 789
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	7 673 102	2 249 186	11 567 681	1 473 536		22 963 505

2.11 NEW & VACANT POSTS 2026/2027

There were requests for new posts but only four were approved for the budget.

POST DESIGNATION	DEPARTMENT	DIRECTORATE	T-GRADING	COST TO COMPANY
LAW ENFORCEMENT OFFICER	LAW ENFORCEMENT	COMMUNITY SERVICES	T6	R 308 239
LAW ENFORCEMENT OFFICER	LAW ENFORCEMENT	COMMUNITY SERVICES	T6	R 308 238
ASSISTANT TOWN PLANNER	TOWN PLANNING	DEVELOPMENT PLANNING	T12	R 617 447
MEDIA OFFICER	CORPORATE SERVICES	CORPORATE MANAGEMENT	T6 (Subject to Task evaluation)	R 191 872
				R 1 425 796

2.12 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25 - Budgeted monthly revenue and expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue																
Exchange Revenue																
Service charges - Electricity		23 024	23 024	23 024	23 024	23 024	23 024	23 024	23 024	23 024	23 024	23 024	23 024	276 282	300 678	327 228
Service charges - Water		5 115	5 115	5 115	5 115	5 115	5 115	5 115	5 115	5 115	5 115	5 115	5 116	61 386	64 148	67 035
Service charges - Waste Water Management		2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	34 195	35 734	37 342
Service charges - Waste Management		3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	39 599	41 381	43 243
Sale of Goods and Rendering of Services		1 726	1 726	1 726	1 726	1 726	1 726	1 726	1 726	1 726	1 726	1 726	1 726	20 711	21 635	22 600
Agency services		324	324	324	324	324	324	324	324	324	324	324	324	3 884	4 012	4 144
Interest																
Interest earned from Receivables		293	293	293	293	293	293	293	293	293	293	293	293	3 511	3 669	3 834
Interest earned from Current and Non Current Assets		2 647	2 647	2 647	2 647	2 647	2 647	2 647	2 647	2 647	2 647	2 647	2 647	31 761	30 585	32 410
Dividends																
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		416	416	416	416	416	416	416	416	416	416	416	416	4 992	5 391	5 822
Licence and permits		0	0	0	0	0	0	0	0	0	0	0	0	2	2	2
Special rating levies																
Construction Contract Revenue		1 758	1 758	1 758	1 758	1 758	1 758	1 758	1 758	1 758	1 758	1 758	1 758	21 100	2 888	1 333
Development Charges		733	733	733	733	733	733	733	733	733	733	733	733	8 800	9 196	9 610
Operational Revenue		208	208	208	208	208	208	208	208	208	208	208	208	2 493	2 555	2 621
Non-Exchange Revenue																
Property rates		13 055	13 055	13 055	13 055	13 055	13 055	13 055	13 055	13 055	13 055	13 055	13 055	156 655	165 109	174 021
Surcharges and Taxes																
Fines, penalties and forfeits		8 569	8 569	8 569	8 569	8 569	8 569	8 569	8 569	8 569	8 569	8 569	8 570	102 834	107 458	112 291
Licences or permits		224	224	224	224	224	224	224	224	224	224	224	224	2 691	2 812	2 938
Transfer and subsidies - Operational		7 423	7 423	7 423	7 423	7 423	7 423	7 423	7 423	7 423	7 423	7 423	7 423	89 081	90 921	92 835
Interest		85	85	85	85	85	85	85	85	85	85	85	85	1 021	1 030	1 035
Fuel Levy																
Operational Revenue		1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	1 116	13 396	13 396	13 396
Gains on disposal of Fixed and Intangible Assets		667	667	667	667	667	667	667	667	667	667	667	667	8 000	28 000	10 000
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations																
Total Revenue (excluding capital transfers and contributions)		**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 533**	**73 534**	**882 392**	**930 600**	**963 740**
Expenditure																
Employee related costs		22 551	22 551	22 551	22 551	32 329	28 342	22 551	22 551	22 551	26 435	22 551	22 550	290 063	303 304	318 955
Remuneration of councillors		878	878	878	878	878	878	878	878	878	878	878	878	10 537	10 969	11 418
Bulk purchases - electricity		18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	223 018	240 257	258 829
Inventory consumed		2 329	6 333	3 940	4 455	5 531	4 357	3 679	4 253	5 394	3 116	3 134	3 116	49 636	51 434	53 105
Debt impairment		6 889	6 889	6 889	6 889	6 889	6 889	6 889	6 889	6 889	6 889	6 889	6 889	82 667	86 358	90 216
Depreciation, amortisation and impairment		–	–	–	–	–	247	13 392	13 639	13 639	–	–	13 639	54 556	60 965	65 676
Interest, Dividends and Rent on Land		–	–	–	–	–	7 057	–	–	–	–	–	16 381	23 438	24 391	30 378
Contracted services		2 050	6 235	13 119	6 879	9 039	9 548	3 464	12 701	5 386	3 701	7 960	2 495	82 577	67 266	63 199
Transfers and subsidies		184	285	65	872	290	98	258	358	154	181	–	31	2 775	2 874	2 972
Irrecoverable debts written off		744	744	1 131	744	744	1 131	744	1 131	744	744	744	1 131	10 473	10 944	11 436
Operational costs		5 881	4 277	6 865	8 649	5 080	3 769	3 236	5 235	3 057	2 607	1 822	1 549	52 026	54 006	56 330
Disposal of Fixed and Intangible Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**60 090**	**66 776**	**74 023**	**70 501**	**79 363**	**80 901**	**73 675**	**86 219**	**77 277**	**63 135**	**62 561**	**87 244**	**881 766**	**912 769**	**962 514**
Surplus/(Deficit)		**13 442**	**6 756**	**(490)**	**3 031**	**(5 831)**	**(7 368)**	**(143)**	**(12 686)**	**(3 744)**	**10 397**	**10 971**	**(13 711)**	**625**	**17 831**	**1 226**
Transfers and subsidies - capital (monetary allocations)		–	818	1 500	3 340	5 950	7 250	9 850	3 650	3 450	7 300	4 250	8 441	55 799	32 485	68 063
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**13 442**	**7 574**	**1 010**	**6 371**	**119**	**(118)**	**9 707**	**(9 036)**	**(294)**	**17 697**	**15 221**	**(5 269)**	**56 424**	**50 316**	**69 288**
Income Tax																
Surplus/(Deficit) after income tax		**13 442**	**7 574**	**1 010**	**6 371**	**119**	**(118)**	**9 707**	**(9 036)**	**(294)**	**17 697**	**15 221**	**(5 269)**	**56 424**	**50 316**	**69 288**
Share of Surplus/Deficit attributable to Joint Venture																
Share of Surplus/Deficit attributable to Minorities																
Surplus/(Deficit) attributable to municipality		**13 442**	**7 574**	**1 010**	**6 371**	**119**	**(118)**	**9 707**	**(9 036)**	**(294)**	**17 697**	**15 221**	**(5 269)**	**56 424**	**50 316**	**69 288**
Share of Surplus/Deficit attributable to Associate																
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit) for the year	1	**13 442**	**7 574**	**1 010**	**6 371**	**119**	**(118)**	**9 707**	**(9 036)**	**(294)**	**17 697**	**15 221**	**(5 269)**	**56 424**	**50 316**	**69 288**

Table SA26: - Budgeted monthly revenue and expenditure (municipal vote) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote																
Vote 01 - Office Of The Mm		1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	19 141	19 462	20 108
Vote 02 - Corporate Services		2 466	2 466	2 466	2 466	2 466	2 466	2 466	2 466	2 466	2 466	2 466	2 466	29 592	30 503	31 451
Vote 03 - Financial Services		16 084	16 084	16 084	16 084	16 084	16 084	16 084	16 084	16 084	16 084	16 084	16 084	193 005	200 077	210 953
Vote 04 - Community Services		11 028	11 028	11 028	11 028	11 028	11 028	11 028	11 028	11 028	11 028	11 028	11 029	132 341	118 419	166 074
Vote 05 - Technical Services		40 620	41 438	42 120	43 960	46 570	47 870	50 470	44 270	44 070	47 920	44 870	49 061	543 236	553 734	579 745
Vote 06 - Spatial Plannign & Environmental Management		1 740	1 740	1 740	1 740	1 740	1 740	1 740	1 740	1 740	1 740	1 740	1 740	20 875	40 891	23 471
Vote 07 - Health																
Vote 08 - Planning And Development																
Vote 09 - Environmental Protection																
Vote 10 - Electricity																
Vote 11 - Water Management																
Vote 12 - Waste Water Management																
Vote 13 - Waste Management																
Vote 14 - Road Transport																
Vote 15 - Other																
Total Revenue by Vote		**73 533**	**74 351**	**75 033**	**76 873**	**79 483**	**80 783**	**83 383**	**77 183**	**76 983**	**80 833**	**77 783**	**81 975**	**938 191**	**963 085**	**1 031 803**
Expenditure by Vote to be appropriated																
Vote 01 - Office Of The Mm		3 552	3 430	3 658	6 568	4 062	3 923	3 557	3 675	3 247	3 783	3 379	3 218	46 054	47 295	49 446
Vote 02 - Corporate Services		7 046	5 909	6 835	6 129	8 496	6 937	6 138	6 955	6 493	5 781	5 071	5 446	77 237	79 547	82 707
Vote 03 - Financial Services		5 042	3 839	4 597	3 912	5 679	4 466	3 863	4 333	4 326	3 959	3 251	3 364	50 632	56 292	55 197
Vote 04 - Community Services		10 231	12 322	17 284	12 604	14 280	17 995	11 319	17 957	13 093	11 376	16 051	11 644	166 156	153 353	158 249
Vote 05 - Technical Services		32 726	39 405	39 947	39 123	44 133	45 580	47 122	50 978	48 108	36 478	33 425	62 147	519 172	553 213	592 699
Vote 06 - Spatial Plannign & Environmental Management		1 492	1 871	1 701	2 166	2 714	2 000	1 675	2 321	2 010	1 758	1 383	1 425	22 517	23 069	24 217
Vote 07 - Health																
Vote 08 - Planning And Development																
Vote 09 - Environmental Protection																
Vote 10 - Electricity																
Vote 11 - Water Management																
Vote 12 - Waste Water Management																
Vote 13 - Waste Management																
Vote 14 - Road Transport																
Vote 15 - Other																
Total Expenditure by Vote		**60 090**	**66 776**	**74 023**	**70 501**	**79 363**	**80 901**	**73 675**	**86 219**	**77 277**	**63 135**	**62 561**	**87 244**	**881 766**	**912 769**	**962 514**
Surplus/(Deficit) before assoc.		**13 442**	**7 574**	**1 010**	**6 371**	**119**	**(118)**	**9 707**	**(9 036)**	**(294)**	**17 697**	**15 221**	**(5 269)**	**56 424**	**50 316**	**69 288**
Income Tax																
Share of Surplus/Deficit attributable to Minorities																
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit)	1	**13 442**	**7 574**	**1 010**	**6 371**	**119**	**(118)**	**9 707**	**(9 036)**	**(294)**	**17 697**	**15 221**	**(5 269)**	**56 424**	**50 316**	**69 288**

Table SA27: -Budgeted monthly revenue and expenditure (standard classification) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue - Functional																
Governance and administration		18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	216 336	224 041	235 901
Executive and council		1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	1 595	19 141	19 462	20 108
Finance and administration		16 433	16 433	16 433	16 433	16 433	16 433	16 433	16 433	16 433	16 433	16 433	16 433	197 195	204 579	215 793
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		13 506	13 506	13 506	13 506	13 506	13 506	13 506	13 506	13 506	13 506	13 506	13 507	162 077	149 086	197 710
Community and social services		1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	1 112	13 342	13 531	13 726
Sport and recreation		1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	16 447	17 189	17 964
Public safety		9 201	9 201	9 201	9 201	9 201	9 201	9 201	9 201	9 201	9 201	9 201	9 201	110 413	114 673	119 742
Housing		1 823	1 823	1 823	1 823	1 823	1 823	1 823	1 823	1 823	1 823	1 823	1 823	21 876	3 693	46 279
Health																
Economic and environmental services		1 798	2 616	3 298	4 138	5 498	5 298	5 098	3 598	3 698	3 598	4 298	5 698	48 638	55 600	25 186
Planning and development		1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	1 671	20 055	40 388	22 946
Road transport		59	877	1 559	2 399	3 759	3 559	3 359	1 859	1 959	1 859	2 559	3 959	27 764	14 709	1 715
Environmental protection		68	68	68	68	68	68	68	68	68	68	68	68	820	503	526
Trading services		40 200	40 200	40 200	41 200	42 450	43 950	46 750	42 050	41 750	45 700	41 950	44 741	511 139	534 359	573 006
Energy sources		24 184	24 184	24 184	24 184	24 184	24 184	24 184	24 184	24 184	24 184	24 184	24 184	290 203	322 199	349 337
Water management		6 840	6 840	6 840	6 840	8 090	8 590	8 390	8 690	8 390	9 340	8 590	8 222	95 666	90 903	88 962
Waste water management		4 454	4 454	4 454	5 454	5 454	6 454	9 454	4 454	4 454	7 454	4 454	7 613	68 603	61 716	61 229
Waste management		4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	56 667	59 541	73 478
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional		73 533	74 351	75 033	76 873	79 483	80 783	83 383	77 183	76 983	80 833	77 783	81 975	938 191	963 085	1 031 803
Expenditure - Functional																
Governance and administration		12 250	9 421	11 594	13 039	13 817	11 751	10 298	11 567	10 894	9 866	8 276	9 317	132 088	141 052	144 743
Executive and council		3 093	2 927	3 158	6 051	3 276	3 380	3 086	3 026	2 784	3 123	2 920	2 731	39 555	40 808	42 630
Finance and administration		8 969	6 286	8 223	6 775	10 217	8 174	7 021	8 211	7 921	6 400	5 168	6 397	89 763	97 565	99 299
Internal audit		188	208	214	212	324	196	191	329	189	343	188	189	2 770	2 679	2 814
Community and public safety		14 981	17 668	22 322	17 886	21 345	23 698	17 188	23 787	19 071	16 447	20 598	17 102	232 094	222 410	230 368
Community and social services		2 342	2 829	2 485	3 237	3 327	3 180	2 703	2 918	2 706	2 635	2 446	2 602	33 409	34 515	35 678
Sport and recreation		3 011	3 386	3 260	3 208	4 776	3 337	3 835	3 743	3 941	3 089	2 647	3 478	41 712	44 187	46 553
Public safety		9 418	11 229	11 092	11 228	12 541	11 558	10 358	11 564	12 139	10 473	10 020	10 738	132 358	137 134	142 812
Housing		210	224	5 485	213	700	5 624	292	5 562	286	250	5 485	285	24 615	6 574	5 324
Health																
Economic and environmental services		5 363	6 643	6 240	6 875	8 525	8 990	9 690	11 349	10 311	5 991	5 083	11 531	96 590	99 613	104 989
Planning and development		1 127	1 230	1 182	1 446	1 973	1 448	1 178	1 729	1 585	1 415	1 127	1 170	16 610	17 122	17 988
Road transport		3 724	4 687	4 411	4 607	5 630	6 774	7 901	8 922	8 150	4 029	3 485	9 876	72 195	74 659	78 771
Environmental protection		512	726	647	821	923	768	611	697	576	547	471	485	7 785	7 832	8 230
Trading services		27 373	32 835	33 708	32 498	35 396	36 331	36 332	39 303	36 878	30 718	28 548	49 224	419 144	447 770	480 414
Energy sources		20 204	21 641	21 458	21 630	22 288	23 236	22 510	23 605	22 716	21 313	20 314	24 019	264 931	284 618	306 724
Water management		2 276	4 292	5 538	4 339	4 754	4 793	5 113	5 833	5 334	4 009	3 337	5 717	55 333	58 451	63 462
Waste water management		2 569	3 587	3 518	3 331	3 965	4 965	4 750	5 231	4 735	2 860	2 621	6 035	48 169	50 853	53 209
Waste management		2 324	3 313	3 194	3 199	4 389	3 337	3 960	4 634	4 094	2 537	2 276	13 453	50 711	53 848	57 018
Other		124	210	159	204	281	130	168	213	123	113	57	69	1 851	1 924	2 001
Total Expenditure - Functional		60 090	66 776	74 023	70 501	79 364	80 901	73 675	86 219	77 277	63 135	62 561	87 243	881 766	912 769	962 514
Surplus/(Deficit) before assoc.		13 442	7 574	1 010	6 371	119	(118)	9 707	(9 036)	(294)	17 697	15 221	(5 268)	56 424	50 316	69 288
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit)	1	13 442	7 574	1 010	6 371	119	(118)	9 707	(9 036)	(294)	17 697	15 221	(5 268)	56 424	50 316	69 288

Table SA29: - Budgeted monthly capital expenditure (standard classification) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital Expenditure - Functional	1															
Governance and administration		125	125	1 253	1 248	2 600	2 085	525	3 125	1 125	1 125	1 125	1 324	15 781	12 854	2 264
Executive and council		–	–	8	4	164	–	–	–	–	–	–	–	176	–	–
Finance and administration		125	125	1 245	1 244	2 436	2 085	525	3 125	1 125	1 125	1 125	1 324	15 605	12 854	2 264
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		823	1 505	3 223	8 025	6 176	5 851	1 815	1 915	1 815	2 515	2 575	2 115	38 352	17 962	55 926
Community and social services		5	5	12	305	144	5	5	5	5	5	5	5	506	848	848
Sport and recreation		818	1 500	3 051	5 220	5 750	5 400	1 800	1 900	1 800	2 500	2 560	1 400	33 699	12 226	3 305
Public safety		–	–	10	2 350	282	446	10	10	10	10	10	710	3 848	4 688	5 966
Housing		–	–	150	150	–	–	–	–	–	–	–	–	300	200	45 808
Health																
Economic and environmental services		–	–	494	2 497	6 940	300	300	5 500	1 500	2 600	1 640	1 063	22 834	28 089	28 993
Planning and development		–	–	–	17	40	–	–	–	–	–	–	–	57	12	30
Road transport		–	–	494	2 480	6 900	300	300	5 500	1 500	2 600	1 600	1 000	22 674	27 337	27 893
Environmental protection		–	–	–	–	–	–	–	–	–	–	40	63	103	740	1 070
Trading services		1 000	1 030	3 170	10 374	8 800	12 550	8 790	10 020	17 030	12 100	11 454	2 050	98 368	81 816	84 515
Energy sources		–	–	230	2 454	2 700	2 450	4 050	5 070	7 130	4 700	3 202	1 550	33 536	26 856	26 558
Water management		–	–	840	4 020	3 250	3 050	3 590	4 250	4 700	6 700	4 332	–	34 732	37 613	24 600
Waste water management		1 000	1 030	2 100	3 900	2 850	6 750	1 150	700	5 200	700	3 859	500	29 739	17 037	20 460
Waste management		–	–	–	–	–	300	–	–	–	–	60	–	360	310	12 896
Other																
Total Capital Expenditure - Functional	2	1 947	2 659	8 140	22 144	24 515	20 785	11 429	20 559	21 469	18 339	16 793	6 552	175 335	140 720	171 697
Funded by:																
National Government		818	1 500	3 000	3 000	3 500	6 500	–	–	3 000	–	3 159	–	24 477	23 528	24 063
Provincial Government		–	–	340	2 950	3 750	3 350	3 650	3 450	4 300	4 250	3 882	1 400	31 322	8 957	44 000
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		818	1 500	3 340	5 950	7 250	9 850	3 650	3 450	7 300	4 250	7 041	1 400	55 799	32 485	68 063
Borrowing		1 000	1 000	2 000	1 400	8 300	1 200	750	6 100	2 700	3 200	1 300	1 050	30 000	70 000	34 600
Internally generated funds		132	162	2 803	14 797	8 968	9 738	7 032	11 012	11 472	10 892	8 455	4 105	89 571	38 333	69 789
Total Capital Funding		1 950	2 662	8 143	22 147	24 518	20 788	11 432	20 562	21 472	18 342	16 796	6 555	175 370	140 818	172 452

Table SA30: - Budgeted monthly cash flow – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Cash Receipts By Source													1		
Property rates	12 793	12 793	12 793	12 793	12 793	12 793	12 793	12 793	12 793	12 793	12 793	12 794	153 522	161 807	170 540
Service charges - electricity revenue	24 415	24 415	24 415	24 415	24 415	24 415	24 415	24 415	24 415	24 415	24 415	24 415	292 985	317 667	344 529
Service charges - water revenue	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	5 500	65 996	68 705	71 536
Service charges - sanitation revenue	3 468	3 468	3 468	3 468	3 468	3 468	3 468	3 468	3 468	3 468	3 468	3 468	41 621	43 166	44 782
Service charges - refuse revenue	3 234	3 234	3 234	3 234	3 234	3 234	3 234	3 234	3 234	3 234	3 234	3 234	38 809	40 555	42 380
Rental of facilities and equipment	426	426	426	426	426	426	426	426	426	426	426	426	5 115	5 435	5 775
Interest earned - external investments	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	2 648	31 781	30 607	32 433
Interest earned - outstanding debtors	26	26	26	26	26	26	26	26	26	26	26	26	309	363	423
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	1 911	22 926	23 950	25 019
Licences and permits	224	224	224	224	224	224	224	224	224	224	224	224	2 692	2 814	2 940
Agency services	324	324	324	324	324	324	324	324	324	324	324	324	3 884	4 012	4 144
Transfers and Subsidies - Operational	5 925	5 925	15 695	5 925	15 695	5 925	5 925	15 695	5 925	5 925	15 695	5 925	110 181	93 809	94 168
Other revenue	34 661	34 661	34 661	34 661	34 661	34 661	34 661	34 661	34 661	34 661	34 661	34 661	415 929	400 577	516 749
Cash Receipts by Source	**95 556**	**95 556**	**105 325**	**95 556**	**105 325**	**95 556**	**95 556**	**105 325**	**95 556**	**95 556**	**105 325**	**95 557**	**1 185 749**	**1 193 466**	**1 355 420**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	13 950	–	13 950	–	–	13 950	–	–	13 950	–	55 799	32 485	68 063
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	667	667	667	667	667	667	667	667	667	667	667	667	8 000	28 000	10 000
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	20 000	20 000	70 000	34 600
Increase (decrease) in consumer deposits	141	141	141	141	141	141	141	141	141	141	141	141	1 690	1 792	1 899
Vat Control (receipts)	(87)	(87)	(87)	(87)	(87)	(87)	(87)	(87)	(87)	(87)	(87)	(87)	(1 039)	(1 101)	(1 167)
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments															
Insurance Refund - Capital															
Interest on Short Term Investment (Greater then 90 days) and Long Term Investments															
Total Cash Receipts by Source	**96 277**	**96 277**	**119 996**	**96 277**	**119 996**	**96 277**	**96 277**	**119 996**	**96 277**	**96 277**	**119 996**	**116 278**	**1 270 199**	**1 324 642**	**1 468 815**
Cash Payments by Type															
Employee related costs	21 752	21 752	21 752	21 752	31 530	27 542	21 752	21 752	21 752	25 636	21 752	21 751	280 472	293 013	308 140
Remuneration of councillors	878	878	878	878	878	878	878	878	878	878	878	878	10 537	10 969	11 418
Finance charges	(777)	(777)	(777)	(777)	(777)	6 280	(777)	(777)	(777)	(777)	(777)	15 604	14 115	14 061	18 938
Bulk purchases - Electricity	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	18 585	223 018	240 257	258 829
	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Acquisition inventory - water and other inventory	2 329	6 333	3 940	4 455	5 531	4 357	3 679	4 253	5 394	3 116	3 134	3 116	49 636	51 434	53 105
Contracted services	2 050	6 235	13 119	6 879	9 039	9 548	3 464	12 701	5 386	3 701	7 960	2 495	82 577	67 258	63 191
Transfers and subsidies - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - other	217	289	91	882	239	90	253	382	160	107	33	33	2 775	2 874	2 972
Other expenditure	22 156	20 542	23 130	24 914	21 344	20 044	19 511	21 500	19 332	18 882	18 097	17 824	247 277	216 177	251 833
Cash Payments by Type	**67 190**	**73 836**	**80 718**	**77 567**	**86 369**	**87 324**	**67 345**	**79 273**	**70 710**	**70 128**	**69 661**	**80 286**	**910 407**	**896 044**	**968 426**
Other Cash Flows/Payments by Type															
Capital assets	1 950	2 662	8 143	22 147	24 518	20 788	11 432	20 562	21 472	18 342	16 796	32 861	201 675	161 941	198 319
Retention (Capital)	487	487	487	487	487	487	487	487	487	487	487	487	5 850	6 200	6 573
Repayment of borrowing	1 826	1 826	1 826	1 826	1 826	1 826	1 826	1 826	1 826	1 826	1 826	1 826	21 914	22 285	28 761
Other Cash Flows/Payments	(56)	(56)	(56)	(56)	(56)	(56)	(56)	(56)	(56)	(56)	(56)	(57)	(678)	(718)	(762)
Total Cash Payments by Type	**71 397**	**78 756**	**91 118**	**101 971**	**113 144**	**110 369**	**81 035**	**102 092**	**94 440**	**90 727**	**88 714**	**115 404**	**1 139 168**	**1 085 751**	**1 201 317**
NET INCREASE/(DECREASE) IN CASH HELD	**24 879**	**17 521**	**28 878**	**(5 695)**	**6 852**	**(14 093)**	**15 242**	**17 904**	**1 837**	**5 550**	**31 282**	**874**	**131 031**	**238 890**	**267 498**
Cash/cash equivalents at the month/year begin:	396 013	420 893	438 413	467 292	461 597	468 449	454 356	469 598	487 502	489 339	494 889	526 171	396 013	375 314	394 788
Cash/cash equivalents at the month/year end:	420 893	438 413	467 292	461 597	468 449	454 356	469 598	487 502	489 339	494 889	526 171	527 045	527 045	614 205	662 286

2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

Table SA32: (NT – supporting tables)

WC042 Hessequa - Supporting Table SA32 List of external mechanisms					
External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
RURAL METRO EMERGENCY MANAGEMENT SERVIC	yrs	3	THE PROVISIONING AND RENDERING OF FIRE AND	31/12/2028	12 536
BUSINESS CONNEXION (PTY) Ltd	yrs	3	FINANCIAL SOFTWARE MAINTENANCE	30/06/2028	4 697
AYANDA MBANGA COMMUNICATIONS (PTY) LTD	yrs	3	PROVISIONING OF ADVERTISING AND TRANSLATION	30/09/2026	3 183
METSI CHEM IKAPA (PTY) LTD	yrs	3	THE SUPPLY AND DELIVERY OF WATER TREATMENT	30/09/2026	7 554
ADVANCE CALL (PTY) LTD	yrs	3	PROVISION OF AN ANTI-FRAUD HOTLINE FOR A PER	10/11/2026	955
VARIOUS SERVICE PROVIDERS (HES-CORP 09/2223)	yrs	3	APPOINTMENT OF SERVICE PROVIDERS TO PROVID	31/10/2026	1 935
WASTEWANT PLASTICS (PTY) LTD	yrs	3	THE SUPPLY AND DELIVERY OF REFUSE BAGS FOR	31/10/2026	1 152
COLLABORATIVE IT SERVICES	yrs	3	RENEWAL - NUTANIX SOFTWARE 3 YEAR	26/11/2026	1 282
SIRITI ENTERPRISE (PTY) LTD	yrs	3	THE SUPPLY AND DELIVERY OF PREFABRICATED C	31/01/2027	9 371
CAB HOLDINGS PTY LTD	yrs	3	PRINTING AND DISTRIBUTION OF MONTHLY MUNICI	30/06/2027	2 413
PIENAAR BROTHERS (PTY) LTD	yrs	3	SUPPLY AND DELIVERY OF PROTECTIVE CLOTHING	30/06/2027	5 833
EDEN FM	yrs	3	REDIO COMMUNICATION SERVICES FOR THE PERIO	30/06/2027	264
IGNITE ADVISORY SERVICES	yrs	3	THE PROVISION OF A PERFORMANCE INFORMATION	30/06/2027	2 582
RIAAN JORDAAN MARKETING (PTY) LTD	yrs	3	APPOINTMENT OF A SERVICE PROVIDER TO HOST A	08/05/2027	245
COMMUNITY ANIMAL RESCUE SOCIETY (CARS)	mths	35	THE APPOINTMENT OF THE SERVICE PROVIDER FO	30/06/2027	280
MEMOTEK TRADING CC	yrs	3	SUPPLY AND DELIVERY OF VERTICAL WATER TANKS	30/08/2027	1 107
PLATINUM SUPPLIERS (PTY) LTD.	yrs	3	SUPPLY AND DELIVERY OF PRINTING PAPER AND B	31/01/2025	3 430
ERIC BOUWER FAMILIE TRUST	yrs	3	PROPOSALS FOR THE LEASING OF OFFICE SPACE I	30/07/2027	371
BUSINESS ENGINEERING (COLLAB)	yrs	3	THE APPOINTMENT OF BUSINESS ENGINEERING FO	30/06/2027	1 931
PAYDAY SOFTWARE SYSTEMS	yrs	3	THE APPOINTMENT OF PAYDAY SOFTWARE SYSTEM	30/06/2028	1 316
THE PROVISION OF ACCOUNTING SUPPORT SERVIC	yrs	3	DUCHARME ASSET MANAGEMENT AND ACCOUNTIN	30/06/2028	5 668
VARIOUS SERVICE PROVIDERS (HES-TECH 03/2425)	yrs	3	THE SUPPLY AND DELIVERY OF HERBICIDES FOR A	30/04/2028	1 396
MICROSOFT EA	yrs	3	SOFTWARE LICENSE AGREEMENT	30/06/2028	6 316
HESSEQUA TACTICAL FIRST RESPONDERS (Pty)(Ltd	yrs	3	THE PROVISION OF SECURITY PERSONNEL, INSTAL	30/09/2028	2 900
VARIOUS SERVICE PROVIDERS (HES-CORP 04-2425	yrs	3	THE PROVISION OF GATE GUARD SERVICES AT PRE	30/06/2028	729
VARIOUS SERVICE PROVIDERS (HES-CORP 05-2425	yrs	3	THE PROVISION OF CLEANING SERVICES AT PREEK	30/06/2028	3 076
VARIOUS SERVICE PROVIDERS (HES-TECH 17/2425)	yrs	3	CONSTRUCTION HEALTH & SAFETY SERVICES FOR	30/06/2028	

2.14 CAPITAL EXPENDITURE DETAILS

The following three tables present details of the municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table SA 34a: - Capital expenditure on new assets by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		14 903	19 610	155 377	97 259	94 147	94 147	36 694	42 387	85 657
Roads Infrastructure		967	115	814	3 614	3 612	3 612	300	2 640	14 250
Roads		847	–	684	3 414	3 414	3 414	–	2 090	14 000
Road Furniture		120	115	130	200	198	198	300	550	250
Storm water Infrastructure		–	–	–	2 000	4 122	4 122	2 200	1 000	2 000
Drainage Collection		–	–	–	2 000	4 122	4 122	2 200	1 000	2 000
Electrical Infrastructure		11 215	9 963	143 515	61 408	61 283	61 283	5 772	7 500	9 150
Power Plants		–	2 212	143 185	59 500	59 500	59 500	2 500	2 000	–
HV Substations		–	400	–	620	585	585	–	–	–
HV Transmission Conductors		3 670	3 332	–	488	398	398	250	4 500	4 000
MV Substations		549	–	–	800	800	800	650	800	1 650
MV Networks		4 429	2 533	–	–	–	–	–	–	3 500
LV Networks		2 568	1 486	330	–	–	–	2 372	200	–
Water Supply Infrastructure		2 214	3 390	4 913	14 914	10 678	10 678	20 882	21 450	25 250
Boreholes		1 000	2 491	2 547	1 500	9 575	9 575	3 000	1 250	2 250
Reservoirs		506	–	–	5 000	500	500	4 000	10 000	5 000
Water Treatment Works		–	–	–	7 800	–	–	13 582	10 000	7 000
Distribution		708	900	2 366	614	603	603	300	200	11 000
Sanitation Infrastructure		250	6 062	5 865	11 914	11 314	11 314	6 500	9 437	22 160
Pump Station		–	–	–	7 000	6 600	6 600	3 000	–	–
Reticulation		250	6 062	5 865	4 914	4 714	4 714	3 500	9 437	17 160
Waste Water Treatment Works		–	–	–	–	–	–	–	–	5 000
Solid Waste Infrastructure		52	43	129	280	280	280	–	60	12 646
Landfill Sites		–	–	–	–	–	–	–	–	12 576
Waste Drop-off Points		52	43	129	280	280	280	–	60	70
Information and Communication Infrastructure		205	37	142	3 130	2 858	2 858	1 040	300	200
Core Layers		205	37	142	2 930	2 763	2 763	1 040	100	–
Distribution Layers		–	–	–	200	95	95	–	200	200

Table SA 34a: - Capital expenditure on new assets by asset class – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on new assets by Asset Class/Sub-class										
Community Assets		**9 237**	**2 929**	**1 241**	**4 152**	**7 425**	**7 425**	**13 078**	**990**	**304**
Community Facilities		1 403	1 593	1 181	2 502	2 055	2 055	500	50	–
Centres		–	–	8	–	–	–	–	–	–
Museums		–	98	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	60	52	52	–	50	–
Parks		–	–	30	–	–	–	–	–	–
Public Open Space		–	1 251	847	1 452	1 453	1 453	500	–	–
Nature Reserves		–	48	296	80	80	80	–	–	–
Public Ablution Facilities		–	195	–	100	100	100	–	–	–
Stalls		1 403	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	810	370	370	–	–	–
Sport and Recreation Facilities		7 834	1 336	60	1 650	5 370	5 370	12 578	940	304
Outdoor Facilities		7 834	1 336	60	1 650	5 370	5 370	12 578	940	304
Heritage assets		–	–	–	–	–	–	–	–	30
Works of Art		–	–	–	–	–	–	–	–	30
Other assets		**65**	**–**	**4**	**8 000**	**–**	**–**	**10 000**	**10 000**	**1 830**
Operational Buildings		65	–	4	8 000	–	–	10 000	10 000	30
Municipal Offices		65	–	4	8 000	–	–	10 000	10 000	30
Housing		–	–	–	–	–	–	–	–	1 800
Social Housing		–	–	–	–	–	–	–	–	1 800
Computer Equipment		717	852	694	1 605	1 835	1 835	784	373	–
Computer Equipment		717	852	694	1 605	1 835	1 835	784	373	–
Furniture and Office Equipment		1 133	940	638	891	983	983	849	611	490
Furniture and Office Equipment		1 133	940	638	891	983	983	849	611	490
Machinery and Equipment		5 106	7 934	5 271	6 943	6 908	6 908	2 883	2 254	5 622
Machinery and Equipment		5 106	7 934	5 271	6 943	6 908	6 908	2 883	2 254	5 622
Transport Assets		5 796	5 536	8 958	12 600	15 477	15 477	9 230	4 730	7 150
Transport Assets		5 796	5 536	8 958	12 600	15 477	15 477	9 230	4 730	7 150
Total Capital Expenditure on new assets	1	**36 957**	**37 801**	**172 185**	**131 449**	**126 774**	**126 774**	**73 519**	**61 345**	**101 083**

Table SA34b: - Capital expenditure on the renewal of existing assets by asset class – (NT supporting tables)

WC042 Hessequa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		4 027	7 543	5 624	6 130	7 351	7 351	17 250	14 500	300
Roads Infrastructure		–	1 637	500	–	–	–	–	–	–
Road Structures		–	1 502	500	–	–	–	–	–	–
Road Furniture		–	135	–	–	–	–	–	–	–
Electrical Infrastructure		1 827	5 100	–	3 900	3 741	3 741	8 250	3 700	–
MV Switching Stations		–	3 000	–	–	–	–	–	–	–
MV Networks		1 300	2 100	–	3 900	3 741	3 741	4 700	2 000	–
LV Networks		527	–	–	–	–	–	3 550	1 700	–
Water Supply Infrastructure		1 500	–	4 142	500	500	500	7 500	8 500	300
Reservoirs		1 000	–	–	–	–	–	–	4 000	–
Pump Stations		–	–	638	–	–	–	1 000	300	300
Water Treatment Works		–	–	1 557	500	500	500	1 000	200	–
Distribution		500	–	1 947	–	–	–	5 500	4 000	–
Sanitation Infrastructure		700	500	982	1 730	3 109	3 109	1 500	2 300	–
Pump Station		–	–	414	500	500	500	1 000	1 000	–
Waste Water Treatment Works		700	500	567	1 230	2 609	2 609	500	1 300	–
Information and Communication Infrastructure		–	306	–	–	–	–	–	–	–
Distribution Layers		–	306	–	–	–	–	–	–	–
Community Assets		223	4 580	918	930	925	925	4 900	2 600	3 350
Community Facilities		223	451	127	680	675	675	2 600	500	2 500
Halls		120	–	–	–	–	–	–	–	–
Crèches		–	40	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	199	–	–	–	–	–	–	–
Public Open Space		104	162	50	630	627	627	2 600	300	2 300
Nature Reserves		–	50	77	50	48	48	–	–	–
Markets		–	–	–	–	–	–	–	200	200
Sport and Recreation Facilities		–	4 129	791	250	250	250	2 300	2 100	850
Indoor Facilities		–	–	–	–	–	–	–	100	500
Outdoor Facilities		–	4 129	791	250	250	250	2 300	2 000	350
Computer Equipment		–	–	–	–	–	–	48	–	120
Computer Equipment		–	–	–	–	–	–	48	–	120
Furniture and Office Equipment		–	–	–	88	79	79	544	100	203
Furniture and Office Equipment		–	–	–	88	79	79	544	100	203
Machinery and Equipment		–	–	125	–	–	–	200	–	–
Machinery and Equipment		–	–	125	–	–	–	200	–	–
Total Capital Expenditure on renewal of existing asset	1	4 250	12 123	6 667	7 148	8 355	8 355	22 942	17 200	3 973
Renewal of Existing Assets as % of total capex		5.1%	9.8%	2.8%	3.8%	4.6%	4.6%	13.1%	12.2%	2.3%
Renewal of Existing Assets as % of deprecn"		9.8%	28.5%	15.1%	13.7%	16.0%	16.0%	42.1%	28.2%	6.0%

Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		41 146	71 278	55 996	42 851	40 578	40 578	76 629	59 049	62 826
Roads Infrastructure		22 706	43 232	42 537	24 651	27 698	27 698	34 240	31 250	21 548
Roads		22 706	43 232	42 537	24 621	27 671	27 671	34 240	16 250	21 548
Road Furniture		–	–	–	30	27	27	–	15 000	–
Storm water Infrastructure		–	–	–	–	–	–	1 500	1 000	2 000
Storm water Conveyance		–	–	–	–	–	–	1 500	1 000	2 000
Electrical Infrastructure		5 119	7 898	6 248	10 300	8 980	8 980	18 200	14 136	13 278
HV Substations		198	–	–	2 200	1 350	1 350	5 200	500	–
HV Transmission Conductors		49	–	–	–	–	–	1 000	–	–
MV Switching Stations		–	1 546	–	–	–	–	–	–	–
MV Networks		4 872	6 051	6 248	8 100	7 630	7 630	12 000	13 636	13 278
LV Networks		–	300	–	–	–	–	–	–	–
Water Supply Infrastructure		3 053	12 390	5 441	3 900	3 900	3 900	3 300	7 463	18 000
Boreholes		–	–	–	–	–	–	500	–	–
Water Treatment Works		–	7 217	500	1 000	1 000	1 000	800	–	–
Bulk Mains		–	2 656	–	–	–	–	–	2 000	6 000
Distribution		3 053	2 516	4 941	2 900	2 900	2 900	2 000	5 463	12 000
Sanitation Infrastructure		10 268	7 758	1 770	4 000	–	–	19 389	5 200	8 000
Pump Station		–	–	1 770	–	–	–	500	2 500	7 000
Reticulation		4 710	1 214	–	4 000	–	–	17 159	2 500	–
Waste Water Treatment Works		5 558	6 544	–	–	–	–	1 000	–	1 000
Toilet Facilities		–	–	–	–	–	–	730	200	–
Community Assets		1 595	1 187	1 722	5 280	5 460	5 460	780	2 775	4 170
Community Facilities		1 185	679	407	1 080	1 490	1 490	260	2 245	3 270
Centres		–	242	173	550	602	602	–	–	870
Crèches		–	300	–	–	–	–	–	65	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	500	1 000
Testing Stations		–	–	–	–	–	–	–	800	800
Libraries		73	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		587	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	500	–
Public Open Space		331	47	29	280	386	386	230	300	300
Nature Reserves		–	–	55	–	–	–	30	80	50
Public Ablution Facilities		194	91	150	250	214	214	–	–	–
Markets		–	–	–	–	289	289	–	–	250
Sport and Recreation Facilities		410	507	1 315	4 200	3 970	3 970	520	530	900
Indoor Facilities		60	59	–	–	–	–	–	–	–
Outdoor Facilities		350	448	1 315	4 200	3 970	3 970	520	530	900
Investment properties		–	–	–	–	350	350	–	–	–
Revenue Generating		–	–	–	–	350	350	–	–	–
Unimproved Property		–	–	–	–	350	350	–	–	–
Other assets		89	842	424	900	861	861	1 500	450	400
Operational Buildings		89	842	424	900	861	861	1 500	450	400
Municipal Offices		89	842	195	300	314	314	1 500	450	400
Workshops		–	–	229	300	247	247	–	–	–
Stores		–	–	–	300	300	300	–	–	–
Furniture and Office Equipment		112	–	–	–	–	–	–	–	–
Furniture and Office Equipment		112	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	146	–	–	–	–	–	–
Machinery and Equipment		–	–	146	–	–	–	–	–	–
Total Capital Expenditure on upgrading of existing assets	1	42 942	73 307	58 287	49 031	47 249	47 249	78 909	62 274	67 396
Upgrading of Existing Assets as % of total capex		51.0%	59.5%	24.6%	26.1%	25.9%	25.9%	45.0%	44.2%	39.1%
Upgrading of Existing Assets as % of deprecn"		98.9%	172.1%	131.7%	94.0%	90.5%	90.5%	144.6%	102.1%	102.6%

Table SA34c: - Repairs and maintenance expenditure by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		**70 449**	**79 733**	**87 017**	**92 991**	**93 250**	**93 250**	**98 309**	**103 106**	**108 201**
Roads Infrastructure		22 786	26 050	27 221	32 074	31 987	31 987	32 746	34 390	36 227
Roads		22 255	25 737	26 442	31 468	31 382	31 382	31 994	33 611	35 423
Road Furniture		532	313	779	606	606	606	752	779	804
Storm water Infrastructure		156	158	303	300	140	140	260	265	270
Storm water Conveyance		156	158	303	300	140	140	260	265	270
Electrical Infrastructure		16 080	18 429	20 564	22 212	22 103	22 103	25 040	26 110	27 243
Power Plants		385	1 210	1 753	1 639	1 391	1 391	1 938	2 024	2 093
MV Networks		15 388	16 867	18 336	20 004	20 162	20 162	22 514	23 471	24 516
LV Networks		306	352	476	569	550	550	588	614	634
Water Supply Infrastructure		14 671	17 204	18 887	18 385	18 523	18 523	19 622	20 629	21 649
Pump Stations		681	1 243	1 812	1 680	1 527	1 527	1 736	1 814	1 874
Water Treatment Works		527	1 540	532	337	337	337	348	364	376
Distribution		13 462	14 421	16 543	16 368	16 659	16 659	17 538	18 451	19 399
Sanitation Infrastructure		13 918	14 678	17 022	16 308	16 791	16 791	17 452	18 354	19 279
Pump Station		1 758	2 072	3 266	1 431	1 929	1 929	1 478	1 545	1 596
Waste Water Treatment Works		11 982	12 509	13 663	14 760	14 729	14 729	15 854	16 684	17 553
Toilet Facilities		178	97	93	116	133	133	120	126	130
Solid Waste Infrastructure		2 839	3 213	3 019	3 712	3 705	3 705	3 190	3 357	3 534
Waste Processing Facilities		2 839	3 213	3 019	3 712	3 705	3 705	3 190	3 357	3 534
Community Assets		**10 429**	**11 482**	**12 587**	**14 409**	**13 811**	**13 811**	**15 469**	**16 086**	**16 304**
Community Facilities		2 739	3 318	3 256	4 629	3 961	3 961	4 542	4 614	4 264
Halls		617	1 172	869	913	952	952	826	856	887
Testing Stations		941	1 189	1 481	1 697	1 079	1 079	1 772	1 866	1 963
Museums		23	27	29	37	37	37	38	39	41
Libraries		262	56	20	807	772	772	658	544	–
Cemeteries/Crematoria		749	748	733	964	959	959	1 030	1 084	1 141
Parks		27	16	–	–	–	–	–	–	–
Public Open Space		–	32	25	100	1	1	103	107	110
Nature Reserves		119	77	98	111	161	161	114	118	122
Sport and Recreation Facilities		7 690	8 163	9 331	9 780	9 850	9 850	10 927	11 471	12 041
Indoor Facilities		6 884	7 583	8 732	9 104	9 121	9 121	10 178	10 684	11 213
Outdoor Facilities		805	581	600	676	729	729	749	787	827
Other assets		**2 865**	**3 310**	**3 740**	**3 712**	**3 952**	**3 952**	**3 945**	**4 108**	**4 290**
Operational Buildings		2 861	3 292	3 708	3 712	3 952	3 952	3 945	4 108	4 290
Municipal Offices		2 665	3 201	3 628	3 699	3 945	3 945	3 901	4 094	4 275
Workshops		112	58	79	–	–	–	–	–	–
Stores		84	34	0	13	7	7	14	14	15
Housing		4	18	32	–	–	–	–	–	–
Social Housing		4	18	32	–	–	–	–	–	–
Computer Equipment		2 711	2 767	2 875	3 884	3 862	3 862	3 975	4 258	4 269
Computer Equipment		2 711	2 767	2 875	3 884	3 862	3 862	3 975	4 258	4 269
Furniture and Office Equipment		290	213	220	594	457	457	658	673	696
Furniture and Office Equipment		290	213	220	594	457	457	658	673	696
Machinery and Equipment		3 104	3 229	5 102	3 484	3 946	3 946	2 866	2 963	3 061
Machinery and Equipment		3 104	3 229	5 102	3 484	3 946	3 946	2 866	2 963	3 061
Transport Assets		4 632	7 697	8 095	5 135	11 979	11 979	6 465	6 678	6 898
Transport Assets		4 632	7 697	8 095	5 135	11 979	11 979	6 465	6 678	6 898
Total Repairs and Maintenance Expenditure	1	**94 481**	**108 432**	**119 637**	**124 209**	**131 257**	**131 257**	**131 687**	**137 872**	**143 720**
R&M as a % of PPE & Investment Property		*8.4%*	*9.4%*	*9.7%*	*8.5%*	*9.0%*	*9.0%*	*8.4%*	*8.4%*	*7.8%*
R&M as % Operating Expenditure		*16.9%*	*17.9%*	*17.4%*	*15.4%*	*15.7%*	*15.7%*	*29.0%*	*15.6%*	*15.7%*

Table SA35 - Future financial implications of the capital budget – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2026/27 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Present value
Capital expenditure	1							
Vote 01 - Office Of The Mm		181	–	–				
Vote 02 - Corporate Services		3 919	1 560	3 907				
Vote 03 - Financial Services		510	458	50				
Vote 04 - Community Services		4 547	5 434	52 531				
Vote 05 - Technical Services		166 023	132 516	114 110				
Vote 06 - Spatial Plannign & Environmental Management		190	850	1 855				
Vote 07 - Health		–	–	–				
Vote 08 - Planning And Development		–	–	–				
Vote 09 - Environmental Protection		–	–	–				
Vote 10 - Electricity		–	–	–				
Vote 11 - Water Management		–	–	–				
Vote 12 - Waste Water Management		–	–	–				
Vote 13 - Waste Management		–	–	–				
Vote 14 - Road Transport		–	–	–				
Vote 15 - Other		–	–	–				
List entity summary if applicable								
Total Capital Expenditure		**175 370**	**140 818**	**172 452**	**–**	**–**	**–**	**–**
Future operational costs by vote	2							
Vote 01 - Office Of The Mm								
Vote 02 - Corporate Services								
Vote 03 - Financial Services								
Vote 04 - Community Services								
Vote 05 - Technical Services								
Vote 06 - Spatial Plannign & Environmental Management								
Vote 07 - Health								
Vote 08 - Planning And Development								
Vote 09 - Environmental Protection								
Vote 10 - Electricity								
Vote 11 - Water Management								
Vote 12 - Waste Water Management								
Vote 13 - Waste Management								
Vote 14 - Road Transport								
Vote 15 - Other								
List entity summary if applicable								
Total future operational costs		–	–	–	–	–	–	–
Future revenue by source	3							
Exchange Revenue		82 075	64 170	66 001				
Service charges - Electricity		276 282	300 678	327 228				
Service charges - Water		61 386	64 148	67 035				
Service charges - Waste Water Management		34 195	35 734	37 342				
Service charges - Waste Management		39 599	41 381	43 243				
Agency services		3 884	4 012	4 144				
List other revenues sources if applicable		440 769	452 962	486 810				
List entity summary if applicable								
Total future revenue		938 191	963 085	1 031 803	–	–	–	–
Net Financial Implications		**(762 821)**	**(822 267)**	**(859 351)**	**–**	**–**	**–**	**–**

2.15 CAPITAL BUDGET 2026/2027

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
1	60056473520IFAE4ZZWM	STAIRS & WHEELCHAIR RAMPS (HESSEQUA)	HQ	H/Q	CRR	200 000	-	-
2	62106473520IFQZ3ZZ01	DEVELOPMENT TUIN OP DIE B	1	S/B	CRR	30 000	-	-
3	62056473520IFG01ZZ08	UPGRADE OF PLAYPARKS - H	8	R/D	CRR	300 000	-	-
4	70106473520IFARBZZ13	FENCING OF RIVERSDALE WWTW - R/D	6,7,8	R/D	CRR	300 000	-	-
5	70106473520IFARCZZWM	FENCING OF PUMPSTATIONS - HQ	HQ	H/Q	CRR	300 000	300 000	300 000
6	52106473520IFANVZZ01	FENCING HOUSING PROJECT - MHFN	1	S/B	CRR	300 000	-	-
7	60056456020IFG02ZZ03	Environmental and Info Signage Material Beaches and Public places- H/Q	3	S/B	CRR	50 000	50 000	50 000
8	61106473520IFG03ZZ13	Cremation walls- H/Q	6,7,8	R/D	CRR	-	50 000	-
9	26106103020IFG04ZZ07	TOURISM PUBLIC ART PROGRAMMES	7	R/D	CRR	-	-	30 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
10	26106473520IFG05ZZ03	UPGRADING OF TOURISM FACILITIES JFT	3	J/F	CRR	5 000	10 000	10 000
11	26106473520IFG06ZZ01	UPGRADING OF TOURISM FACILITIES SB	1	S/B	CRR	5 000	10 000	10 000
12	26106473520IFG07ZZ01	UPGRADING OF TOURISM FACILITIES GM	1	G/M	CRR	5 000	10 000	10 000
13	26106473520IFG08ZZ04	UPGRADING OF TOURISM FACILITIES WS	4	W/S	CRR	5 000	10 000	10 000
14	26106473520IFG09ZZ07	UPGRADING OF TOURISM FACILITIES RD	7	R/D	CRR	5 000	10 000	5 000
15	26106473520IFG10ZZ08	UPGRADING OF TOURISM FACILITIES RD	8	R/D	CRR	2 500	15 000	2 500
16	26106473520IFG11ZZ09	UPGRADING OF TOURISM FACILITIES HB	9	H/B	CRR	2 500	15 000	2 500
17	35406472420IFAYBZZ04	PAVING DE DUINE COMMUNITY HALL	4	W/S	CRR	-	90 000	-
18	65106473520IFG12ZZ01	FENCING OF ELLENSRUST CARAVAN PARK	1	S/B	CRR			500 000

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
19	65256472420IFG13ZZ01	CREATING A BRIDGE WITH STEPS THAT WILL BE WHEELCHAIR FRIENDLY AT PREEKSTOEL CAMP	1	S/B	CRR			300 000
20	26106473520IFG14ZZ07	RETRACTABLE SECURITY GATE - TOURISM	7	R/D	CRR			4 000
21	26106460020IFG15ZZ07	BROCHURE WALL DISPLAY RACK - TOURISM	7	R/D	CRR			2 500
22	60056473520IFG16ZZ03	Upgrading of Goukou Jetty/Slipway	3	S/B	CRR			600 000
23	60056473520IFG17ZZ07	FENCING BUSINESS HUB KWANOKUTHULA	7	R/D	CRR	-		150 000
24	60206473520IFG18ZZ02	OUTDOOR GYMNASIUM ALBERTINIA	2	A/B	CRR		80 000	
25	60206472420IFG19ZZ02	Illuminated Advertising/ welcome structure for Albertinia	2	A/B	CRR		100 000	
26	60056449420IFG20ZZ06	Upgrading of Ablution Facilities for Staff- Riversdale	6	R/D	CRR	130 000		
27	60206449420IFG21ZZ02	Upgrading of Ablution Facilities for Staff- Albertinia	2	A/B	CRR	330 000		

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
28	60256449420IFG22ZZ01	Upgrading of Ablution Facilities for Staff- Gouritsmond	1	G/M	CRR	100 000		
29	60106449420IFG23ZZ01	Upgrading of Ablution Facilities for Staff- Stilbaai	1	S/B	CRR	130 000		
30	60156449420IFG24ZZ09	Upgrading of Ablution Facilities for Staff- Heidelberg	9	H/B	CRR	40 000		
31	60956473520IFAYCZZ04	FENCING GROENIE DIE DRAKIE	4	S/R	CRR	-	65 000	-
		Community Facilities Total				**2 240 000**	**815 000**	**1 986 500**
32	40106470020IFLA8ZZHO	3 X PREPAID TOKEN PRINTER	HQ	H/Q	CRR	9 500	10 000	-
33	40106470020IFLD3ZZHO	3 X RECIEPT PRINTER - INC	HQ	H/Q	CRR	8 000	8 000	-
34	33106470020IFARRZZWM	REPLACEMENT OF LAPTOPS LIBRARY	HQ	H/Q	CRR	-	80 000	-
35	50106470020IFARTZZWM	REPLACEMENT OF LAPTOPS COMMUNITY SERVICES	HQ	H/Q	CRR	69 000	-	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
36	20106470020IFARSZZHO	REPLACEMENT OF LAPTOPS MM	HQ	H/Q	CRR	30 000	-	-
37	69106470020IFARUZZWM	REPLACEMENT OF LAPTOPS - TECHNICAL	HQ	H/Q	CRR	200 000	-	-
38	40106470020IFARVZZWM	REPLACEMENT OF LAPTOPS - FINANCE	HQ	H/Q	CRR	115 000	-	-
39	31106470020IFARWZZHO	REPLACEMENT OF LAPTOPS - CORPORATE	HQ	H/Q	CRR	92 000	-	-
40	80106470020IFARXZZHO	REPLACEMENT OF LAPTOPS - PLANNING	HQ	H/Q	CRR	40 000	-	-
41	40106470020IFLA7ZZHO	2 X Desktop computers - online vending - Income - Finance	HQ	H/Q	CRR	38 000	40 000	-
42	54106470020IFAT6ZZ07	Camera system N2 - Ward 7	7	R/D	CRR	150 000	200 000	-
43	26106460020IFG25ZZ07	1 X PORTABLE WIRELESS CONFERENCE MICROPHONE	7	R/D	CRR	-	1 000	1 000
44	55106456020IFG26ZZ07	5 X THERMAL IMAGE CAM F/SERVICES - HESS	7	R/D	CRR			110 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
45	50106456020IFG27ZZ07	1x Camera (Community Services)	7	R/D	CRR			10 000
46	24106460020IFG28ZZ07	4 U Cabinet	7	R/D	CRR	6 000		
47	30106470020IFG29ZZ06	PORTABLE PROJECTOR FOR HR	6	R/D	CRR	5 150		-
48	30106470020IFG30ZZ06	CLOCK-IN DEVICES X 10 (REPLACEMENTS AND BACKUPS)	6	R/D	CRR	48 000		120 000
49	65256456020IFG31ZZ01	CCTV CAMERAS (PREEKSTOEL)	1	S/B	CRR	-		20 000
50	65106456020IFG32ZZ01	CCTV CAMERAS (ELLENSRUST)	1	S/B	CRR			20 000
51	65356456020IFG33ZZ03	CCTV CAMERAS (JONGENSFONTEIN)	3	J/F	CRR			20 000
52	23106470020IFG34ZZ07	26"-29" Wide Screen for PMS Administrator	7	R/D	CRR	5 000		
53	26106456020IFG35ZZ07	DIGITAL CAMERA PHOTOGRAPHY TRI-POD - TOURISM	7	R/D	CRR	2 500		

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
54	26106470020IFG36ZZ07	SMART PHONE PHOTOGRAPHY STABILISER - TOURISM	7	R/D	CRR	2 500		
55	40056470020IFAYJZZ07	55" Screen Monitors- Finance	7	R/D	CRR	20 000	20 000	-
		Computer Equipment Total				**840 650**	**359 000**	**301 000**
56	74106432420ECG37ZZ13	MEDIUM VOLTAGE NETWORK UPGRADE - LCH - H	7,8	R/D	INEP	-	3 136 000	3 278 000
57	74106432420BBAA7ZZ02	STASIE STREET MV AND LV - A/B	2	A/B	Loan	1 000 000	1 000 000	-
58	74106433420IFG38ZZ04	RENEWABLE ENERGY PLANT - W/S	4	W/S	CRR	2 500 000	-	-
59	74106433420BBG39ZZ07	RENEWABLE ENERGY PLANT - R/D	7	R/D	Loan	-	2 000 000	-
60	74106432420BBAT9ZZ02	NETWORK EXTENSION AND REFURBISHMENT- A/B	2	A/B	Loan	-	2 000 000	-
61	74106432420IFAT9ZZ02	NETWORK EXTENSION AND REFURBISHMENT- A/B	2	A/B	CRR	2 000 000	-	-

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
62	74106432420BBAQ9ZZ05	NETWORK EXTENSIONS - DIEPKLOOF H/B	5	H/B	Loan	-	2 000 000	2 000 000
63	74106432420IFAQ9ZZ05	NETWORK EXTENSIONS - DIEPKLOOF H/B	5	H/B	CRR	2 000 000	-	-
64	74106430420IFF35ZZ02	MS MATOPPO (MP 5.2.1) A/B	2	A/B	CRR	1 200 000	-	-
65	74106430420BBG40ZZ07	TELEMETRY/COMMUNICATION - RD	7	R/D	Loan	-	500 000	-
66	74106430420IFG41ZZ07	TELEMETRY/COMMUNICATION - RD	7	R/D	CRR	1 000 000	-	-
67	74106432420BBALFZZ13	NETWORK EXTENSION AND REFURBISHMENT	6,7,8	R/D	Loan	-	2 500 000	2 500 000
68	74106432420IFALFZZ13	NETWORK EXTENSION AND REFURBISHMENT	6,7,8	R/D	CRR	2 500 000	-	-
69	74106432420BBALFZZ11	NETWORK EXTENSION AND REFURBISHMENT H/B	5,9	H/B	Loan	-	1 000 000	-
70	74106432420IFALFZZ11	NETWORK EXTENSION AND REFURBISHMENT H/B	5,9	H/B	CRR	2 000 000	-	2 500 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
71	74106432420IFG42ZZ01	NETWORK EXTENSION AND REFURBISHMENT G/M	1	G/M	CRR			2 000 000
72	74106432420IFALFZZ04	Network extension and refurbishment	4	W/S	CRR	2 000 000	1 500 000	-
73	74106433020IFAT8ZZ13	DC to AC 24VDC to 230VDC 3000W inverter - Elec - R/D	6,7,8	R/D	CRR	20 000	-	-
74	73106456020BBG43ZZ04	Witsand Desalination Plant Inverter & Battery Pack	4	W/S	Loan	-	-	1 800 000
75	52106433020IFAYLZZ01	EMERGENCY ERVEN - ELECTRICITY SERVICES - Bitouville	1	G/M	CRR	-	100 000	-
76	52106433020IFAYMZZ04	EMERGENCY ERVEN - ELECTRICITY SERVICES - Vermaaklikheid	4	H/Q	CRR	-	100 000	-
77	74106432420IFG44ZZ13	Network Extensions _ Riversdale_Erf 21	6,7,8	R/D	CRR	-	-	1 000 000
78	74106432420IFAYQZZ02	RMU LOERIE - ALBERTINIA	2	A/B	CRR	1 200 000	-	-
79	74106432420IFAYRZZ02	MV OVERHEAD CONNECTION AT PMT F (RING FEED) - ALB	2	A/B	CRR	800 000	-	-

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
80	74106430420IFAYSZZ01	MS BITOU - GOURITSMOND	1	G/M	CRR	1 500 000	-	-
81	74106430420IFAYTZZ01	MS INDUSTRY - GOURITSMOND	1	G/M	CRR	1 500 000	-	-
82	74106430420IFAYUZZ13	3 Way RMU Progress Estate RD	6,7,8	R/D	CRR	1 000 000	-	-
83	74106432420IFAYXZZ13	Ring feed Aloeridge Bali 11kV RD	6,7,8	R/D	CRR	-	-	3 500 000
84	74106433020IFAYYZZ13	Upgrading of LV network MS Kerk South RD	6,7,8	R/D	CRR	900 000	-	-
85	74106433020IFAYZZZ13	Upgrading of LV Network MS Meseum RD	6,7,8	R/D	CRR	850 000	-	-
86	74106433020IFAZAZZ13	Upgrading of LV Network MS Kerk RD (Police station)	6,7,8	R/D	CRR	-	800 000	-
87	74106433020BBAZBZZ13	Upgrading of LV Network MS Cumming RD	6,7,8	R/D	Loan	-	900 000	-
88	74106433020IFAZCZZ11	Upgrading of LV line at Eksteen Street	5,9	H/B	CRR	1 500 000	-	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
89	74106433020IFAZDZZ01	Upgrade the power line between Old Anglican Church Melkhoutfontein Substation	1	S/B	CRR	300 000	-	-
90	74106431020IFAZFZZ03	Lighting at Lapskuit Park area	3	S/B	CRR	200 000	-	-
91	74106431020BBAZHZZ04	Flood Lights - Slangrivier	4	S/R	Loan	-	500 000	-
92	74106432420IFAZKZZ10	Main Road Reticulation - SB	1,3	S/B	CRR	2 500 000	-	-
93	74106432420BBG45ZZ10	Main Road Reticulation - SB	1,3	S/B	Loan		2 500 000	
94	74106432420IFAZLZZ10	Replace MS at Stedfrey Lane 315kVA	1,3	S/B	CRR	700 000	-	-
95	74106431020IFAZNZZ04	Streetligts (Slangrivier)	4	S/R	CRR	50 000	-	-
96	74106433020IFGDCZZ03	Jongensfontein Powerline	3	J/F	CRR	2 352 362	-	-
97	74106431020LPG46ZZ07	ENERGY EFFICIENCY & DEMAND SIDE LOAD MAN	7	R/D	INEP	-	4 000 000	4 000 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
		Electrical Infrastructure Total				**31 572 362**	**24 536 000**	**22 578 000**
98	35056460020IFG47ZZ06	FRIDGES - HALLS - Riversdale	6	R/D	CRR	6 600	6 800	-
99	21106460020IFG48ZZ07	2 Highback Office Chairs- Office of the Speaker	7	R/D	CRR	4 000		
100	55106460020IFAMUZZ05	GAZEBO COMBINATION SET AND CHAIRS - FIRE	5	H/B	CRR	22 000	-	-
101	54106460020IFG49ZZ07	Gazebo and Banner combination set (Law Enforcement)	7	R/D	CRR			7 500
102	52106460020IFG50ZZ07	Gazebo and Banner combination set (Housing)	7	R/D	CRR			7 500
103	65356460020IFG51ZZ03	FRIDGES - CARAVAN PARK JFT	3	J/F	CRR	22 500	25 000	-
104	65356460020IFG52ZZ03	STOVES - CARAVAN PARK JFT	3	J/F	CRR	22 500	25 000	-
105	65356460020IFG53ZZ03	MICROWAVES - CARAVAN PARK JFT	3	J/F	CRR	13 200	14 400	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
106	65356460020IFG54ZZ03	MATRASSES BEDS & MATRESS COVERS - C/PARK JFT	3	J/F	CRR	32 500	35 000	-
107	65356460020IFG55ZZ03	CROCKERY & CUTLERY - CARAVAN PARK JFT	3	J/F	CRR	20 000	20 000	25 000
108	40156460020IFAZQZZHO	Airconditioner- Budget Office (New vote - Finance Offices)	HQ	H/Q	CRR	-	50 000	50 000
109	80106460020IFAM3ZZHO	Executive Office High Back Chairs- TOWN PLANNING & BUILDING CONTROL	7	R/D	CRR	12 000	12 000	-
110	69106460020IFAZRZZHO	Office Furniture Desks & Chairs (Mechanical)	HQ	H/Q	CRR	52 000	-	-
111	74106460020IFKQ4ZZ13	High Back Office Chairs (Electrical & Mechanical)	6,7,8	R/D	CRR	15 000	-	-
112	74106460020IFKQ5ZZ13	Stackable Chairs (Black with Upholstery) (Electrical &Mechanical)	6,7,8	R/D	CRR	15 000	-	-
113	26106460020IFAZTZZ07	1 X TWO DRAWER OFFICE DESK - TOURISM	7	R/D	CRR	-	5 000	5 000
114	26106460020IFAZUZZ07	2 X OFFICE HIGHBACK CHAIRS - TOURISM	7	R/D	CRR	-	10 000	10 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
115	26106460020IFAZVZZ07	2 X FOLD-UP OUTDOOR CHAIRS - TOURISM	7	R/D	CRR	-	2 000	2 000
116	30106470020IFG56ZZ07	Projector and Screen - Occupational Health	7	R/D	CRR	-	15 000	-
117	31106460020IFKF1ZZHO	1X High Back Chair - Archives	7	R/D	CRR	3 000	-	-
118	66106460020IFG57ZZ02	Aircons - Albertinia	2	A/B	CRR	30 000	18 000	22 000
119	66106460020IFG58ZZ01	Aircons - Gouritsmond	1	G/M	CRR	23 000	18 000	22 000
120	66106460020IFG59ZZ01	Aircons - Stilbaai	1	S/B	CRR	75 000	18 000	22 000
121	66106460020IFG60ZZ09	Aircons - Heidelberg	5,9	H/B	CRR	12 500	18 000	22 000
122	66106460020IFG61ZZ07	Aircons - Riversdale	7	R/D	CRR	89 500	18 000	22 000
123	66106460020IFG62ZZ07	Curtains/Blinds - Riversdale	7	R/D	CRR	74 000	10 000	10 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
124	66106460020IFG63ZZ02	Curtains/Blinds - Albertinia	2	A/B	CRR	20 000	10 000	10 000
125	66106460020IFG64ZZ01	Curtains/Blinds - Gouritsmond	1	G/M	CRR	6 000	10 000	10 000
126	66106460020IFG65ZZ01	Curtains/Blinds - Stilbaai	1	S/B	CRR	60 000	10 000	10 000
127	66106460020IFG66ZZ09	Curtains/Blinds - Heidelberg	5,9	H/B	CRR	40 000	10 000	10 000
128	35906460020IFG67ZZ04	Wood top tables - Community Halls SR	4	S/R	CRR	20 000	15 000	25 000
129	35156460020IFG68ZZ09	Wood top tables - Community Halls HB	9	H/B	CRR	20 000	15 000	25 000
130	35056460020IFG69ZZ06	Wood top tables - Community Halls RD	6	R/D	CRR	40 000	40 000	25 000
131	55106460020IFG70ZZ07	Fridge Fire Station - Riversdale	7	R/D	CRR	-	6 000	-
132	55106460020IFG71ZZ02	Fridge Fire Station - Albertinia	2	A/B	CRR		6 000	

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
133	55106460020IFG72ZZ05	Fridge Fire Station - Heidelberg	5	H/B	CRR		6 000	
134	55106460020IFG73ZZ01	Fridge Fire Station - Still Bay	1	S/B	CRR		6 000	
135	55106460020IFG74ZZ07	Microwave Fire Station - Riversdale	7	R/D	CRR	-	1 000	-
136	55106460020IFG75ZZ05	Microwave Fire Station - Heidelberg	5	H/B	CRR		1 000	
137	55106460020IFG76ZZ02	Microwave Fire Station - Albertinia	2	A/B	CRR		1 000	
138	55106460020IFG77ZZ01	Microwave Fire Station - Still Bay	1	S/B	CRR		1 000	
139	55106460020IFG78ZZ07	Stove Fire Station - Riversdale	7	R/D	CRR	-	4 000	-
140	55106460020IFG79ZZ02	Stove Fire Station - Albertinia	2	A/B	CRR		4 000	
141	55106460020IFG80ZZ05	Stove Fire Station - Heidelberg	5	H/B	CRR		4 000	

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
142	55106460020IFG81ZZ01	Stove Fire Station - Still Bay	1	S/B	CRR		4 000	
143	55106460020IFG82ZZ07	Airconditioners Fire Station - Riversdale	7	R/D	CRR	-	20 000	-
144	55106460020IFG83ZZ02	Airconditioners Fire Station - Albertinia	2	A/B	CRR		20 000	
145	55106460020IFG84ZZ05	Airconditioners Fire Station - Heidelberg	5	H/B	CRR		20 000	
146	55106460020IFG85ZZ01	Airconditioners Fire Station - Still Bay	1	S/B	CRR		20 000	
147	55106460020IFG86ZZ02	Office Desk & 2 Office Chairs Fire Station - Albertinia	2	A/B	CRR	-	4 000	-
148	55106460020IFG87ZZ05	Office Desk & 2 Office Chairs Fire Station - Heidelberg	5	H/B	CRR		4 000	
149	55106460020IFG88ZZ01	Office Desk & 2 Office Chairs Fire Station - Still Bay	1	S/B	CRR		4 000	
150	55106460020IFG89ZZ07	Office Desks Fire Station - Riversdale	7	R/D	CRR	-	2 000	-

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
151	56106460020IFG90ZZ07	1 X Gazebo - Protection Services & Disaster Management	7	R/D	CRR	-	8 000	-
152	56106460020IFG91ZZ07	2 X Pop-Up Banners - Protection Services & Disaster Management	7	R/D	CRR	-	8 000	-
153	74106460020IFBAQZZ11	2 x HIGH BACK OFFICE CHAIR ELECTRICAL - HB	5,9	H/B	CRR	7 000	-	-
154	74106460020IFBARZZ03	2 x HIGH BACK OFFICE CHAIR ELECTRICAL - SB	1,3	S/B	CRR	7 000	-	-
155	40056460020IFBAVZZHO	New Carpets- Office of the CFO (change to Finance Dept or new vote)	7	R/D	CRR	300 000	-	-
156	56106460020IFG92ZZ07	4 X Highback chairs (Control Room) (Diasaster Management)	7	R/D	CRR			20 000
157	56106460020IFG93ZZ07	Aircondioner - Control Room(Diasaster Management)	7	R/D	CRR			20 000
158	53106460020IFG94ZZ07	1 X Highback Chair - (Motor Vehicle Registration)	7	R/D	CRR			8 000
159	50106460020IFG95ZZ07	1x Airconditioner (Committee Room Community Services)	7	R/D	CRR			30 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
160	50106460020IFG96ZZ07	A3 Laminator (Community Services)	7	R/D	CRR			3 500
161	51106460020IFG97ZZ06	4X High back Office Chairs Thusong Centre	6	R/D	CRR			15 000
162	51106460020IFG98ZZ06	High Duty Laminating Machine Thusong Centre Riversdale	6	R/D	CRR			6 000
163	51106460020IFG99ZZ06	Book shelf- Office of Manager Thusong Centre	6	R/D	CRR			5 000
164	51106460020IFGA1ZZ06	Executive Office desk: Thusong Centre	6	R/D	CRR			8 000
165	51106460020IFGA2ZZ06	2X Branded Gazebo's Thusong Centre	6	R/D	CRR			20 000
166	50106460020IFGA3ZZ07	Shredder - Community Services	7	R/D	CRR		30 000	
167	40306460020IFGA4ZZ07	1 x Ergonomic High-back Chair to prevent sciatica pain	7	R/D	CRR	9 500		
168	40306460020IFGA5ZZ07	4 x High-back chairs	7	R/D	CRR	10 000		

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
169	66106460020IFGA6ZZ07	3 X Office Chairs- Property Management	7	R/D	CRR	8 000	4 000	
170	60056460020IFGA7ZZ03	Ketels - Jongensfontein	3	J/F	CRR	3 000	2 000	2 000
171	60056460020IFGA8ZZ07	New office carpets - Riversdale	7	R/D	CRR	100 000		
172	60206460020IFGA9ZZ02	New office carpets - Albertinia	2	A/B	CRR		100 000	
173	35906460020IFGAAZZ02	Mop trolleys - Community Hall A/B	2	A/B	CRR	5 000		5 000
174	35056460020IFGABZZ07	Mop trolleys - Community Hall R/D	7	R/D	CRR	5 000		5 000
175	35906460020IFGACZZ06	Urns Community Halls_RD WARD 6	6	R/D	CRR	2 500	1 250	1 250
176	35056460020IFGADZZ07	Urns Community Halls_RD WARD 7	7	R/D	CRR	2 500	1 250	1 250
177	35056460020IFGAEZZ02	Urns Community Halls_AB	2	A/B	CRR	2 500	1 250	1 250

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
178	35106460020IFGAFZZ01	Urns Community Halls_SB	1	S/B	CRR	2 500	1 250	1 250
179	65106460020IFGAGZZ01	CURTAINS - VARIOUS CARAVAN PARKS	1	S/B	CRR			100 000
180	20106460020IFGAHZZHO	New Carpets - Office of the MM & MMPA	7	R/D	CRR	100 000		
181	20106460020IFGAJZZHO	Blinds for office of the MM	7	R/D	CRR	14 000		
182	20106460020IFGAKZZHO	Furniture (couches) Reception Area	7	R/D	CRR	20 000		
183	20106460020IFGALZZHO	Banner wall	7	R/D	CRR	8 000		
184	80106460020IFGAMZZ07	Blinds Development Planning	7	R/D	CRR			30 000
		Furniture And Office Equipment Total				**1 356 800**	**725 200**	**624 500**
185	24106471420IFKO3ZZ07	STORAGE AREA NETWORK - ICT DR SITE	7	R/D	CRR	950 000	-	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
186	24106471420IFJI9ZZ07	4 X MANAGED SWITCHES -ICT - STORE ITEM	7	R/D	CRR	-	200 000	200 000
187	24106471420IFI07ZZHO	Firewall Solution- ICT	7	R/D	CRR	90 000	100 000	-
		Information And Communication Infrastructure Total				**1 040 000**	**300 000**	**200 000**
188	65256456020IFAPRZZ01	REPLACEMENT OF BOILER SYSTEMS AT PREEKST	1	S/B	CRR	200 000	-	-
189	70106456020IFZF9ZZWM	LABORATORY EQUIPMENT - H/Q - SEWER	HQ	H/Q	CRR	100 000	-	-
190	55106420420IFGANZZ05	1 X WATERTANK MOUNTED ON TRAILER - FIRE STATION HB	5	H/B	CRR	100 000	-	-
191	70106456020IFJD2ZZWM	SEWERAGE RODS - H/Q	HQ	H/Q	CRR	30 000	-	-
192	55106456020IFZQ6ZZ13	FIRE HYDRANTS - RIVERSDALE - FIRE	6,7,8	R/D	CRR	50 000	-	50 000
193	55106456020IFZQ7ZZ11	FIRE HYDRANTS - HEIDELBERG - FIRE	5,9	H/B	CRR	50 000	-	50 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
194	55106456020IFZQ8ZZ10	FIRE HYDRANTS - STILLBAAI - FIRE	1,3	S/B	CRR	50 000	-	50 000
195	55106456020IFZQ9ZZ02	FIRE HYDRANTS - ALBERTINIA - FIRE	2	A/B	CRR	50 000	-	50 000
196	55106456020IFZR1ZZ04	FIRE HYDRANTS -SLANGRIVIER - FIRE	4	S/R	CRR	50 000	-	50 000
197	55106456020IFZR3ZZ01	FIRE HYDRANTS - GOURITSMOND - FIRE	1	G/M	CRR	50 000	-	50 000
198	55106456020IFZR4ZZ04	FIRE HYDRANTS - WITSAND - FIRE	4	W/S	CRR	50 000	-	50 000
199	55106456020IFGAPZZ07	5 X NAP SACK - FIRE	7	R/D	CRR	5 800	-	-
200	55106456020IFGAQZZ07	HOSES - 65MM - FIRE	7	R/D	CRR	30 000	-	-
201	55106456020IFGARZZ07	HOSES û 38MM - FIRE	7	R/D	CRR	30 000	-	-
202	55106456020IFGASZZ07	NOZZLE - FIRE	7	R/D	CRR	15 000	-	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
203	55106456020IFGATZZ07	BRANDBLUSSERS 4.5KG	7	R/D	CRR	5 000	-	-
204	69106456020IFJK7ZZWM	TOOLS - PUBLIC WORKS - H/Q	HQ	H/Q	CRR	50 000	200 000	-
205	81106456020IFGAUZZ07	BRUSHCUTTER - ENVIRONM.	7	R/D	CRR	13 000	-	-
206	74106456020IFGAVZZ07	CABLE & FAULT DETECTOR - LOW & HIGH TENS	7	R/D	CRR	300 000	-	-
207	81106420420IFGAWZZ07	1 X BOAT TRAILER - ENVIRONMENTAL - PLANN	7	R/D	CRR	50 000	-	-
208	63156456020IFZR5ZZ11	Creepy Crawley Swimming Pool - Heidelberg	5,9	H/B	CRR	30 000	-	-
209	53106456020IFGAXZZ07	Firearms/Handguns- Traffic	7	R/D	CRR	-	-	50 000
210	53106460020IFGAYZZ07	3 x firearm safes (Traffic)	7	R/D	CRR			50 000
211	62206456020IFJB9ZZ02	Weedeaters - Parks - A/B	2	A/B	CRR	20 000	-	-

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
212	62156456020IFJC1ZZ11	Weedeaters - Parks - Heidelberg	5,9	H/B	CRR	20 000	-	-
213	62056456020IFJC2ZZ13	Weedeaters - Parks - Riversdale	6,7,8	R/D	CRR	20 000	-	-
214	62106456020IFJC3ZZ10	Weedeaters - Parks - S/B	1,3	S/B	CRR	20 000	-	-
215	69106456020IFJC7ZZ04	Weedeaters - Public Works - S/R	4	S/R	CRR	20 000	-	-
216	69106456020IFJC9ZZ01	Weedeaters - Public Works - G/M	1	G/M	CRR	20 000	-	-
217	69106456020IFJC8ZZ04	Weedeaters - Public Works - W/S	4	W/S	CRR	20 000	-	-
218	62056456020IFBBCZZ13	Pole Pruner RD	6,7,8	R/D	CRR	20 000	-	-
219	74106456020IFAUUZZ10	Chainsaw - Electrical S/B	1,3	S/B	CRR	-	20 000	-
220	81106456020IFGAZZZ07	Jackhammer	7	R/D	CRR	-	40 000	-

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
221	69106456020IFBBKZZWM	Chain Saws (Riversdale, Albertinia, Stilbay, Heidelberg - R6000 per item)	HQ	H/Q	CRR	12 000	24 000	-
222	69106456020IFBBLZZWM	Brash Cutters(Riversdale, Albertinia, Stilbay, Heidelberg - R5000 per item)	HQ	H/Q	CRR	-	20 000	-
223	55106456020IFGE1ZZ07	Rescue Tools Extrication - Fire Services	7	R/D	CRR	-	900 000	-
224	55106420420IFGE2ZZ07	Fisrt Responder Trailor - Fire Services	7	R/D	CRR	-	100 000	-
225	74106456020IFGE3ZZ07	Tools / Testers / Measurement Equipment - Electrical	7	R/D	CRR	500 000	500 000	500 000
226	74106456020IFGE4ZZ07	Acoustic imager for overhead fault detection x 1	7	R/D	CRR	-	-	300 000
227	74106436020BBGE5ZZ07	Minisub with RMU coasal spec 630kva	7	R/D	Loan	-	800 000	-
228	74106436020IFGE6ZZ07	Minisub with RMU coastal spec 500kva	7	R/D	CRR	650 000	-	650 000
229	53106456020IFGE7ZZ07	Lawn Mower (Traffic Technical Team)	7	R/D	CRR			8 000
230	53106456020IFGE8ZZ07	Weed eaters(Traffic Technical Team)	7	R/D	CRR			10 000
231	53106456020IFGE9ZZ07	Chain saw(Traffic Technical Team)	7	R/D	CRR			4 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
232	53106456020IFGEAZZ07	Blowers (Traffic Technical Team)	7	R/D	CRR			10 000
233	53106456020IFGEBZZ07	Drill(Traffic Technical Team)	7	R/D	CRR			5 000
234	53106456020IFGECZZ07	Grinder(Traffic Technical Team)	7	R/D	CRR			5 000
235	53106456020IFGEDZZ07	Baby grinder(Traffic Technical Team)	7	R/D	CRR			3 000
236	53106420420IFGEEZZ07	1 x Vehilce trailer impoundment - modified (Traffic)	7	R/D	CRR			100 000
237	53106456020IFGEFZZ07	Battery pack for charging (starting) of vehicles (Traffic)	7	R/D	CRR			10 000
238	55106456020IFGEGZZ07	Self-contained breathing apparatus (Fire Services)(Riversdale)	7	R/D	CRR			40 000
239	55106456020IFGEHZZ05	Self-contained breathing apparatus (Fire Services)(Heidelberg)	5	H/B	CRR			40 000
240	55106456020IFGEJZZ01	Self-contained breathing apparatus (Fire Services)(Stilbay)	1	S/B	CRR			40 000

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
241	55106456020IFGEKZZ02	Self-contained breathing apparatus (Fire Services)(Albertinia)	2	A/B	CRR			40 000
242	55106456020IFGELZZ07	1x Positive pressure ventilator (Fire Services) Riversdale	7	R/D	CRR			30 000
243	55106456020IFGEQZZ02	6 X Portable spotlights Battery operated (Fire Services) (Albertinia)	2	A/B	CRR			1 500
244	55106456020IFGEMZZ07	6 X Portable spotlights Battery operated (Fire Services) (Riversdale)	7	R/D	CRR			1 500
245	55106456020IFGENZZ05	6 X Portable spotlights Battery operated (Fire Services) (Heidelberg)	5	H/B	CRR			1 500
246	55106456020IFGEPZZ01	6 X Portable spotlights Battery operated (Fire Services) (Stilbay)	1	S/B	CRR			1 500
247	55106456020IFGERZZ07	6 X Personal alert safety devices (Fire Services)(Riversdale)	7	R/D	CRR			10 000
248	55106456020IFGESZZ05	6 X Personal alert safety devices (Fire Services)(Heidelberg)	5	H/B	CRR			10 000
249	55106456020IFGETZZ01	6 X Personal alert safety devices (Fire Services)(Stilbay)	1	S/B	CRR			10 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
250	55106456020IFGEUZZ02	6 X Personal alert safety devices (Fire Services)(Albertinia)	2	A/B	CRR			10 000
251	54106456020IFGEVZZ07	Decibell Meter (Law Enforcement)	7	R/D	CRR			17 000
252	54106456020IFGEWZZ07	20X Anti Riot Shields (Law Enforcement)	7	R/D	CRR			40 000
253	54106456020IFGEXZZ07	20X Riot Helmets with neck flaps (Law Enforcement)	7	R/D	CRR			30 000
254	54106456020IFGEYZZ07	2x Metal detectors (Law Enforcement)	7	R/D	CRR			4 000
255	54106456020IFGEZZZ07	2x Brushcutters (Law Enforcement)	7	R/D	CRR			8 000
256	51106456020IFGB1ZZ06	Line Marking Machine: Thusong Centre Riversdale	6	R/D	CRR			20 000
257	66106456020IFGB2ZZ06	Lawnmowers - Property management Riversdale	6	R/D	CRR			10 000
258	66106456020IFGB3ZZ03	Lawnmowers - Property management Stilbaai	3	S/B	CRR			10 000

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
259	66106456020IFGB4ZZ06	Weed eaters - Property management Riversdale	6	R/D	CRR			6 000
260	66106456020IFGB5ZZ02	Weed eaters - Property management Stilbaai	2	S/B	CRR			6 000
261	65106456020IFGB6ZZ01	REPLACEMENT OF VENTRAC GRASS CUTTING MACHINE - E/R	1	S/B	CRR			800 000
262	81106460020IFGB7ZZ07	Workshop trolley with tools (Environmental)	7	R/D	CRR			15 000
263	81106456020IFGB8ZZ07	Trolley Jack- Environmental Management	7	R/D	CRR			5 000
264	81106456020IFGB9ZZ07	Wood Chipper- Environmental Management	7	R/D	CRR			300 000
265	81106456020IFGBAZZ07	Concrete Mixer- Environmental Management	7	R/D	CRR	40 000		
266	69106456020IFGBBZZ03	Leave Blower	3	S/B	CRR	40 000		
267	69106456020IFGBCZZ07	Jackhammer	7	R/D	CRR	30 000		

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
268	73106456020IFGBDZZ03	Water/Sludge pump	3	S/B	CRR	80 000		
269	69106456020IFGBEZZ11	Walk Behind Roller Trailor	5,9	H/B	CRR	100 000		
270	69106456020IFGBFZZ07	2x Tar Cutter	7	R/D	CRR	50 000		
271	74106436020IFGBGZZ07	Minisub with RMU coastal spec 315kva	7	R/D	CRR			1 000 000
272	74106456020IFGBHZZ07	Drone - Solar Plant	7	R/D	CRR			280 000
273	69106456020IFGBJZZ07	LABELLING MACHINES	7	R/D	CRR			15 000
274	74106456020IFGBKZZ07	TELESCOPING HOT STICK 12M	7	R/D	CRR			30 000
275	74106456020IFGBLZZ07	Extention ladders Fibre glass	7	R/D	CRR			20 000
		Machinery And Equipment Total				**2 970 800**	**2 604 000**	**4 907 000**
276	60056475020BBGBMZZ07	Construction of New Municipal Buildings	7	R/D	Loan	10 000 000	10 000 000	
277	60056475020IFK05ZZ07	REFURBISHMENT OF BUILDINGS - RIVERSDALE	7	R/D	CRR	400 000	150 000	100 000
278	66106475020IFGBNZZ02	REFURBISHMENT OF BUILDINGS - ALBERTINIA	2	A/B	CRR	250 000	100 000	
279	66106475020IFGBPZZ04	REFURBISHMENT OF BUILDINGS - WITSAND	4	W/S	CRR	50 000		100 000
280	66106475020IFGBQZZ04	REFURBISHMENT OF BUILDINGS - SLANGRIVIER	4	S/R	CRR	150 000		100 000
281	66106475020IFGBRZZ09	REFURBISHMENT OF BUILDINGS - HEIDELBERG	9	H/B	CRR	150 000	100 000	
282	66106475020IFGBSZZ01	REFURBISHMENT OF BUILDINGS - STILBAAI	1	S/B	CRR	400 000	100 000	100 000

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
283	66106475020IFGBTZZ01	REFURBISHMENT OF BUILDINGS - MHFT	1	S/B	CRR	100 000		
284	51106460020IFKP2ZZ13	Chairs Committee Room Thusong Centre	6,7,8	R/D	CRR	30 000	-	-
285	52106475520IFGBUZZ02	Temporary Informal Housing_Albertinia	2	A/B	CRR			600 000
286	52106475520IFGBVZZ05	Temporary Informal Housing_Heidelberg	5	H/B	CRR			600 000
287	52106475520IFGBWZZ07	Temporary Informal Housing_Riversdale	7	R/D	CRR			600 000
288	50106473520IFGBXZZ01	Upgrading of Informal Trading Areas_MHFT	1	S/B	CRR			25 000
289	50106473520IFGBYZZ02	Upgrading of Informal Trading Areas_Albertinia	2	A/B	CRR			25 000
290	50106473520IFGBZZZ04	Upgrading of Informal Trading Areas_Witsand	4	W/S	CRR			25 000
291	50106473520IFGC1ZZ07	Upgrading of Informal Trading Areas_Riversdale	7	R/D	CRR			25 000
292	53106475020IFGC2ZZ02	Expansion of learners and eye testing services to Albertinia	2	A/B	CRR			300 000
293	53106475020IFGC3ZZ01	Expansion of learners and eye testing services to Stilbaai	1	S/B	CRR		300 000	
294	51106475020IFGC4ZZ01	Expansion of Testing Stations/ Thusong/ E-Centre_GM	1	G/M	CRR		250 000	250 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
295	51106475020IFGC5ZZ01	Expansion of Testing Stations/ Thusong/ E-Centre_SB	1	S/B	CRR		250 000	250 000
296	65106473520IFGC6ZZ10	REPLACEMENT OF WOODEN WINDOWS WITH ALLUMINIUM WINDOWS AT VARIOUS CARAVAN PARKS	1,3	S/B	CRR			200 000
297	65106473520IFGC7ZZ01	REPLACEMENT OF THATCH ROOFS AT ELLENSRUST	1	S/B	CRR			70 000
298	65356473520IFGC8ZZ03	REPLACEMENT OF THTATCH ROOFS AT JONGENSFONTEIN	3	J/F	CRR			200 000
299	65106473520IFGC9ZZ01	REPLACEMENT OF WOODEN BRIDGE AT ELLENSRUST	1	S/B	CRR			200 000
300	65106473520IFGCAZZ01	ADDITIONAL EMERGENCY EXITS AT ELLENSRUST CAMP	1	S/B	CRR			200 000
301	54106475020IFGCBZZ01	Upgrading of Law Enforcement Offices	1	S/B	CRR		500 000	
302	55106475020IFGCCZZ07	Upgrading of Fire Station Building_Riversdale	7	R/D	CRR	-	125 000	250 000
303	55106475020IFGCDZZ05	Upgrading of Fire Station Building_Heidelberg	5	H/B	CRR		125 000	250 000
304	55106475020IFGCEZZ04	Upgrading of Fire Station Building_Slangrivier	4	S/R	CRR		125 000	250 000
305	55106475020IFGCFZZ01	Upgrading of Fire Station Building_Melkhoutfontein	1	S/B	CRR		125 000	250 000
		Operational Buildings Total				**11 530 000**	**12 250 000**	**4 970 000**
306	69106472420IFZ77ZZWM	TRAFFIC CALMING TECHNIQUES - H/Q	HQ	H/Q	CRR	200 000	200 000	-
307	69106472420BBZ76ZZWM	UPGRADING OF ROADS - H/Q	HQ	H/Q	Loan	-	15 000 000	-
308	69106472420IFNG8ZZWM	UPGRADING OF ROADS - H/Q	HQ	H/Q	CRR	-	-	19 000 000

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
309	69106472420IFNK1ZZ01	UPGRADE ROADS & STORMWATER - G/M	1	G/M	CRR	1 000 000	-	-
310	69106472420IFNK2ZZ01	UPGRADE ROADS & STORMWATER - MHFT - S/B	1	S/B	CRR	1 000 000	-	-
311	69106472420IFNK4ZZ02	UPGRADE ROADS & STORMWATER - A/B	2	A/B	CRR	3 000 000	-	-
312	69106472420IFNL5ZZ09	UPGRADE ROADS & STORMWATER - WYK 9 - H/B	9	H/B	CRR	5 000 000	-	-
313	69106472420EDNG1ZZ05	UPGRADE ROADS IN DIEPKLOOF H/BERG	5	H/B	MIG	-	2 042 622	-
314	69106472420IFNG7ZZ01	WIDENING OF ROADS (DR 1528 MFT HOUSING P	1	S/B	CRR	3 000 000	-	-
315	69106472420IFAN6ZZ10	DRAAISIKELS - S/B	1,3	S/B	CRR	-	2 000 000	-
316	69106472420BBGCGZZ01	DRAAISIKELS - S/B	1	S/B	Loan			3 000 000
317	53106472420IFNM2ZZWM	NEW ROAD SIGNS - TRAFFIC	HQ	H/Q	CRR	100 000	250 000	250 000
318	69106472420EDNG4ZZ06	UPGRADE ROADS & STORMWATER - WYK 6 - R/D	6	R/D	MIG	-	3 700 000	1 547 809
319	53106472420IFNG5ZZ13	RESEAL OF MOTOR VEHICLE TESTING TRACK	6,7,8	R/D	CRR	-	500 000	-
320	53106472420IFGCHZZ07	Upgrading of Motor cycle testing track / range (Motor Vehicle Registrations)	7	R/D	CRR	700 000		700 000
321	69106472420IFNG6ZZ04	Stormwater upgrade in Witsand	4	W/S	CRR	500 000	750 000	-
322	52106446020M7BFTZZ07	DEV RDS/STORMW KWANOKUTHULA THEMBANI STR	7	R/D	BEH	-	-	4 000 000
323	52106472420LWAVPZZ08	DEV OF ROADS & STORMW_ALOERIDGE	8	R/D	BEH			7 000 000
324	52106472420LWAVQZZ07	DEV OF ROADS & STORMW_KWANOKUTHULA SITE C	7	R/D	BEH			4 000 000

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
325	69106472420BBBCEZZWM	UPGRADE OF WALKWAY AND KERBS HESSEQUA	HQ	H/Q	Loan	-	300 000	300 000
326	69106472420IFBCFZZWM	UPGRADE OF WALKWAY AND KERBS HESSEQUA	HQ	H/Q	CRR	300 000	-	-
327	73106456020IFAV1ZZWM	Radio/ Telemetry Hardware	HQ	H/Q	CRR	500 000	500 000	500 000
328	62106472420MJBFNZZ02	UPGRADING OF STASIE STREET ALBERTINIA	2	A/B	Prov	17 740 000	8 957 000	-
329	69106473020BBBCHZZ02	Nywerheidslaan Upgrade of Stormwater Infrastructure	2	A/B	Loan	500 000	-	-
330	69106475020IFGCJZZ06	Paving Thusong Centre Riversdale	6	R/D	CRR			30 000
331	69106472420IFGCKZZ03	INTERSECTION ORCHID RYLAAN	3	S/B	CRR	2 000 000		
332	69106473020IFBCJZZWM	Upgrading of Stormwater systems	HQ	H/Q	CRR	1 000 000	1 000 000	2 000 000
		Roads Infrastructure Total				**36 540 000**	**35 199 622**	**42 327 809**
333	70106449420BBX16ZZ03	BULK SEWER UPGRADE PHASE	3	S/B	Loan	-	2 500 000	-
334	70106449420IFF03ZZWM	REPLACE SAND IN SLUDGE DRYING BED AT WW	HQ	H/Q	CRR	500 000	-	-
335	70106449420IFAP1ZZWM	PUMPS - HESSEQUA	HQ	H/Q	CRR	1 000 000	1 000 000	-
336	70106449420EDAAJZZ13	UPGRADING OF SEWERAGE NETWORK IN MORESTO	8	R/D	MIG	-	5 736 603	2 660 426
337	70106449420IFAP2ZZ11	LINING OF EMERGENCY STORAGE DAMS H/B	5,9	H/B	CRR	-	1 000 000	-
338	70106449420BBAP3ZZ03	NEW SLUDGE BED AT WWTW- SB	3	S/B	Loan	-	-	5 000 000
339	70106449420BBX36ZZ03	REFURBISHMENT OF GRAVITY DISTRIBUTION	3	S/B	Loan	1 000 000	-	1 000 000
340	70106449420IFY30ZZ11	NEW RETICULATION - HEIDELBERG	5,9	H/B	CRR	2 000 000	2 000 000	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
341	70106449420IFY31ZZ02	NEW RETICULATION - ALBERTINIA	2	A/B	CRR	1 000 000	1 000 000	-
342	70106449420BBAP8ZZ05	UPGRADE BULK SEW LINE AND PUMPSTAT H/B	5	H/B	Loan	-	2 500 000	-
343	70106449420IFGCLZZ03	UPGRADE SEWER PUMPSTATION 1 -SB	3	S/B	CRR	-	-	7 000 000
344	70106449420BBARGZZ03	NEW SEWER PUMPSTATION 3 -SB	3	S/B	Loan	3 000 000	-	-
345	70106449420BBX14ZZ03	BULK SEWER UPGRADE PHASE 1 (GLS) - STIL	3	S/B	Loan	1 000 000	-	-
346	70106449420BBX15ZZ13	HRS(1.7) - 549M X 250DIA UPGRADE OF EXIS	6,7,8	R/D	Loan	1 000 000	-	-
347	70106449420EDX11ZZ13	Upgrading of Waste Water Treatment Works in Riversdale Ph3 (Ref 343289)	6,7,8	R/D	MIG	15 159 150	-	-
348	70106449420IFATZZZ11	Refurbishment at WWTW Heidelberg	5,9	H/B	CRR	-	300 000	-
349	65106449420BBBCLZZ01	Upgrading of Ablution facility at Ellensrust Camping Site - Block E	1	S/B	Loan	-	200 000	-
350	70106449420BBBCMZZ01	Emergency Erven - Sanitation Services - Bitouville Public Participation Input Nr 8 & 9	1	G/M	Loan	-	100 000	-
351	70106449420BBBCNZZ04	Emergency Erven - Sanitation Services - Vermaaklikheid- Public Participation Input Nr 8 & 9	4	H/Q	Loan	-	100 000	-
352	52106446020M7BFRZZ07	INST SAN INFRKWANOKUTHULA THEMBANI STR	7	R/D	BEH	-	-	4 000 000
353	52106449420LWAVLZZ08	INSTALL OF SAN INFR_ALOERIDGE	8	R/D	BEH			6 000 000
354	52106449420LWAVMZZ07	INSTALL OF SAN INFR_KWANOKUTHULA SITE C	7	R/D	BEH			4 000 000

No	Vote No	Project Description	Wa	Ref	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
355	70106449420IFGCMZZ06	Bulk Irrigation line from Riversdale WWTW to the Steg and Riverville Sport fields	6	R/D	CRR	-	-	2 500 000
356	70106449420IFGCNZZ04	Construction of bulk line from Slangrivier Pompstasie 2 to Slangrivier Sports Grounds	4	S/R	CRR	500 000	500 000	
357	70106449420IFGCPZZ04	Upgrading of Slangrivier Pompstasie2	4	S/R	CRR	500 000		
358	70106449420IFGCQZZ09	Bulk Irrigation line from Heidelberg WWTW to the Sport grounds	9	H/B	CRR	-	-	2 000 000
		Sanitation Infrastructure Total				**25 659 150**	**16 936 603**	**34 160 426**
359	72106456020IFGCRZZ01	2 Ton Skips x 6 - H/Q	1	S/B	CRR	60 000	-	-
360	72106450020IFATQZZWM	Waste Bins Business areas	HQ	H/Q	CRR	-	60 000	70 000
361	72106444420IFBCSZZWM	BOREHOLES MONITORING	HQ	H/Q	CRR	-	250 000	250 000
362	72106450020EDBCTZZ13	Material Recovery Facility	6,7,8	R/D	MIG	-	-	12 576 365
		Solid Waste Infrastructure Total				**60 000**	**310 000**	**12 896 365**
363	65406473520IFAQ1ZZ04	REPLACE HEAT EXCHANGE W/S M C/PARK	4	W/S	CRR	-	-	350 000
364	60256473520IFBCUZZ01	LIFESAVER TOWER - GOURITSMOND	1	G/M	CRR	160 000	-	-
365	60106473520IFBCVZZ01	LIFESAVER TOWER - PREEKSTOEL	1	S/B	CRR	-	180 000	-
366	60106473520IFBCWZZ03	LIFESAVER TOWER - STILBAAI WEST	3	S/B	CRR	-	180 000	-
367	63056473520IFAKVZZWM	UPGRADING OF SPORTING FACILITIES HESSEQU	HQ	H/Q	CRR	300 000	300 000	300 000

No	Vote No	Project Description	Wa	Re	Fun	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
368	64156473520IFAPWZZ06	SAFETY NET SWIMMING POOL - DE MIST	6	R/D	CRR	100 000	-	-
369	60106473520IFAD4ZZ03	FENCING AND RESEALING OF TENNIS COURTS JONGENSFONTEIN	3	J/F	CRR	220 000	-	-
370	63056473520IFBCXZZ07	Resealing Tennis Court Riversdale	7	R/D	CRR	-	100 000	-
371	60106473520IFQZ7ZZWM	Upgrading of Blue Flag facilities- H/Q	HQ	H/Q	CRR	200 000	300 000	300 000
372	60056473520IFBCYZZ07	Upgrading of Pleintjie Smousarea - Riversdal (Water en Ablusion facilities / Lockable areas	7	R/D	CRR	-	200 000	200 000
373	63106473520IFBCZZZ10	build two squash courts in Melkhoutfontein or Still Bay next to tennis courts	1,3	S/B	CRR	-	500 000	-
374	64056473520IFBDAZZ02	Swimming pool Albertinia	2	A/B	CRR	3 000 000	-	-
375	64056473520EDBDAZZ02	SWIMMING POOL A/B	2	A/B	MIG	9 318 000		
376	66106473520IFGCSZZ01	Fencing and resealing of Tennis court - Gouritsmond	1	G/M	CRR		230 000	
377	64156473520IFBDBZZ06	Enlargement of De Mist Swimming Pool	6	R/D	CRR	2 000 000	2 000 000	-
		Sport And Recreation Facilities Total				**15 298 000**	**3 990 000**	**1 150 000**
378	69106473020BBBDCZZ03	STORMWATER & COLLECTION CHAMBERS & GABIONS JONGENSFONTEIN OOG	3	J/F	Loan	1 000 000	1 000 000	2 000 000
379	69106473020IFBDEZZ10	STONE PITCHING OF STORMWATER SERVITUDES	1,3	S/B	CRR	1 200 000	-	-
		Storm Water Infrastructure Total				**2 200 000**	**1 000 000**	**2 000 000**

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
380	72106456020IFGCTZZ01	Skiploaders x 2 H/Q	1	S/B	CRR	300 000	-	-
381	74106420420IFGCUZZ09	LDV - ELECTRICITY- (CUSTOMISED)	9	H/B	CRR	-	700 000	-
382	81106420420IFBDFZZ07	1 x LDV 4x4 with canopy and roof racks - Env	7	R/D	CRR	-	-	750 000
383	55106420420IFGCVZZ07	Light Duty Vehicles - Fire Services Riversdale	7	R/D	CRR	-	400 000	800 000
384	55106420420IFGCWZZ05	Light Duty Vehicles - Fire Services Heidelberg	5	H/B	CRR		400 000	
385	69906420420BBBDKZZ02	REPLACE CIVIL SERVICES LANDINI 7500 (2000) CES 2176 WITH NEW TRACTOR	2	A/B	Loan	-	600 000	-
386	71106420420IFBDSZZ04	REPLACE CIVIL SERVICES ISUZU FRR 500 (2006) CCC 12336	4	S/R	CRR	470 000	-	-
387	74906420420IFBDTZZ11	REPLACE ELECTRICAL SERVICES NISSAN NP300 3.0 (2007) CCC 11217 WITH NEW LDV	5,9	H/B	CRR	470 000	-	-
388	81106420420IFBDVZZ13	REPLACE ENVIRONMENTAL SERVICES ISUZU KB250 2.5 (2008) CCC 14426 WITH NEW LDV	6,7,8	R/D	CRR	-	700 000	-
389	70906420420IFBEFZZ13	REPLACE CIVIL SERVICES ISUZU KB200 2.0 (2008) CCC 14427	6,7,8	R/D	CRR	470 000	-	-
390	55106420420IFBDXZZ13	REPLACE FIRE SERVICES FORD RANGER 2.2 (2009) CCC 1835 with LDV	6,7,8	R/D	CRR	470 000	-	-
391	69906420420IFBDYZZ13	REPLACE CIVIL SERVICES (FLEET) FORD RANGER 2.2 (2009) CCC 2171 with 6MT LDV	6,7,8	R/D	CRR	470 000	-	-
392	55106420420IFBDZZZ02	REPLACE FIRE SERVICES FORD RANGER 2.2 (2009) CCC 2172 with LDV	2	A/B	CRR	470 000	-	-
393	74906420420IFBEAZZ13	REPLACE ELECTRICAL SERVICES NISSAN NP300 2.5 (2010) CCC 5238 WITH LDV	6,7,8	R/D	CRR	-	500 000	-
394	69906420420IFBEBZZ11	REPLACE CIVIL SERVICES (FLEET) NISSAN NP300 2.5 (2010) CCC 5241 WITH LDV	5,9	H/B	CRR	-	500 000	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
395	40106420420IFBECZZ13	REPLACE FINANCE SERVICES VOLKSWAGEN POLO VIVO SEDAN 1.4 (2011) CCC 8204 WITH POOL HATCH	6,7,8	R/D	CRR	-	330 000	-
396	55106420420IFBEEZZ10	REPLACE FIRE SERVICES TOYOTA HILUX 3.0 (2011) CCC 6050 WITH LDV	1,3	S/B	CRR	-	500 000	-
397	70906420420IFBDWZZ13	REPLACE CIVIL SERVICES NISSAN NP300 2.5 (2012) CCC 8373	6,7,8	R/D	CRR	470 000	-	-
398	69906420420IFBEGZZ01	REPLACE CIVIL SERVICES NISSAN NP300 2.5 (2012) CCC 8837	1	G/M	CRR	470 000	-	-
399	53106420420IFBEHZZ13	REPLACE TRAFFIC SERVICES CHEVROLET AVEO 1.6 (2013) CCC 5928 WITH POOL HATCH	6,7,8	R/D	CRR	300 000	-	-
400	50106420420IFBEJZZ13	REPLACE COMMUNITY SERVICES TOYOTA ETIOS 1.5 (2013) CCC 7444 WITH POOL HATCH	6,7,8	R/D	CRR	300 000	-	-
401	65356420420IFGCXZZ03	REPLACE FLEET FORD RANGER 2.2 (2013) CCC 12314 WITH POOL LDV	3	J/F	CRR	470 000	-	-
402	69906420420IFBELZZ02	REPLACE CIVIL SERVICES FORD RANGER 2.2 (2013) CCC 5998 WITH LDV	2	A/B	CRR	470 000	-	-
403	70906420420IFBEMZZ10	REPLACE CIVIL SERVICES TOYOTA HILUX 2.5 (2013) CCC 10586 WITH LDV	1,3	S/B	CRR	470 000	-	-
404	73906420420IFBENZZ10	REPLACE CIVIL SERVICES TOYOTA HILUX 2.5 (2013) CCC 7748 WITH LDV	1,3	S/B	CRR	470 000	-	-
405	54106420420IFBEPZZ02	REPLACE LAW ENFORCEMENT TOYOTA HILUX 2.5 (2013) CCC 7583 WITH LDV	2	A/B	CRR	500 000	-	-
406	53106420420IFBESZZ11	REPLACE TRAFFIC SERVICES VOLKSWAGEN POLO VIVO SEDAN 1.6 (2014) CCC 18450 WITH HATCH XI	5,9	H/B	CRR	300 000	-	-
407	30106420420IFBERZZ13	REPLACE HUMAN RESOURCES MANAGEMENT TOYOTA ETIOS 1.5 (2014) CCC 2011 WITH POOL HATCH	6,7,8	R/D	CRR	300 000	-	-
408	53106420420IFBEQZZ11	REPLACE TRAFFIC SERVICES TOYOTA AVANZA 1.3 (2014) CCC19956 WITH HATCH XI	5,9	H/B	CRR	300 000	-	-
409	70906420420IFBETZZ13	REPLACE CIVIL SERVICES ISUZU KB250 2.5 (2014) CCC 15154 WITH LDV	6,7,8	R/D	CRR	470 000	-	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
410	53106420420IFGCYZZ07	1 x LDV (piant)(Traffic Technical Team)	7	R/D	CRR			550 000
411	53106420420IFGCZZZ07	Single Cab Bakkie Technical Team (Traffic)	7	R/D	CRR			600 000
412	54106420420IFGD1ZZ07	1x Toyota Quantum Minibus (Law Enforcement)	7	R/D	CRR			700 000
413	26106420420IFGD2ZZ07	NEW BRANDED LIGHT-DUTY VEHICLE / VAN FOR EXHIBITIONS & TRADE SHOWS - TOURISM	7	R/D	CRR			650 000
414	74106420420IFGD3ZZ09	Crane Truck Electrical (Heavy Load)	9	H/B	CRR			3 000 000
415	69106420420IFGD4ZZ13	NEW LDV VEHICLE PMU	6,7,8	R/D	CRR	500 000		
416	69906420420IFBEWZZ11	REPLACE CIVIL SERVICES ISUZU KB250 2.5 (2014) CCC 15642 WITH LDV	5,9	H/B	CRR	470 000	-	-
		Transport Assets Total				**9 380 000**	**4 630 000**	**7 050 000**
417	73106446020IFS57ZZWM	WATER METERS - HESSEQUA	HQ	H/Q	CRR	300 000	200 000	-
418	73106447020IFATPZZ11	PRJ-HHW-002: NETWORK REINFORCEMENT - RES H/B	5,9	H/B	CRR	-	3 000 000	-
419	73106447020BBATNZZWM	RESERVOIR REHABILITATION - HQ	HQ	H/Q	Loan	-	1 000 000	-
420	73106446020IFJL2ZZ02	PRJ-HAW-001: NETWORK REINFORCEMENT (PHAS- A/B	2	A/B	CRR	1 000 000	3 000 000	-
421	73106446420IFARJZZWM	PUMPS - HESSEQUA	HQ	H/Q	CRR	1 000 000	300 000	300 000
422	73106446020IFAG9ZZ10	LINK WATER MAIN WITH AIR/SCOUR VALVES AN	1,3	S/B	CRR	500 000	500 000	-
423	73106446020EDAAKZZ13	UPGRADING OF WATER NETWORK IN MORESTOND-	8	R/D	MIG	-	4 913 025	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
424	73106446020BBS03ZZ11	UPGRADING OF WATER INFRASTRUCTURE - H/B	5,9	H/B	Loan	1 500 000	-	-
425	73106448020BBARLZZ11	NEW WATER TREATMENT WORKS HB (Bloekombom dam lining)	5,9	H/B	Loan	-	10 000 000	7 000 000
426	73106447020BBAP9ZZ04	OLD INFRASTR AND NEW 2ML RESERVOIR W/S	4	W/S	Loan	-	5 000 000	-
427	73106444420IFZG1ZZWM	WATER SECURITY MEASURES - H/Q	HQ	H/Q	CRR	2 000 000	1 000 000	2 000 000
428	73106448020IFW51ZZ03	REFURBISHMENT OF WATER PURIFI JFN	3	J/F	CRR	500 000	-	-
429	62056446020IFZ07ZZWM	IRRIGATION OF PARKS & OPEN SPACES - HQ	HQ	H/Q	CRR	-	50 000	-
430	73106448020IFAU2ZZ01	Upgrading of water network - Die Poort	1	S/B	CRR	300 000	-	-
431	73106446020BBWA2ZZ10	New 2ML Reservoir, Bulk Water Main and Borehole P/S - SB	1,3	S/B	Loan	-	5 000 000	5 000 000
432	73106447020IFAZ3ZZ03	New 1 ML Reservoir- Jongensfontein	3	J/F	CRR	4 000 000	-	-
433	52106446020M7BFQZZ07	INST WATER INFRKWANOKUTHULA THEMBANI STR	7	R/D	BEH	-	-	4 000 000
434	52106446020LWAVHZZ08	INSTALL OF WATER INFR_ALOERIDGE	8	R/D	BEH			7 000 000
435	52106446020LWAVJZZ07	INSTALL OF WATER INFR_KWANOKUTHULA SITE C	7	R/D	BEH			4 000 000
436	73106446020IFATKZZ13	Refurbishment/Upgrading of Reticulation	6,7,8	R/D	CRR	500 000	1 000 000	-
437	73106446020IFATCZZ13	Refurbishment at WTW Riversdale	6,7,8	R/D	CRR	-	200 000	-
438	73106448020LWBFPZZ09	NEW WATER TREATMENT WORKS HEIDELBERG	9	H/B	BEH	13 582 000	-	-

No	Vote No	Project Description	Wa	Re	Fund	Draft Budget 2026/27	Draft Budget 2027/28	Draft Budget 2028/29
439	73106445020BBBEZZZ10	Bulk Waterline Upgrade	1,3	S/B	Loan	-	1 000 000	5 000 000
440	73106445020IFBFAZZ07	Bulk water line through Industrial area to erf 21 Developer	7	R/D	CRR	-	1 000 000	1 000 000
441	73106446020IFGD5ZZ11	HEIDELBERG WATER RETICULATION REPLACEMENT	5,9	H/B	CRR	1 500 000		
442	73106446020IFGD6ZZ04	WITSAND WATER RETICULATION REPLACEMENT	4	W/S	CRR	2 000 000		
443	73106444420IFGD7ZZ02	Albertinia Borehole connection	2	A/B	CRR	1 000 000		
444	73106473520IFGD8ZZ07	Fencing: Municipal Infrastructure RIV WTW	7	R/D	CRR	2 000 000		2 000 000
445	73106448020IFGD9ZZ01	Refurbishment of Gouritsmond WTW	1	G/M	CRR	1 000 000		
446	73106444420IFGDAZZ04	Witsand Sandfilter for Boreholes	4	W/S	CRR	500 000		
447	73106446020IFGDBZZ10	Boosterpump Olive Grove SB	1,3	S/B	CRR	500 000		
		Water Supply Infrastructure Total				**33 682 000**	**37 163 025**	**37 300 000**
		Grand Total				**175 369 762**	**140 818 450**	**172 451 600**

2.16 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. **In year reporting**
   Reporting to National Treasury in electronic format was fully complied with monthly. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipal website.

2. **Internship programme**
   The Municipality is participating in the Municipal Financial Management Internship programme and has employed four interns undergoing training in the Financial Services Department.

3. **Budget and Treasury Office**
   The Budget and Treasury Office have been established in accordance with the MFMA.

4. **Audit Committee**
   An Audit Committee has been established and is fully functional.

5. **Service Delivery and Implementation Plan**
   The detail SDBIP document will be finalized after approval of the 2026/27 MTREF in May 2026, directly aligned and informed by the 2026/27 MTREF Budget.

6. **Annual Report**
   Annual report is compiled in terms of the MFMA and National Treasury requirements.

2.17 OTHER SUPPORTING DOCUMENT

Table SA2: – Matrix financial performance budget (revenue source/expenditure type and department) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Ref 1	Vote 01 - Office Of The Mm	Vote 02 - Corporate Services	Vote 03 - Financial Services	Vote 04 - Community Services	Vote 05 - Technical Services	Vote 06 - Spatial Plannign & Environmental Management	Vote 07 - Health	Vote 08 - Planning And Development	Vote 09 - Environmental Protection	Vote 10 - Electricity	Vote 11 - Water Management	Vote 12 - Waste Water Management	Vote 13 - Waste Management	Vote 14 - Road Transport	Vote 15 - Other	Total
Revenue																	
Exchange Revenue																	
Service charges - Electricity						276 282											276 282
Service charges - Water						61 386											61 386
Service charges - Waste Water Management						34 195											34 195
Service charges - Waste Management						39 599											39 599
Sale of Goods and Rendering of Services			16 430	716	13	496	3 055										20 711
Agency services					3 884												3 884
Interest																	–
Interest earned from Receivables				190		3 321	–										3 511
Interest earned from Current and Non Current Assets			–	31 761			–										31 761
Dividends																	–
Rent on Land						–											–
Rental from Fixed Assets			597		468	3 927	–										4 992
Licence and permits					2												2
Special rating levies																	–
Construction Contract Revenue					21 100												21 100
Development Charges							8 800										8 800
Operational Revenue		1 363	3	412	715	–	–										2 493
Non-Exchange Revenue																	
Property rates				156 655													156 655
Surcharges and Taxes																	–
Fines, penalties and forfeits			38	–	102 779	16											102 834
Licences or permits					2 209		481										2 691
Transfer and subsidies - Operational		17 779	12 524	2 250	1 171	54 818	539										89 081
Interest				1 021													1 021
Fuel Levy																	–
Operational Revenue						13 396											13 396
Gains on disposal of Fixed and Intangible Assets		–	–	–	–	–	8 000										8 000
Other Gains		–				–											–
Discontinued Operations																	–
Total Revenue (excluding capital transfers and contributi		**19 141**	**29 592**	**193 005**	**132 341**	**487 437**	**20 875**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**882 392**
Expenditure																	
Employee related costs		24 621	48 700	36 348	35 898	127 880	16 615										290 063
Remuneration of councillors		10 537															10 537
Bulk purchases - electricity						223 018											223 018
Inventory consumed		81	2 440	610	4 558	41 387	559										49 636
Debt impairment		–	–	180	79 907	2 580	–										82 667
Depreciation, amortisation and impairment		95	2 445	372	1 725	49 726	194										54 556
Interest, Dividends and Rent on Land		–	266	40	121	23 012	–										23 438
Contracted services		2 572	9 574	5 729	38 166	24 406	2 130										82 577
Transfers and subsidies		987	205		387	–	1 197										2 775
Irrecoverable debts written off				1 563	1 581	7 329											10 473
Operational costs		7 162	13 607	5 788	3 814	19 834	1 822										52 026
Disposal of Fixed and Intangible Assets		–	–	–	–	–	–										–
Other Losses		–				–											–
Total Expenditure		**46 054**	**77 237**	**50 632**	**166 156**	**519 172**	**22 517**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**881 766**
Surplus/(Deficit)		**(26 913)**	**(47 645)**	**142 373**	**(33 815)**	**(31 734)**	**(1 642)**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**625**
Transfers and subsidies - capital (monetary allocations)		–	–	–	–	55 799	–										55 799
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–										–
Surplus/(Deficit) after capital transfers & contributions		**(26 913)**	**(47 645)**	**142 373**	**(33 815)**	**24 065**	**(1 642)**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**56 424**

Table SA9: – Social, economic and demographic statistics and assumptions – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2022/23	2023/24	2024/25	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			44	–	53	–	58	–	58	58	59	–
Females aged 5 - 14			8	–	4	–	4	–	4	4	4	–
Males aged 5 - 14			–	–	4	–	4	–	4	4	4	–
Females aged 15 - 34			14	–	8	–	8	–	8	8	8	–
Males aged 15 - 34			–	–	7	–	8	–	8	8	8	–
Unemployment			–	–	0	–	0	–	0	0	0	–
Monthly household income (no. of households)	1, 12											
No income			808	–	1 248	–	1 445	–	1 495	1 545	1 595	–
R1 - R1 600			436	–	275	–	243	–	293	343	393	–
R1 601 - R3 200			1 998	–	470	–	309	–	309	309	309	–
R3 201 - R6 400			2 897	–	2 241	–	2 108	–	2 133	2 158	2 183	–
R6 401 - R12 800			3 002	–	3 579	–	3 833	–	3 833	3 833	3 833	–
R12 801 - R25 600			1 885	–	3 570	–	4 393	–	4 393	4 393	4 393	–
R25 601 - R51 200			1 054	–	2 274	–	2 910	–	3 010	3 110	3 210	–
R52 201 - R102 400			376	–	1 423	–	2 155	–	2 155	2 155	2 155	–
R102 401 - R204 800			74	–	567	–	1 061	–	1 061	1 061	1 061	–
R204 801 - R409 600			57	–	137	–	181	–	181	181	181	–
R409 601 - R819 200			42	–	47	–	49	–	49	49	49	–
> R819 200			9	–	41	–	66	–	66	66	66	–
Poverty profiles (no. of households)												
< R2 060 per household per month	13		-	-	7 813	0.00	7454.00	0.00	7454.00	7454.00	7454.00	0.00
Household/demographics (000)												
Number of people in municipal area			-	-	52 642	–	58	–	58	58	59	–
Number of poor people in municipal area			-	-	25 782	–	28	–	28	28	28	–
Number of households in municipal area			-	-	15 873	–	19	–	19	19	19	–
Number of poor households in municipal area			-	-	7 813	–	9	–	9	9	9	–
Definition of poor household (R per month)			-	-	3 500	-	-	-	-	-	-	-
Housing statistics	3											
Formal			-	-	15 009	-	17 985	-	18 085	8 185	18 285	-
Informal			-	-	864	-	8	-	8	8	8	-
Total number of households			-	-	15 873	-	17 993	-	18 093	8 193	18 293	-
Dwellings provided by municipality	4		-	-	-	-	-	-	50	50	50	-
Dwellings provided by private sector	5		-	-	-	-	-	-	200	200	200	-
Total new housing dwellings			-	-	-	-	-	-	250	250	250	-
Collection rates	7											
Property tax/service charges						98.0%	98.0%	98.0%	98.0%	98.0%	98.0%	0.0%
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue from agency services												

Table SA21: – Transfers and Grants made by the Municipality

WC042 Hessequa - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Monetary Transfers to other municipalities											
Total Monetary Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Monetary Transfers to Entities/Other External Mechanisms											
Total Monetary Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Monetary Transfers to other Organs of State											
Total Monetary Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Monetary Transfers to Organisations											
Animal Welfare		–	–	10	21	11	11	4	22	22	23
Sport and Recreational Events		–	–	133	136	166	166	154	140	145	150
Unspecified		1 470	1 593	2 119	1 790	1 777	1 777	1 372	1 968	2 040	2 111
Total Monetary Transfers To Organisations		1 470	1 593	2 262	1 947	1 953	1 953	1 529	2 130	2 207	2 284
Monetary Transfers to Groups of Individuals											
Bursaries (Non-Employee)		–	–	127	154	154	154	105	150	155	160
Grant In Aid		137	–	–	13	13	13	–	100	103	107
Total Monetary Transfers To Groups Of Individuals:		137	-	127	167	167	167	105	250	258	267
TOTAL Monetary TRANSFERS AND GRANTS	6	1 607	1 593	2 389	2 114	2 120	2 120	1 634	2 380	2 466	2 551
In-Kind Transfers to other municipalities											
Total In-Kind Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
In-Kind Transfers to Entities/Other External Mechanisms											
Total In-Kind Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
In-Kind Transfers to other Organs of State											
Total In-Kind Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
In-Kind Grants to Organisations											
Unspecified	4	196	160	171	215	215	215	180	215	222	230
Total In-Kind Grants To Organisations		196	160	171	215	215	215	180	215	222	230
Groups of Individuals											
Grant In Aid	5	46	82	53	173	173	173	21	180	186	192
Total In-Kind Grants To Groups Of Individuals:		46	82	53	173	173	173	21	180	186	192
TOTAL In-Kind TRANSFERS AND GRANTS		242	242	224	389	389	389	201	395	408	422
TOTAL TRANSFERS AND GRANTS	6	1 849	1 835	2 613	2 502	2 509	2 509	1 835	2 775	2 874	2 972

2.18 SERVICE STANDARD

HERSIENING VAN DIENSSTANDAARDE VIR 2025/2026

File number / Verwysingsnommer: 6/4/1

Meeting date / Vergadering datum: 28 Mei 2025

Report by / Verslag deur: Hoof: Openbare Betrekkinge en Administrasie – Me D Budricks

PURPOSE OF REPORT / DOEL VAN VERSLAG

Vir die Raad om die diensstandaarde vir 2025/2026 goed te keur.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Die huidige diensstandaarde vir 2024/2025 soos laas hersien op 26 Februarie 2025, is op 24 April 2025 aan die Direkteure en Bestuurders gestuur met die versoek vir wysigings en insette. Geen nuwe insette / wysigings is ontvang nie.

Die item het by die **Korporatiewe Dienste Portefeulje Komitee** vergadering van **21 Mei 2025** gedien en was die volgende aanbevelings gemaak:

“1. Dat die Komitee die diensstandaarde vir die 2025/2026 periode ondersteun en aanbeveel.

2. Dat ’n maandelikse moniteringsverslag van die afhandeling van klagtes en take in terme van die diensstandaarde, aan die Munisipale Bestuurder voorgelê word.

3. Dat die item na die Raad verwys word vir goedkeuring.”

UITVOERENDE BURGEMEESTERSKOMITEE

Die item dien by die **Uitvoerende Burgemeesterskomitee** vergadering van **28 Mei 2025** en terugvoer sal tydens die Raadsvergadering gegee word.

COMMENTS: MUNICIPAL MANAGER / KOMMENTAAR: MUNISIPALE BESTUURDER

Kennis geneem.

COMMENTS: DIRECTOR CORPORATE MANAGEMENT / KOMMENTAAR: DIREKTEUR KORPORATIEWE BESTUUR

Kennis geneem.

COMMENTS: DIRECTOR FINANCIAL SERVICES / KOMMENTAAR: DIREKTEUR FINANSIËLE DIENSTE

Daar word kennis geneem van die verslag en die aanbevelings word ondersteun.

CMMENTS: DIRECTOR DEVELOPMENT PLANNING / KOMMENTAAR: DIREKTEUR ONTWIKKELINGSBEPLANNING

Daar word kennis geneem van die verslag en die aanbevelings word ondersteun.

COMMENTS: DIRECTOR TECHNICAL SERVICES / KOMMENTAAR: DIREKTEUR TEGNIESE DIENSTE

Daar word kennis geneem van die verslag en die aanbevelings word ondersteun.

COMMENTS: DIRECTOR COMMUNITY SERVICES / KOMMENTAAR: DIREKTEUR GEMEENSKAPSDIENSTE

Daar word kennis geneem van die verslag en die aanbevelings word ondersteun.

COMMENTS: MANAGER LEGAL SERVICES / KOMMENTAAR: BESTUURDER REGSDIENSTE

COMMENTS: OTHER / KOMMENTAAR: ANDER

RECOMMENDATION / AANBEVELING

1. Dat die Raad die diensstandaarde vir die 2025/2026 periode goedkeur.
2. Dat ŉ maandelikse moniteringsverslag van die afhandeling van klagtes en take in terme van die diensstandaarde, aan die Munisipale Bestuurder voorgelê word.

AGENDA ITEM APPROVED BY / AGENDA ITEM GOEDGEKEUR DEUR:

Direkteur: Korporatiewe Bestuur – Me M Griesel

ATTACHMENTS / STAWENDE DOKUMENTE

Aanhangsel A – Voorgestelde Diensstandaarde 2025/2026

SERVICE STANDARDS 2025/2026

As approved by Council on 28 May 2025

Name	Service Description	Service Level days	Directorate
CORPORATE MANAGEMENT: Council Resolutions Distribution to Managers and personnel	CORPORATE MANAGEMENT: Distribution of council resolutions from the administration department to applicable directors, managers and personnel for implementation or information.	4	Corporate Management
CORPORATE MANAGEMENT: Correspondence distribution	CORPORATE MANAGEMENT: The distribution of incoming correspondence to various departments for action.	3	Corporate Management
CORPORATE MANAGEMENT: Implementation of council resolution	CORPORATE MANAGEMENT: Implementation and completion of council resolution to applicable directors, managers and personnel.	30	Corporate Management
CORPORATE MANAGEMENT: Appointment of personnel	CORPORATE MANAGEMENT: Appointment of personnel	90	Corporate Management
CORPORATE MANAGEMENT: Contractual legal advice	CORPORATE MANAGEMENT: Contractual legal advice	14	Corporate Management
CORPORATE MANAGEMENT: Website updates	CORPORATE MANAGEMENT: Website updates	2	Corporate Management
CORPORATE MANAGEMENT: Telephone complaints	CORPORATE MANAGEMENT: Attention and action to municipal telephone complaints and faults.	1	Corporate Management
CORPORATE MANAGEMENT: Sale of municipal property	PROPERTY MANAGEMENT: Sale of municipal property	5 months	Corporate Management
CORPORATE MANAGEMENT: Leasing of municipal property	PROPERTY MANAGEMENT: Leasing of municipal property	4 months	Corporate Management
CORPORATE MANAGEMENT: Applications for erection of benches on municipal property	PROPERTY MANAGEMENT: Applications for erection of benches on municipal property	1 month	Corporate Management
CORPORATE MANAGEMENT: Respond to e-mails at caravan parks	PROPERTY MANAGEMENT: Respond to e-mails at caravan parks	2 business days	Corporate Management
COMMUNITY SERVICES: Implementation of council resolution	COMMUNITY SERVICES:	30	Community Services

Name	Service Description	Service Level days	Directorate
	Implementation and completion of council resolution to applicable directors, managers and personnel.		
COMMUNITY SERVICES: Replace traffic signs	COMMUNITY SERVICES: Replace traffic signs	21	Community Services
COMMUNITY SERVICES: Licensing and roadworthy certificates	COMMUNITY SERVICES: Licensing and roadworthy certificates	56	Community Services
COMMUNITY SERVICES: Learners and driver's license	COMMUNITY SERVICES: Availability of learners and driver's license appointment	56	Community Services
COMMUNITY SERVICES: Traffic control complaint	COMMUNITY SERVICES: Traffic control complaint	10	Community Services
COMMUNITY SERVICES: By-laws contravention	COMMUNITY SERVICES: By-laws contravention	15	Community Services
COMMUNITY SERVICES: Complaints with regard to vagrants	COMMUNITY SERVICES: Complaints with regard to vagrants	15	Community Services
COMMUNITY SERVICES: Illegal traders	COMMUNITY SERVICES: Illegal traders	2	Community Services
COMMUNITY SERVICES: Outdoor advertising enquiries	COMMUNITY SERVICES: Outdoor advertising enquiries	5	Community Services
COMMUNITY SERVICES: Noise disturbance	LAW ENFORCEMENT: Noise disturbance	5	Community Services
TECHNICAL SERVICES: Waste collection at transfer station	TECHNICAL SERVICES: Waste collection at transfer station	7	Technical Services
TECHNICAL SERVICES: Implementation of council resolution	TECHNICAL SERVICES: Implementation and completion of council resolution to applicable directors, managers and personnel.	30	Technical Services
TECHNICAL SERVICES: Repair water pipe bursts	TECHNICAL SERVICES: Repair water pipe bursts	5	Technical Services
TECHNICAL SERVICES: Clear blocked sewerage drains	TECHNICAL SERVICES: Clear blocked sewerage drains	2	Technical Services
TECHNICAL SERVICES: Sewerage connections	TECHNICAL SERVICES: Sewerage connections	21	Technical Services
TECHNICAL SERVICES:	TECHNICAL SERVICES:	30	Technical Services

Name	Service Description	Service Level days	Directorate
Repair potholes	Repair potholes		
TECHNICAL SERVICES: Repair water leakages	TECHNICAL SERVICES: Repair water leakages	5	Technical Services
TECHNICAL SERVICES: Repair/replace faulty water meters	TECHNICAL SERVICES: Repair/replace faulty meters	5	Technical Services
TECHNICAL SERVICES: No water available	TECHNICAL SERVICES: No water available	3	Technical Services
TECHNICAL SERVICES: Low water pressure	TECHNICAL SERVICES: Low water pressure	7	Technical Services
TECHNICAL SERVICES: Water quality complaints	TECHNICAL SERVICES: Water quality complaints	5	Technical Services
TECHNICAL SERVICES: Water connections	TECHNICAL SERVICES: Water connections	21	Technical Services
TECHNICAL SERVICES – SEWER: Sewerage: Smells	TECHNICAL SERVICES: Sewerage: Smells	5	Technical Services
TECHNICAL SERVICES – Sewerage: Leakages	TECHNICAL SERVICES – Sewerage: Leakages	2	Technical Services
TECHNICAL SERVICES: Removal services	TECHNICAL SERVICES: Removal services	7	Technical Services
TECHNICAL SERVICES: General dumping complaints	TECHNICAL SERVICES: General dumping complaints	14	Technical Services
TECHNICAL SERVICES: Sewerage: Broken / missing manhole cover	TECHNICAL SERVICES: Sewerage: Broken / missing manhole cover	7	Technical Services
TECHNICAL SERVICES: Sewerage: Removal services	TECHNICAL SERVICES: Sewerage: Removal services	7	Technical Services
TECHNICAL SERVICES: Pavement related	TECHNICAL SERVICES: Pavement related	14	Technical Services
TECHNICAL SERVICES: Blocked stormwater drains	TECHNICAL SERVICES: Blocked stormwater drains	14	Technical Services
TECHNICAL SERVICES: Uneven road surfaces / gravel roads	TECHNICAL SERVICES: Uneven road surfaces / gravel roads	30	Technical Services

Name	Service Description	Service Level days	Directorate
TECHNICAL SERVICES: Damaged road repairs	TECHNICAL SERVICES: Damaged road repairs	30	Technical Services
TECHNICAL SERVICES: Stormwater pipe repairs	TECHNICAL SERVICES: Stormwater pipe repairs (breakage and blockage)	30	Technical Services
TECHNICAL SERVICES: Repair of sidewalk	TECHNICAL SERVICES: Repair of sidewalk	30	Technical Services
TECHNICAL SERVICES: Driveway construction	TECHNICAL SERVICES: Driveway construction	30	Technical Services
TECHNICAL SERVICES: Cutting of trees and grass	TECHNICAL SERVICES: Cutting of trees and grass	14	Technical Services
TECHNICAL SERVICES: Clearing of open overgrown areas	TECHNICAL SERVICES: Clearing of open overgrown areas	30	Technical Services
TECHNICAL SERVICES: Grave preparation for burials	TECHNICAL SERVICES: Grave preparation for burials	5	Technical Services
TECHNICAL SERVICES: General repairs (Small defects)	TECHNICAL SERVICES: General repairs (small defects)	30	Technical Services
TECHNICAL SERVICES: Problem at sport facilities	TECHNICAL SERVICES: Problem at sport facilities	30	Technical Services
TECHNICAL SERVICES: Power interruptions	TECHNICAL SERVICES: Power interruptions	2	Technical Services
TECHNICAL SERVICES: Meter queries / complaints	TECHNICAL SERVICES: Meter queries / complaints	5	Technical Services
TECHNICAL SERVICES: Streetlights are out of order	TECHNICAL SERVICES: Streetlights are out of order	5	Technical Services
TECHNICAL SERVICES: A streetlight is out of order	TECHNICAL SERVICES: A streetlight is out of order	7	Technical Services
TECHNICAL SERVICES: Electricity: Reconnections after payment is made	TECHNICAL SERVICES Reconnections after payment is made	2	Technical Services
TECHNICAL SERVICES: Electricity: Using new connections where existing infrastructure can be used and after payment is made	TECHNICAL SERVICES: Using new connections where existing infrastructure can be used and after payment is made	14	Technical Services
TECHNICAL SERVICES: Faulty power box (repair of replacement)	TECHNICAL SERVICES: Faulty power box (repair of replacement)	7	Technical Services
TECHNICAL SERVICES: Geyser control	TECHNICAL SERVICES: Geyser control	14	Technical Services

Name	Service Description	Service Level days	Directorate
TECHNICAL SERVICES: Repair of fire hydrants	TECHNICAL SERVICES: Infrastructure repair of fire hydrants	30	Technical Services
FINANCIAL SERVICES: Implementation of council resolution	FINANCIAL SERVICES: Implementation and completion of council resolution to applicable directors, managers and personnel.	30	Financial Services
FINANCIAL SERVICES: Electricity blocked	FINANCIAL SERVICES: Electricity blocked	4	Financial Services
FINANCIAL SERVICES: Water blocked (placed on drip)	FINANCIAL SERVICES: Water blocked (placed on drip)	4	Financial Services
FINANCIAL SERVICES: Prepaid vendor off	FINANCIAL SERVICES: Prepaid vendor off	4	Financial Services
FINANCIAL SERVICES: Account enquiries	FINANCIAL SERVICES: Account enquiries	10	Financial Services
FINANCIAL SERVICES: Financial enquiries	FINANCIAL SERVICES: Financial enquiries pertaining to all departments within the municipality	20	Financial Services
FINANCIAL SERVICES: Application for indigent support	FINANCIAL SERVICES: Applications for indigent support	60	Financial Services
TOWN PLANNING: Implementation of council resolution	TOWN PLANNING: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Development Planning
BUILDING CONTROL: Building plan approval: <500m²	BUILDING CONTROL: Building plan approval Invoice date – Approval date	20	Development Planning
BUILDING CONTROL: Building plan approval: >500m²	BUILDING CONTROL: Building plan approval Invoice date – Approval date	40	Development Planning
BUILDING CONTROL: Building plan application progress	BUILDING CONTROL: Provide feedback regarding Building plan application process Date query received – date feedback sent	5	Development Planning
BUILDING CONTROL: Building inspection	BUILDING CONTROL: Conduct building inspection Written request received – date inspection conducted	5	Development Planning
BUILDING CONTROL: Building related queries	BUILDING CONTROL: Building related queries Date received – date feedback sent	5	Development Planning

Name	Service Description	Service Level days	Directorate
BUILDING CONTROL: Occupancy certificate	BUILDING CONTROL: Issue Occupancy certificate Date all information received/complied with – Date issued	14	Development Planning
BUILDING CONTROL: Illegal Building works	BUILDING CONTROL: Issue Notice for illegal building works Inspection report date – Date issued	10	Development Planning
BUILDING CONTROL: Copy of Building Plan	BUILDING CONTROL: Provide copy of existing building plans Date all information received + payment – date sent/feedback	10	Development Planning
TOWN PLANNING / TECHNICAL / FIRE / ENVIRONMENTAL / TRAFFIC: Comment on Building Plan Application	TOWN PLANNING / TECHNICAL / FIRE / ENVIRONMENTAL / TRAFFIC: Provide comment on Building Plan application	10	Development Planning
TOWN PLANNING: Complaint: General	TOWN PLANNING: Complaints: General	5	Development Planning
TOWN PLANNING: Zoning certificate	TOWN PLANNING: Zoning certificate	10	Development Planning
TOWN PLANNING: Land use/scheme regulation queries	TOWN PLANNING: Land use/scheme regulation queries	5	Development Planning
TOWN PLANNING: Land use applications (without objection)	TOWN PLANNING: Land use applications (without objection)	60	Development Planning
TOWN PLANNING: Land use applications (with objection)	TOWN PLANNING: Land use applications (with objection)	120	Development Planning
ENVIRONMENTAL: Air Pollution	TOWN PLANNING: Air pollution	3	Development Planning

2.19 MUNICIPAL MANAGERS QUALITY CERTIFICATE

HESSEQUA
Munisipaliteit / Municipality / U Masipala

Rig alle korrespondensie aan die Munisipale Bestuurder
Address all correspondence to the Municipal Manager

Tel:(028) 713 8000
Faks / Fax: 086 4015 118
Posbus / P.O. Box 29, RIVERSDAL(E), 6670
E-pos / E-mail: info@hessequa.gov.za
www.hessequa.gov.za
Van den Bergstraat
RIVERSDAL(E)

Verw. / Ref: Navrae/Enquiries:

QUALITY CERTIFICATE

I, **A S A de Klerk**, the Municipal Manager of **Hessequa Municipality**, hereby certify that the 2026/2027 draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act (Act no. 56 of 2003), and regulations promulgated under the Act, and that the draft budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

A S A de Klerk
Municipal Manager
Hessequa Municipality – WC042

Signature: ______________________

Date: 24 March 2026

STREEKKANTORE / REGIONAL OFFICES

ALBERTINIA Tel: (028) 713 7858	*STILBAAI* Tel: (028) 713 7831	*SLANGRIVIER* Tel: (028) 713 7892	*JONGENSFONTEIN* Tel: (028) 713 7850
HEIDELBERG Tel: (028) 713 8019	*GOURITSMOND* Tel: (028) 713 7855	*WITSAND* Tel: (028) 713 7868	